# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 8-K

# **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report: February 10, 2014 Date of earliest event reported: February 6, 2014

# MAXIMUS, INC.

(Exact name of registrant as specified in its charter)

Virginia (State or other jurisdiction of incorporation) **1-12997** (Commission File Number) **54-1000588** (I.R.S. Employer Identification No.)

1891 Metro Center Drive, Reston, Virginia (Address of principal executive offices)

20190-5207 (Zip Code)

Registrant's telephone number, including area code: (703) 251-8500

Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

# Item 2.02 Results of Operations and Financial Condition.

On February 6, 2014, the Company issued a press release announcing its financial results for the quarter ended December 31, 2013. The full text of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and incorporated by reference into this Item 2.02.

On February 6, 2014, the Company held a conference call with respect to these financial results. The conference call was open to the public. The transcript and slide presentation that accompanied the call are furnished as Exhibit 99.2 to this Current Report on Form 8-K and incorporated by reference into this Item 2.02.

# Item 9.01 Financial Statements and Exhibits.

(d) Exhibits. The following exhibits are being furnished pursuant to Item 2.02 above.

# Exhibit No. Description

99.1	Press release dated February 6, 2014
99.2	Conference call transcript and slide presentation for Earnings Call -
	February 6, 2014

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MAXIMUS, Inc.

Date: February 10, 2014

By: /s/ David R. Francis

David R. Francis General Counsel and Secretary

<u>Exhibit No.</u>	Description
99.1	Press release dated February 6, 2014
99.2	Conference call transcript and slide presentation for Earnings Call – February 6, 2014

### **MAXIMUS Reports First Quarter Results for Fiscal 2014**

### - Company Increases Revenue and Earnings Guidance for Fiscal 2014 -

RESTON, Va.--(BUSINESS WIRE)--February 6, 2014--MAXIMUS (NYSE: MMS), a leading provider of government services worldwide, today reported financial results for its first quarter ended December 31, 2013.

Highlights for the first quarter of fiscal 2014 include:

- Revenue grew 42% to \$406.6 million, driven principally by organic growth in the Health Services Segment.
- Diluted earnings per share from continuing operations increased 55% to \$0.48.
- · Cash and cash equivalents totaled \$120.6 million at December 31, 2013 and DSOs improved to 67 days.
- Signed contract awards totaled \$347 million and the sales pipeline remained strong at \$2.4 billion at December 31, 2013.

For the first quarter of fiscal 2014, revenue increased 42% (44% on a constant currency basis) to \$406.6 million, compared to revenue of \$286.3 million reported for the same period last year. The increase in revenue was driven by organic growth in the Health Services Segment from new work and expansion on existing contracts, much of which was tied to work under the Affordable Care Act (ACA). Organic revenue growth was 37% in the first quarter.

Fiscal 2014 first quarter income from continuing operations, net of taxes, totaled \$33.8 million, or \$0.48 per diluted share. This represents a 55% increase compared to \$0.31 reported for the same period last year. The year-over-year increase to earnings was primarily attributed to growth in the Health Services Segment.

"Financial results in the quarter were better-than-expected, principally driven by increased activities in our health insurance exchange customer contact centers and higher-than-forecasted caseloads in our health appeals business. Our financial results are confirmation of the value we bring to our clients. We provide governments with meaningful solutions, including business process diagnostics and reengineering, to specific program challenges. In this case, we helped clients manage the significant change associated with the ACA rollout and deal with technological challenges in order to facilitate consumer enrollment into health plans," commented Richard A. Montoni, Chief Executive Officer of MAXIMUS.

#### Health Services Segment

Health Services Segment revenue for the first quarter of fiscal 2014 increased 70% to \$299.2 million, driven by new work and the expansion of existing contracts, including work supporting the ACA in the United States and revenue from the July 2013 acquisition of Health Management in the United Kingdom. This compares to \$176.0 million for the same period last year. Health Services Segment operating income for the first quarter increased 101% to \$41.6 million (13.9% operating margin) and benefitted from higher caseloads in the Company's health appeals business and new work associated primarily with the ACA. This compares to \$20.6 million (11.7% operating margin) for the same period last year.

#### Human Services Segment

Human Services Segment revenue for the first quarter of fiscal 2014 decreased 3% to \$107.4 million compared to \$110.3 million for the same period last year. On a constant currency basis, first quarter revenue increased 2% compared to last year. Human Services Segment operating income for the first quarter decreased to \$11.8 million (10.9% operating margin) compared to \$13.7 million (12.4% operating margin) last year. Both revenue and profit in the prior-year period were bolstered by highly accretive performance-based payments in a domestic welfare-to-work program. For the first quarter of fiscal 2014, ongoing margin improvement in the United Kingdom offset the expected lowered margins in the Segment's U.S. operations.

#### Sales and Pipeline

Year-to-date signed contract awards at December 31, 2013 totaled \$347 million. This compares to \$178 million reported for the same period last year. In addition, new contracts pending (awarded but unsigned) totaled \$50 million at December 31, 2013.

Sales pipeline at December 31, 2013 was \$2.4 billion (consisting of \$224 million in proposals pending, \$259 million in proposals in preparation, and \$1.9 billion in opportunities tracking) and includes opportunities across multiple geographies and both segments. This compares to a pipeline of \$2.7 billion for the same period in fiscal 2013. The Company posted a record year of contract awards in fiscal 2013, so the year-over-year decrease is a result of contracts that have moved out of the pipeline and converted into sales. On a sequential basis, the pipeline is comparable to the fourth quarter of fiscal 2013.

#### **Balance Sheet and Cash Flows**

Cash and cash equivalents at December 31, 2013 totaled \$120.6 million, of which approximately 65% were held overseas. For the first quarter of fiscal 2014, cash provided by operating activities from continuing operations totaled \$42.0 million, with free cash flow of \$34.0 million. Days Sales Outstanding (DSO) from continuing operations improved to 67 days and remain within the Company's previously stated range of 65 to 80 days.

On November 29, 2013, MAXIMUS paid a quarterly cash dividend of \$0.045 per share. On January 14, 2014, the Company announced a \$0.045 per share cash dividend, payable on February 28, 2014 to shareholders of record on February 14, 2014.

During the first quarter of fiscal 2014, MAXIMUS repurchased 505,738 shares of the Company's common stock for approximately \$22.5 million. At December 31, 2013, the Company had approximately \$74.9 million available for future repurchases under its Board-authorized share repurchase program.

#### Outlook

MAXIMUS is raising its fiscal year 2014 revenue and earnings guidance. The Company now expects fiscal year 2014 revenue to range between \$1.60 billion and \$1.68 billion, compared to its prior range of \$1.55 billion to \$1.65 billion. MAXIMUS now expects diluted earnings per share from continuing operations to range between \$1.95 and \$2.05, compared to its prior range of \$1.75 to \$1.85.

Mr. Montoni concluded, "With our excellent first quarter financial performance, we are pleased to be increasing our fiscal 2014 expectations. Our new full-year guidance assumes continued high federal appeals volumes and includes contributions from several of our health insurance exchange contracts where the increased scope is expected to provide an ongoing benefit in the second quarter."

### Website Presentation, Conference Call and Webcast Information

MAXIMUS will host a conference call this morning, February 6, 2014, at 9:00 a.m. (ET). The call is open to the public and can be accessed under the Investor Relations page of the Company's website at <a href="http://investor.maximus.com">http://investor.maximus.com</a> or by calling:

### 877.407.8289 (Domestic)/201.689.8341 (International)

For those unable to listen to the live call, a replay will be available through February 20, 2014. Callers can access the replay by calling:

877.660.6853 (Domestic)/201.612.7415 (International)

Replay conference ID number: 13574895

### About MAXIMUS

MAXIMUS is a leading operator of government health and human services programs in the United States, United Kingdom, Canada, Australia and Saudi Arabia. The Company delivers business process services to improve the cost effectiveness, efficiency and quality of government-sponsored benefit programs, such as Medicaid, Medicare, Children's Health Insurance Program (CHIP), Health Insurance BC (British Columbia), as well as welfare-to-work and child support programs around the globe. The Company's primary customer base includes federal, provincial, state, county and municipal governments. Operating under its founding mission of *Helping Government Serve the People*<sup>®</sup>, MAXIMUS has approximately 11,000 employees worldwide. For more information, visit <u>www.maximus.com</u>.

### **Non-GAAP Measures**

This release refers to non-GAAP financial measures, including free cash flow, adjusted diluted earnings per share from continuing operations, constant currency and organic growth.

We have provided a reconciliation of free cash flow to cash provided by operating activities from continuing operations. We believe that free cash flow is a useful basis for investors to compare our performance across periods or against our competitors. Free cash flow shows the effects of the Company's operations and routine capital expenditure and excludes the cash flow effects of acquisitions, share repurchases, dividend payments and other financing transactions.

We have provided a reconciliation to adjusted diluted earnings per share. We believe that this measure is a useful basis for assessing the Company's performance excluding the effect of the costs of acquiring Health Management and the benefit of a contract termination in fiscal year 2013.

To provide constant currency information, we calculate fiscal year 2014 revenue for all international businesses using the exchange rates used in fiscal year 2013. We believe constant currency provides a useful basis for assessing the performance of the business excluding the unpredictable effects of foreign exchange fluctuations.

In order to calculate organic growth, we remove the revenue from the acquired businesses from all periods being compared. We believe organic growth provides a useful basis for assessing the performance of the underlying business.

The presentation of these non-GAAP numbers is not meant to be considered in isolation, nor as alternatives to cash flows from operating activities, diluted earnings per share, revenue growth or net income as measures of performance. These non-GAAP financial measures, as determined and presented by us, may not be comparable to related or similarly titled measures presented by other companies.

Statements that are not historical facts, including statements about the Company's confidence and strategies and the Company's expectations about revenues, results of operations, profitability, future contracts, market opportunities, market demand or acceptance of the Company's products are forward-looking statements that involve risks and uncertainties. These uncertainties could cause the Company's actual results to differ materially from those indicated by such forward-looking statements and include reliance on government clients; risks associated with government contracting; risks involved in managing government projects; legislative changes and political developments; opposition from government unions; challenges resulting from growth; adverse publicity; and legal, economic, and other risks detailed in Exhibit 99.1 to the Company's most recent Annual Report filed with the Securities and Exchange Commission, found on www.maximus.com.

### MAXIMUS, Inc. CONSOLIDATED STATEMENTS OF OPERATIONS (Amounts in thousands, except per share data) (Unaudited)

	Three Months Ended December 31,			
		2013	2	2012
Revenue	\$	406,592	\$	286,266
Cost of revenue		300,676		209,736
Gross profit		105,916		76,530
Selling, general and administrative expenses		52,603		42,222
Acquisition-related expenses		_		148
Legal and settlement expense		_		142
Operating income from continuing operations		53,313		34,018
Interest and other income, net		721		1,106
Income from continuing operations before income taxes		54,034		35,124
Provision for income taxes		20,234		13,341
Income from continuing operations		33,800		21,783
Discontinued operations, net of income taxes:				
Loss from discontinued operations		(10)		(503)
Gain on disposal		69		36
Income (loss) from discontinued operations		59		(467)
Net income	\$	33,859	\$	21,316
Basic earnings (loss) per share:				
Income from continuing operations	\$	0.49	\$	0.32
Income (loss) from discontinued operations		0.01		(0.01)
Basic earnings per share	\$	0.50	\$	0.31
Diluted earnings (loss) per share:				
Income from continuing operations	\$	0.48	\$	0.31
Income (loss) from discontinued operations		0.01		_
Diluted earnings per share	\$	0.49	\$	0.31
	\$	0.045	¢	0.045
Dividends paid per share	3	0.043	\$	0.045
Weighted average shares outstanding:		(8.207		(0.1/2
Basic		68,397		68,162
Diluted		69,762		69,752

### MAXIMUS, Inc. CONSOLIDATED BALANCE SHEETS (Amounts in thousands)

	December 31, 2013		September 30, 2013	
	(un	audited)		
ASSETS				
Current assets:				
Cash and cash equivalents	\$	120,584	\$	125,617
Restricted cash		11,915		12,176
Accounts receivable — billed, net of reserves of \$4,227 and \$3,828		277,603		272,636
Accounts receivable — unbilled		21,596		20,320
Prepaid income taxes		_		358
Deferred income taxes		19,386		26,443
Prepaid expenses and other current assets		31,775		32,049
Total current assets		482,859		489,599
Property and equipment, net		73,333		77,710
Capitalized software, net		40,991		40,456
Goodwill		172,216		171,867
Intangible assets, net		41,017		42,039
Deferred contract costs, net		12,954		14,318
Deferred income taxes		566		1,179
Deferred compensation plan assets		10,901		10,314
Other assets, net		9,363		10,496
Total assets	\$	844,200	\$	857,978
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:				
Accounts payable and accrued liabilities	\$	105,723	\$	109,020
Accrued compensation and benefits		52,111		83,280
Deferred revenue		54,081		53,137
Current portion of long-term debt		164		170
Income taxes payable		14,001		8,327
Other accrued liabilities		7,636		8,373
Total current liabilities		233,716		262,307
Deferred revenue, less current portion		30,593		32,953
Long-term debt		1,229		1,319
Deferred compensation plan liabilities, less current portion		16,562		13,953
Other liabilities		22,988		17,938
Total liabilities		305,088		328,470
Total shareholders' equity		539,112		529,508
Total liabilities and shareholders' equity	\$	844,200	\$	857,978

### MAXIMUS, Inc. CONSOLIDATED STATEMENTS OF CASH FLOWS (Amounts in thousands) (Unaudited)

	Three Mo Ended Decem	
	2013	2012
Cash flows from operating activities:		
Net income	\$ 33,859	\$ 21,316
Adjustments to reconcile net income to net cash provided by operating activities:		
(Income) loss from discontinued operations	(59)	467
Depreciation and amortization	12,022	9,975
Deferred income taxes	7,659	(611)
Stock compensation expense	4,081	3,475
Change in assets and liabilities:		
Accounts receivable — billed	(5,266)	(26,380)
Accounts receivable — unbilled	(1,295)	(845)
Prepaid expenses and other current assets	201	72
Deferred contract costs	1,354	(5,345)
Accounts payable and accrued liabilities	(471)	10,526
Accrued compensation and benefits	(17,954)	(7,694)
Deferred revenue	(1,043)	6,463
Income taxes	6,072	(2,233)
Other assets and liabilities	2,822	933
Cash provided by operating activities — continuing operations	41,982	10.119
Cash used in operating activities — discontinued operations	(36)	(493)
Cash provided by operating activities	41,946	9,626
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Cash flows from investing activities:		
Purchases of property and equipment	(4,440)	(7,087)
Capitalized software costs	(3,584)	(3,464)
Proceeds from note receivable	115	60
Cash used in investing activities	(7,909)	(10,491)
Cash flows from financing activities:		
Repurchases of common stock	(21,530)	(15,403)
Employee tax withholding on restricted stock unit vesting	(12,804)	(6,677)
Tax benefit due to option exercises and restricted stock units vesting	_	2,365
Cash dividends paid	(3,085)	(3,064)
Stock option exercises	327	1,752
Repayment of long-term debt	(42)	(44)
Cash used in financing activities	(37,134)	(21,071)
Effect of exchange rate changes on cash and cash equivalents	(1,936)	(238)
Net decrease in cash and cash equivalents	(5,033)	(22,174)
Cash and cash equivalents, beginning of period	125,617	189,312
Cash and cash equivalents, end of period	\$ 120,584	\$ 167,138

### MAXIMUS, Inc. SEGMENT INFORMATION (Amounts in thousands) (Unaudited)

		Three Months Ended December 31,			
	2013	% (1)	2012	°⁄0 (1)	
evenue:					
Health Services	\$ 299,	158 100%	\$ 175,998	100%	
Human Services	107,4	434 100%	110,268	100%	
	406,	592 100%	286,266	100%	
rofit:					
alth Services	76,	818 25.7%	45,259	25.7%	
man Services	29,	098 27.1%	31,271	28.4%	
	105,5	26.0%	76,530	26.7%	
, general, and administrative expense:					
alth Services	35,:	265 11.8%	24,633	14.0%	
man Services	17,	338 16.1%	17,589	16.0%	
	52,	603 12.9%	42,222	14.7%	
income from continuing operations:					
alth Services	41,	553 13.9%	20,626	11.7%	
nan Services	11,	760 10.9%	13,682	12.4%	
al: Segment operating income	53,	313 13.1%	34,308	12.0%	
uisition-related expenses		— NM	148	NM	
l and settlement expense		— NM	142	NM	
	\$ 53,	313 13.1%	\$ 34,018	11.9%	

 $^{(1)}$  Percentage of respective segment revenue. Changes not considered meaningful are marked "NM."

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### MAXIMUS, Inc. Non-GAAP Measures

# ADJUSTED DILUTED EPS FROM CONTINUING OPERATIONS

FY 2014 and FY 2013

(Unaudited)	
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Year Ended Sept. 30, 2013 \$1.68

> 0.01 (0.09) (0.08) \$1.60

	Quarter Ended Dec. 31, 2013			
Diluted EPS from continuing operations-GAAP basis	\$0.48			
Pro forma adjustments:				
Subtotal pro forma adjustments				
Adjusted Diluted EPS from continuing operations	\$0.48			
		Quarter H	Ended	
	Dec. 31, 2012	Quarter H Mar. 31, 2013	Ended Jun. 30, 2013	Sept. 30, 2013
Diluted EPS from continuing operations-GAAP basis		Mar. 31,	Jun. 30,	-
Diluted EPS from continuing operations-GAAP basis Pro forma adjustments:	2012	Mar. 31, 2013	Jun. 30, 2013	2013
	2012	Mar. 31, 2013	Jun. 30, 2013	2013
Pro forma adjustments:	2012	Mar. 31, 2013	Jun. 30, 2013 \$0.40	2013
Pro forma adjustments: Legal, settlement and acquisition-related expenses, net	2012	Mar. 31, 2013 \$0.45	Jun. 30, 2013 \$0.40	2013

# FREE CASH FLOW (Amounts in thousands; Unaudited)

	Three Months Ended December 31,			
	 2013	2	2012	
Cash provided by operating activities — continuing operations	\$ 41,982	\$	10,119	
Purchases of property and equipment	(4,440)		(7,087)	
Capitalized software costs	(3,584)		(3,464)	
Free cash flow from continuing operations	\$ 33,958	\$	(432)	

CONTACT: MAXIMUS Lisa Miles, 703-251-8637 <u>lisamiles@maximus.com</u>

### Operator: Greetings.

Welcome to the MAXIMUS Fiscal 2014 First Quarter Conference Call. At this time, all participants are in a listen-only mode. A brief question and answer session will follow the formal presentation. If anyone should require operator assistance during the conference, please press star-zero on your telephone keypad.

As a reminder, this conference is being recorded. It is now my pleasure to introduce your host Lisa Miles, Senior Vice President of Investor Relations for MAXIMUS. Thank you, Ms. Miles. You may now begin.

### Ms. Lisa Miles: Good morning.

Thank you for joining us on today's conference call. I would like to point out that we've posted a presentation on our Web site under the Investor Relations page to assist you in following along with the call. With me today is Rich Montoni, Chief Executive Officer; David Walker, Chief Financial Officer; and Bruce Caswell, President and General Manager of the Health Services Segment.

Before we begin, I'd like to remind everyone that a number of statements being made today will be forward-looking in nature. Please remember that such statements are only predictions, and actual events and results may differ materially as a result of risks we face, including those discussed in Exhibit 99.1 of our SEC filings. We encourage you to review the summary of these risks in our most recent 10K filed with the SEC.

The company does not assume any obligation to revise or update these forward-looking statements to reflect subsequent events or circumstances. Today's presentation may contain non-GAAP financial information. Management uses this information in its internal analysis of results and believes that this information may be informative to investors in gauging the quality of our financial performance, identifying trends in our results, and providing meaningful period-to-period comparisons. For a reconciliation of non-GAAP measures presented in this document, please see the company's most recent quarterly earnings press release. And with that, I'll turn the call over to Dave.

### Mr. David Walker: Thanks, Lisa.

This morning MAXIMUS reported first quarter revenue of \$406.6 million, a 42 percent increase compared to the same period last year. As expected, organic growth in the quarter was significant at 37 percent. Top line increases for the quarter were attributable to the forecasted growth in our domestic health business, much of which was tied to new contracts from the Affordable Care Act. Total segment operating income totaled \$53.3 million in the first fiscal quarter, and operating margin was 13.1 percent.

For the first quarter, income from continuing operations, net of taxes, totaled \$33.8 million, or 48 cents per diluted share. This is a 55 percent increase to diluted EPS, compared to 31 cents reported for the same period last year. Earnings in the quarter were ahead of our expectations, driven principally by the increase in the health segment.

Let's jump into results by segment, starting with health services. The health services segment delivered an exceptionally strong quarter, with revenue increasing 70 percent to \$299.2 million, compared to the same period last year. Top line increases were fueled principally by organic growth resulting from new work and expansion of existing contracts, most notably those related to the Affordable Care Act.

As a reminder, the open enrollment period for health insurance exchanges commenced on October 1st, and as expected, drove volumes and revenue in our customer contact centers. Health segment revenue was stronger than expected, delivering strong transactional volumes. We also provided additional high value support to existing and new clients, for business process diagnostics, business process reengineering, and greater shared services delivery as part of the ACA rollout.

Fiscal 2014 First Quarter Conference

Rich will talk more about the specifics in his prepared remarks. Health services segment operating income in the first quarter of Fiscal 2014 more than doubled, compared to the same period last year, and totals \$41.6 million, with an operating margin of 13.9 percent. Operating margins for the health segment were higher compared to the same period last year. Health segment operating margin in the first quarter outpaced our expectations resulting from the higher-than-expected accretive revenue.

Two main factors drove the over-delivery in the health segment in the first quarter. First, we simply experienced a higher level of activity in our health insurance exchange customer contact centers in the latter part of the first quarter. Volumes in October and early November were tracking relatively in line with forecasts. However, overall volumes came on much stronger than expected in the back half of November and through December. This volume growth resulted in part from the ongoing technology challenges that made it difficult for consumers to enroll online.

In addition, as the December deadline loomed to enroll in a subsidized health plan for coverage starting in January, many consumers turned to the customer contact centers in order to complete their enrollments. In many of our projects, we increased staff and added overtime hours to help our clients deal with the demands and challenges. Rich will touch upon some qualitative examples of where we added scope and scaled our staff in support of our clients' ACA efforts.

Fiscal 2014 First Quarter Conference

We do expect that this financial benefit from expanded scope on certain exchange contracts will continue into the second quarter as we stepped up to help our clients manage the considerable change associated with the ACA rollout. We continue to provide increased support to some clients through the open enrollment period, which is currently slated to end on March 31st and coincides with the end of our second quarter.

Additionally, we have a handful of change orders in the works that will benefit the second quarter. Some of these change orders reflect work already performed where we have not finalized the change order, and therefore revenue lags behind.

Secondly, we experienced stronger than expected results in our health appeals work due to higher than forecasted case loads. As we discussed last quarter, we had initially forecasted that appeals volumes would step down relative to the peak we experienced in the second half of Fiscal 2013. The results were bolstered in the quarter because the caseloads did not decrease as much as we expected, coupled with greater cost efficiencies.

So, in summary, the health services segment was ahead of expectations, which contributed to stronger revenue and operating income. We've increased our health forecast for the remainder of the year to reflect the uplift from ACA and the upward revision of health appeals volumes.

Let's now turn our attention to the financial results for human services. For the first fiscal quarter, revenue for the human services segment decreased 3 percent, to \$107.4 million, compared to \$110.3 million last year. However, on a constant currency basis, revenue would've increased 2 percent. As a reminder, the prior year benefitted from highly accretive performance-based payments in our domestic welfare to work business, which bolstered both revenue and profit in Q1 of last year. First quarter operating income for the human services segment totaled \$11.8 million, delivering an operating margin of 10.9 percent.

Fiscal 2014 First Quarter Conference

Our overall outlook for the segment remains unchanged for Fiscal 2014. Moving on to cash flow and balance sheet items, cash flow in the fiscal first quarter was strong, driven by increased earnings and receivables collections. As expected, DSOs improved on a sequential basis to 67 days in the quarter, which remains well inside our target range of 65 to 80 days. As a reminder, our target DSO range has been in place since the fourth quarter 2008. For the first quarter of Fiscal 2014, cash provided by operating activities from continuing operations totaled \$42 million and free cash flow was \$34 million.

As a reminder, free cash flow is defined as cash provided from operating activities from continuing operations, less property and equipment and capitalized software. During the quarter, we continued to purchase shares of MAXIMUS common stock under our board-authorized program. In Q1, we repurchased 555,738 shares, for a total \$22.5 million At December 31, 2013, we had approximately \$74.9 million available for share repurchases under this program. Subsequent to quarter close and through January 31, we purchased an additional 214,200 shares for approximately \$9.2 million.

As we said in the past, we consider our buyback program to be opportunistic in nature, and our recent purchases reflect our overall preferred approach to buying back shares. At December 31st, we had \$120.6 million in cash and cash equivalents, of which approximately 65 percent is held overseas. The strength of our balance sheet provides us with a great deal of flexibility in deploying capital, and we are focused on sensible deployment of cash. We continue to execute buybacks, pay a quarterly cash dividend, make investments in the business to drive organic growth, and manage a strategic acquisition program.

And lastly, guidance--as noted in this morning's press release, we are increasing our fiscal 2014 revenue and earnings guidance. We now expect revenue in the fiscal 2014 to range between \$1.6 billion and \$1.68 billion, and we expect earnings per diluted share from continuing operations to range between \$1.95 and \$2.05. Going forward, we believe that the seasonal revenue and earnings pattern for MAXIMUS has changed.

Fiscal 2014 First Quarter Conference

Based on what we know today, we expect to experience stronger results in the first half of each fiscal year associated with the open enrollment period for the health insurance exchanges under ACA. We strongly recommend that this seasonality be considered when building longer term financial models. Let's walk through the changes that are uplifting our guidance numbers in fiscal 2014. First, our new guidance bakes in the over-delivery in the first quarter.

Second, as I mentioned earlier, we increased our scope of work on a number of contracts in support of our clients' rollout of the Affordable Care Act. In addition, some of these scope increases included change orders that didn't fall into Q1. Much of this benefit is expected to occur in the second quarter and will bolster revenue and earnings in that quarter. The exact timing of change orders is always difficult to predict, as procedures vary by client, but we are currently on target for these to be executed in the second quarter.

Third, we have readjusted our forecast to reflect current volume levels in our health appeals work. As a result, we now expect that our revenue and earnings in our fiscal second quarter will be bolstered by the ongoing scope increases in some of our ACA work and change orders. We are increasing our cash flow guidance for fiscal 2014.

We now expect cash provided by operating activities derived from continuing operations to be in the range of \$180 million to \$205 million. And we expect free cash flow from continuing operations to be in the range of \$140 to \$165 million. Thank for joining us this morning, and now I'll turn the call over to Rich.

Mr. Rich Montoni: Good morning, and thank you, David.

Fiscal 2014 First Quarter Conference

We are pleased with a solid start to fiscal 2014, having achieved top and bottom line results that beat expectations and allow us to raise our outlook for the remainder of the year. These results are even more impressive when you consider the demanding market environment for private sector government partners that operate highly visible health and human services programs. For MAXIMUS, our continued success is based upon our ability to understand the needs of our clients as we provide the appropriate level of support during these challenging times.

This morning I'd like to focus my commentary on how we are doing just that, adding value to our clients through scalable, flexible, and responsive operations. Challenges within the implementation of the Affordable Care Act have dominated the headlines for several months. As the federal government in several states face problems with the technology side of their exchanges, our health services team found opportunities to provide alternatives in implementing comprehensive contingency plans for both existing and new clients.

Our solutions allowed the exchange work flow to continue, while our clients and their systems vendors address the technology speed bumps. The technical deficiencies created the immediate need for direct consumer contact in order to continue the application and enrollment process. For example, a number of states did not anticipate the need for a large volume of paper applications or the additional effort required to assist consumers in completing applications through their Web portal.

In response, we quickly ramped up staffing and trained workers, bridging the gaps in the HIX work flows and helping enrollments to continue. As David noted, volumes in many of our HIX contact centers came on strong during the last six weeks of calendar 2013. In response, we added more than 1300 staff across our contact centers to handle the volumes. The surge in calls came from consumers who were unable to enroll into health plans online and needed additional assistance over the phone.

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In addition, many of these consumers were trying to meet the December deadlines in order to get insurance coverage effective January 1st, 2014. In the month of December, our incoming calls were more than 30 percent higher than forecast in our state customer contact centers. Our flexible staffing model allowed us to respond to our clients' forecast in the peaks and valleys of call volumes.

With the first open enrollment period presently scheduled to end on March 31st, we will continue to staff to the ebb and flow of volumes and activities that are part of the cyclical nature of HIX operations. However, our client-centric solutions even provided support to clients outside of our eight HIX customer contact centers. Let me give you a couple of examples. For a new client, the state of Oregon, MAXIMUS provided an operational review of the business processes that led to MAXIMUS providing call center and operational overflow capacity to assist consumers in completing enrollments.

The operational assistance was provided to ease workload from exchange workers overwhelmed by high volumes of paper applications. Cover Oregon ultimately asked us to handle both inbound and outbound calls to help consumers complete their health plan shopping and selection, all leveraging an existing customer center. This allowed for a vastly improved work flow, as Cover Oregon was able to offload tasks related to plan selection completion so that exchange workers could focus their efforts on eligibility determinations.

We've spoken for years about how this model, in which MAXIMUS employees act as sous chefs to state or county eligibility workers, is a demonstration of the partnership model through which our clients derive value. In Colorado, we were able to help the state overcome a major influx of applications through our existing contract vehicle and business process reengineering. As you may know, consumers must be deemed ineligible for Medicaid before being considered for a subsidy.

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As a result, the state experienced a surge in consumer applications. Incorrect and inaccurate applications were not able to get a real time Medicaid eligibility determination online. In October 2013, the state, in close monitoring of the MAXIMUS application volumes, asked us to increase our level of commitment to process applications. At the same time, we faced a daily average intake of new cases that was significantly higher than what our operations are normally staffed to handle. We worked hand in hand with the state to produce and implement a very aggressive plan to clear the applications and maintain the daily inventory of new cases.

The goal was to ensure that everyone who applied online received the appropriate outcome within 24 hours, so they were able to receive benefits by January 1st. In response, MAXIMUS and the state quickly hired and trained additional staff in three locations. Together we successfully executed the plan and met the deadline to get thousands of Coloradans enrolled in health plans through the state's exchange and through Medicaid and CHP+. MAXIMUS, in conjunction with the state, has processed more than 32,500 cases since October.

We are stilled receiving nearly 300 new cases daily, and will continue to process them within one business day. While these are just a couple of examples, we are certainly pleased to be a go-to partner to help a number of clients deal with the growing pains of the Affordable Care Act. It's important to note that growing pains are common with large system rollouts, and it typically takes time before a system is running at optimal performance.

So, we believe the need for additional assistance in this area will continue for quite some time, particularly when reenrollment cycles are considered. Looking beyond this first open enrollment cycle, we expect the Affordable Care Act to continue to serve as a multi-year growth driver for our US operations. As we've said in the past, some of the states currently on the federal marketplace will likely start to look to operate their own exchanges over the next several years. At the same time, some states may also consider enhancing their public insurance programs, including expanding Medicaid.

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In October 2013 survey of states conducted by the Kaiser Family Foundation predicts that 2014 will be a transformative year for Medicaid with increases in both spending and enrollment. MAXIMUS is already responding to this long term transformation as we see material increases to our existing Medicaid enrollment broker business through contract amendments and change orders. We continue to believe over the long term that more states will expand Medicaid. Some will follow the standard path, while others will seek to set their own terms through waiver requests negotiated with the centers for Medicaie and Medicaid services.

We believe we are well-positioned for either scenario, but recognize reality that state legislators and federal waiver requests often move slowly. So, Medicaid expansion remains a long-term, multi-year growth opportunity that doesn't reach its steady state until 2016 at the earliest. As Medicaid expansion continues to proceed, we also remain engaged with a number of our state clients on the dual demonstration projects.

Dozens of governors have made this a priority agenda item as they look for real solutions for these super utilizers of Medicaid and Medicare. While the federally guided state demonstration projects don't provide a large financial contribution to MAXIMUS, the duals market is an important plank in our long-term services and supports platform. We are currently working with five states to address cost, quality, and care coordination among the duals population, and this includes California, which is largely considered a leader in creating a potential blueprint for this population.

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We also received some very positive news in Illinois, where we've been working with the state to help root out Medicaid fraud. As you may recall, our eligibility and enrollment verification project was designed to help ensure that only those eligible for Medicaid are actually receiving coverage and services. The project was slated to end in December. However, on December 17th, the state received a supplemental arbitration order, allowing MAXIMUS to retain some work through June 2015.

We are very pleased to retain a meaningful level of responsibility in support of the state's ongoing initiative to reform their Medicaid program. Also, within our heal segment, our federal services business again delivered solid financial results reflecting the team's ability to deliver on increased levels of appeals. The MAXIMUS federal team has done a great job to manage increased volumes, while at the same time winning new work that's centered on our core capabilities.

Moving on to our international operations where we recently completed a small tuck-in acquisition to complement our human services business in Australia. MAXIMUS acquired work force services assets from Centacare, a provider of welfare to work and disability employment services under the Job Services Australia and Disability Employment Services programs. This tuck-in acquisition expands our geographic footprint in Australia, while maximizing the utilization of our existing operational capacity to serve the government.

The transaction closed on January 31st, 2014, and is expected to contribute approximately \$10 million in new annual revenue. Moving on to rebids, on our last quarter's call, we mentioned that fiscal 2014 will be a light year for rebids and overall total awards. Thus far, we're pleased with our progress. Of the 15 contracts worth a total of 225 million up for rebid, we've won three, with a total contract value of \$46 million.

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Wrapping up with our new sales awards in the pipeline, for the first quarter of fiscal 2014, we signed awards worth \$347 million, and at December 31st, 2013, we had an additional \$50 million in new contracts pending, those unsigned contracts where we've received award notification and are in contract negotiations. Sales pipeline at December 31st, 2013, was \$2.4 billion. Compared to the same period, as expected, the pipeline is lower due to the record number of awarded contracts in fiscal 2013 that moved out of the pipeline and into our sales awards.

As a reminder, we expect normal fluctuations in our pipeline, primarily as opportunities convert into new sales. On a sequential basis, the pipeline is comparable to the fourth quarter of fiscal 2013. The pipeline remains robust and includes opportunities across multiple geographies in both segments.

In closing, our plans for long term growth continue to be shaped around our three strategic priorities, which include enhancing our US operations by supporting clients through the next phase of the Affordable Care Act, growing our federal business as demonstrated by superb growth in the past couple of years including this quarter, and expanding our international operations with health and human services opportunities in multiple geographies.

Underpinning this growth, we'll always be providing the highest of service for our government clients. They entrust us to operate highly visible programs. We take this responsibility most serious and strive to provide topnotch customer service for citizens and to achieve important program outcomes for our clients. We are pleased to offer an even brighter outlook for the remainder of the year, and for fiscal 2015 and beyond, our long term growth outlook remains optimistic.

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Before we move onto questions and answers, I'd like to take a moment and thank our chief financial officer, Dave Walker, for all that he's done to drive success for MAXIMUS. In December, David announced his intent to retire later this year, but he will remain with the company to provide support for special projects. We kicked off the search process in tandem with the announcement in December. We have a good stream of qualified candidates, but expect the process to take several months.

While we'd like to have someone identified by the summer, David has assured that he will remain in a fulltime position until we find the right person. David leaves big shoes to fill, but we are fortunate that he will remain with the company in this new downshifted role, providing valuable support for special projects. So, thank you, David, and thank you to all our employees worldwide who continue to deliver each day on our commitments to our valued clients. And now, let's open it up for questions. Operator?

Operator: Thank you.

We will now be conducting a question and answer session. Please limit your questions to two. If you wish to ask additional questions, you may reenter the queue. If you would like to ask a question, please press star-one on your telephone keypad. A confirmation tone will indicate your line is in the question queue.

You may press star-two if you would like to remove your question from the queue. For participants using speaker equipment, it may be necessary to pick up your handset before pressing the star keys. One moment please while we poll for questions.

Thank you. Our first question is coming from the line of Charlie Strauzer with CJS Securities. Please go ahead with your question.

Mr. Charlie Strauzer: Hi, good morning.

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Can you hear me okay?

Mr. David Walker: We can hear you fine.

### Mr. Charlie Strauzer: Fantastic.

My two questions are very simple. Just when you look at the influx of some of the, higher volumes from, you know, the, ACA enrollment and some of the appeals work that you saw higher volumes into it, is this more kind of an emergency triage kind of one-time related, or do you think they'll be, you know, longer term opportunities that will come out of this?

And also, the second question would be, you know, other larger opportunities that are not, uh--that are kind of in the pipelines for both domestic and international, can you talk a little bit more about that as well? Thanks.

### Mr. David Walker: Okay, Charlie.

Well, we'll give it a go here. on your first question as it relates to the additional volumes we're currently experiencing under the Affordable Care Act, I think it is helpful to break the discussion area into two pieces, the appeals work that we do, and, the additional work that we are doing and I expect we'll continue to do for the foreseeable future related to, ACA/the health insurance exchanges.

In general, on that topic we think that the Affordable Care Act will have, I would say more legs and longer legs, if you will, than previously anticipated. And by that, I mean, we were pleasantly, rewarded this quarter with additional scope from our clients', additional needs. And our team, did a-teams did a great job to step up and provide surge support. I do think that will continue in that these large transformations, as we all know, these large system transformations oftentimes take longer, to reach the point of optimal operations.

And I do think while technology will step up, should step up and play, a very important role, the populations will--with which we, which we work, do need, face-to-face, services. And that's what we're very, very good at. So, I think, that this is gonna last longer than most folks anticipate. And I think our role will continue longer than most folks anticipate. We also think that there'll be additional work in terms of scope and services.

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We've talked about, well, we talked about HIX 2.0 really as transferring into the Affordable Care Act 2.0. So, I would expect there'll be additional work, including such things as some states decide to, move off the federal exchange onto their own state-based exchange. as it related to the appeals work that we're doing, we've been very fortunate. And all that's related to the Medicare program. We haven't really gotten into the appeals, that we will do as it relates to our separate contract, under the Affordable Care Act.

but the federal appeals for the Medicare, as you know, fall of last year have been running higher. The volumes have been running higher. And, we expect that at least in the short term, they're going to be running higher--at that higher level. I don't think they're going a spike any higher than they have been. We've been working on backlog.

And I think that's gonna keep us quite busy for the short term. And then, clearly we need to keep an eye on what happens as it relates to RAC-related initiatives, regulations, et cetera, and the balance--the future balance that's to be achieved with changing regulation, and, the extent to RACs move into other areas of audit focus. Is that helpful on your first question?

### Mr. Charlie Strauzer: Very much so. Thank you.

### Mr. David Walker: Okay.

On other large opportunities, I'm really pleased with the, quality of the opportunities in, the pipeline. When we look at, we do see significant opportunities across the board, across the geographies and across the segments.

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And as you'd expect, some of those related to our health business and the Affordable Care Act, but we have meaningful opportunities outside that as well. So, the best way I would describe it is it's very diversified, and a good portion, the majority of the work in the pipeline represents new work, which you would expect given the fact that we've got a light rebid year coming up. So, the rebid piece plays less of a role than perhaps historically it had.

Mr. Charlie Strauzer: Great. Thank you very much.

Mr. David Walker: Sure.

Operator: Our next question is coming from the line of Brian Gesuale of Raymond James. Please go ahead with your question.

Mr. Brian Gesuale: Yeah. Good morning.

Nice job on the quarter, and, David, congratulations on retirement. First one's actually for you. You look, really relaxed on that picture on slide 22. Was that Photoshopped, or does pending retirement feel that good?

Mr. David Walker: You know, I'm always pretty relaxed, Brian. It --.

Mr. Brian Gesuale: --Seriously, I guess, I wanted to talk a little bit about pipeline. Can you maybe give us a little color on, the pipeline that's domestic versus international, as well as maybe any health and human split?

Mr. Rich Montoni: Well Dave and I are gonna tag team on that one, Brian. This is Rich. And I think that's kind of a follow on as it related to, the prior question. pipeline quality, again, I would go back and say it remains at a very high level, essentially consistent with the prior period. And the split is very pleasing between domestic and international health and human services.

And when I think about, Brian, I really do think that what's playing out here is the long term thesis that we've had on the table that as these governments move forward and try to deal with their fiscal challenges, coupled with, the demographic challenges, increasing populations and more folks needing assistance, from their government, it continues to open up opportunities for MAXIMUS long term.

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So, we've got some things that are, really new work with new geographies. And again, those take time, Brian. I mean, these particularly federal governments can take quite a bit of time for them to reengineer a program, be it a health program or welfare program. But we remained--we remain excited and convinced that that trend is real. And it will continue for quite some time. And I think we're very well-positioned.

Mr. David Walker: And as a reminder, Brian, about 23 percent of our work is outside the US in fiscal '13. And so, we're seeing our opportunities track generally with our mix.

Mr. Rich Montoni: And the other thing I would, remind us is that we do have a goal to increase our health business outside of the US, piggybacking on, the nice platform and brand that our human services has laid before. so again, our goal is to expand our health business outside the US. And we're starting to see some real opportunities bubble up in that context.

### Mr. Brian Gesuale: Okay. Terrific.

And, Rich, wondering if you could--if there's any specific geographies--you've highlighted Canada and the UK in the past. Any geographies where you're particularly excited as you look out over the next 12 months?

Mr. Rich Montoni: You know, I've got to tell, I don't have any bias. It almost feels like a horse race where they're all engaged. They do play up one another. I think it's fascinating to see how the world operates today. At a country level, there's a very significant appetite for country leaders to learn what other countries are doing and share best practices and lessons learned.

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And I think we play, a meaningful role in that when we visit with our clients and our prospects. And it also happens with our teams. So, we'll see a--as an example, we'll see, and exciting win in the US. And then the folks up in Canada will run with it. Or we'll see some best practices here in the US. And, our prospects and clients in the UK are very interested to speak to our US leaders. We'll have them visit. We'll have them share some details on the program.

And last, I don't wanna forget our folks in Australia. They continue to do a great job. And, while at one point in time, we looked at the mountaintops in Australia and felt that there--it may be more of a steady state business, but based upon the performance of that team, they continue to receive additional assignments. And I still see it as some pretty good growth opportunities.

Mr. Brian Gesuale: Okay. Thanks very much.

Mr. Rich Montoni: Okay. Thank you.

Ms. Lisa Miles: Next question please.

Operator: The next question is coming from the line of Richard Close of Avondale Partners. Please go ahead with your question

Mr. Richard Close: Yes.

Just really quick, I'm curious if you guys can talk a little bit about the health margins. Obviously, stronger than what we were looking for. Can you talk, a little bit about the trends in that or what you expect maybe in the second quarter based on the number of changes order and volumes that you're talking about?

#### Mr. David Walker: Yeah.

That's a great question, Richard. Let me generally just talk and reiterate about what we expect by segment for the whole year and for the question. In human, you know, our guidance really remains unchanged. We expect the revenue to be fairly flat to slightly up. But in the lower half of our 10 to 15 percent range now on point in health, which has really been driving our business as of late with health insurance exchanges, as you know. And we're going to continue to be bolstered by open enrollment.

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So, we saw the spike, happen late in this quarter. And that'll continue into Q2. So, you'll see Q2 up, and the margin's gonna go with that, just simply because of the continuation of what we saw in Q1. As well, some contract-by-contract types, we had to get an equitable adjustment. So, we'll see those lag into Q2, but some of the work and cost had already been incurred.

So, you would expect our margin to have some seasonality improvement in Q2. But if you look at the margins in health overall for the year, it'll be the higher end of our 10 to 15 percent range. So, the margins will be very strong in health.

### Mr. Richard Close: Okay.

I--and the follow up question, I guess on, the outperformance of ACA versus appeals, I assume it's more skewed towards the ACA than appeals. And if you can talk a little bit about appeals going forward, everything that's going on with the RACs you mentioned, the rebid process, and the regulatory, I'm curious to get your thoughts on appeals backlogs going forward, and then maybe the impact of the two-midnight rule on those potential backlogs.

### Mr. Bruce Caswell: Yeah.

Let me start at a high level, and then I'll turn it in for Rich and other to chime in. You know, first of all, as a reminder, the appeals actually performed better than our expectation. We actually expected them to turn down more than they have. So, we just didn't see that, right, which is what bolstered us.

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So, it's less that the appeals were growing, that they just really haven't turned down, okay? And, when we look at the delivery, and the over-delivery in health, it's really across the board. You know, ACA certainly is strong. but we've seen all our programs, come on strong. So, the whole portfolio's performing very well. And so, I think we happen to be at the right place where there's a lot of needs. And that's what it's reflecting.

### Mr. Rich Montoni: --Good.

And Richard, on the moratorium it relates to the RACs, and just to, set the discussion, we do know that in the last week, CMS extended the moratorium on RAC claims for what's referred to as short inpatient stays. And at this point--and we do know that those are prior, moratoriums. This is just an extension of that date. We've not seen a material impact as a result of moratorium. And, we have not seen a slowing of the caseloads coming in. That being said, we do understand the trends.

I do think there is a leg factor. So, given the leg factor, but given the backlog, we don't see a short-term impact to us as it related to, this extended moratorium. And, I also say remember that the work we do here is just one element of the appeals work that we do. we do expect that if the RACs are, defocused from the short-term in patient state type, work or claims, that they'll focus in other areas.

So, I view this, as not meaningful to fiscal '14, again, given the backlog and given, the leg factor, more relevant to '15 and beyond. And what'll be interesting to monitor is, what the RACs do as to refocus. So, we happen to believe there are some pretty significant additional areas for improvement as it relates to, the claims work in the Medicare program.

### Mr. Richard Close: Okay. Thanks.

Congratulations on your, successful execution here.

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Mr. David Walker: Thank you, Richard. Appreciate that.

Ms. Lisa Miles: Next question please.

Operator: The next question is from, Frank Sparacino of First Analysis. Please proceed with your question.

### Mr. Frank Sparacino: Hi, guys.

Rich, just sort of following up on that, as it relates to the appeals for the exchanges, maybe just talk about your expectations in timing when you'll start to see some of that work coming in in a meaningful way. And also, I assume there's a correlation, related to, you know, the call center volume that you've had that have been better than expected due to the technology challenges. I assume there's a similar parallel as it relates to the appeals. But, maybe just talk on those two things.

Mr. Rich Montoni: I think that's fair. I'm gonna ask Bruce Caswell to respond to that, Frank.

### Mr. Bruce Caswell: Great.

Good morning, Frank. thanks for the question. And, as you're well aware, we handle the appeals for the, um--at the federal marketplace level. And as it has been in the press recently, a reasonable backlog has been building up. But at the same time, we've been working to resolve upwards of about 4,000 appeals that can be resolved through just an administrative process, outreach to the consumer, working with them to clarify their application, and ultimately, to resolve that.

So, while the technology challenges remain, there are business process work-arounds that, lead to increased labor on our part. And it's important to note that, that is a cost reimbursable contract. So, there's really not a financial risk associated with the scope issues, in that appeals work.

So, we are continuing to handle the eligibility appeals that come in and triage them, those that can be handled, and then work hand in hand with our client to identify additional work-arounds to the business process and prioritization of the technology remediations, that are really the responsibility of other contractors, to get that program stabilized.

Mr. Frank Sparacino: And just, a follow-up on the last question, on the Medicare appeals business, can you give us a sense as to--it seems like your confidence in that business looking forward has a lot to do with the backlog that you have. I mean, there's been a lot of talk, obviously, at the level three appeals, of the backlog issues. Do you have a substantially--substantial backlog right now, as it relates to the level two that you're working on?

Mr. Rich Montoni: Well, Frank, it's, it's fair to say that not all RACs, obviously, perform at the same level of efficiency, right? So, our understanding would be that some of the RACs have more backlog that they're working through than others. And as a consequence, the higher volumes that we've seen are likely a function of that effect.

So, as we, you know, as we've said, as we continue to move forward, not only do we currently not see a decline in that, but it's likely that the RACs are gonna continue to substitute a way to other types of appeals that they'll look at. It's interesting. Under the final rule, the CMS-1599-F final rule related to the two-midnight stay, it's really just the patient status reviews that RACs look at that are excluded from this process.

But importantly, there are other types of claims that the RACs can continue to work in an inpatient hospital environment. And those would include coding reviews, reviews for medical necessity of a surgical procedure, and so forth. So, there's some reviews in that area that they continue to work and that we continue to see. And then obviously we anticipate they'll continue to substitute a way to other areas.

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Mr. Frank Sparacino: Thank you, guys.

Mr. David Walker: You bet.

Ms. Lisa Miles: Thanks, Frank. Next question please.

Operator: The next question is from Brian Kinstlinger of Sidoti & Company. Please proceed with your question.

Mr. Brian Kinstlinger: Great. Thanks so much.

The first question I have, I see the Department of Education award is still under protect. Can you remind us if you actually generating revenue as a result from this contract? And then if the GAO keeps this contract in their hands, does this change your guidance in any way for this year in the top or bottom line?

Mr. Rich Montoni: Let me kind of refresh folks in terms of where that protest stands. And then I'm gonna ask Dave Walker to address your specific question as it relates revenue and guidance for fiscal, '14. As you're aware, that protest, and it's akin to a legal matter, so we can't give you a whole lot of details, but the GAO, is handling that protest. They are scheduled to render their opinion on the protest on or before February 20th. So, that's a significant date. Dave Walker, as it relates to revenue--?

Mr. David Walker: --Sure--.

Mr. Rich Montoni: --What would you add?

Mr. David Walker: Listen, Frank, 'cause there's a group of--or Brian--there's a group of probabilities on this thing. So, we do have on a weighted basis a small amount of revenue in our '14 guidance, but it's very neutral to earnings. So, really it affects next year for us.

Mr. Rich Montoni: And to specifically, I don't think, regardless of the outcome of that, I don't think we would amend our guidance for fiscal '14 on that event.

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#### Mr. David Walker: Yeah.

#### Mr. Brian Kinstlinger: Right.

And then, Dave, you mentioned the seasonality, the new seasonality. If I have it right, revenue peaks in the second quarter, and then goes slightly lower sequentially in the third and the fourth quarter. But if we think about EPS as in the fourth quarter, you've generally had a low amount of very high margin revenue that typically spikes earnings. Will fourth quarter still be seasonally strong in earnings? Or do you think not so much?

Mr. David Walker: Not like it had because some of the businesses that tended to drive that seasonality are not as large relative to the whole portfolio mix, okay? And really you'll see, if you just think about it, a macro of your modeling beyond '14, the first half of our year is gonna be our strongest permanently because of HIX, or this particular because it's just not only because of the momentum going into Q2, but the change orders hitting in Q2 as well, you'll have an exceptionally strong quarter in Q2.

We'll still do, generally okay in the fourth quarter, but not like it was proportionately. We used to have what is called a hockey stick model, and now it'll be much more front-loaded.

Mr. Brian Kinstlinger: Great. Thanks so much.

Ms. Lisa Miles: Next question please.

**Operator:** As a reminder, you may press star-one to ask a question. Please limit your questions to two. If you wish to ask additional questions, you may reenter the queue. The next question is from Dave Sagalov of Jefferies. Please go ahead with your question.

Mr. Dave Sagalov: Good morning. Thanks for taking the questions, guys.

I hopped on the call a little bit late, so I apologize if this has been asked and answered. just taking a step back and staying on appeals business, is that still--can you give us an updated amount of the percentage of revenue that that drives?

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Mr. David Walker: On the appeals business, and I assume you're talking strictly about the Medicare, appeals business, we don't disclose the percentage of revenue as it relates to individual divisions of service line offerings. So, we're not able to give you that percentage, Dave.

Mr. Dave Sagalov: On a higher level, have you--I think you've talked about the federal operations being around 10 percent. So, you know, I think my understanding was that the RAC component was less than 3 percent that you may have spiked out once or twice. Do you--?

Mr. David Walker: Again, I, I can't get into whether it's 3 percent or the 10 percent, but it's within the 10 percent. So, you can deduce that it's less than 10 percent, the Medicare appeals, per se.

Mr. Dave Sagalov: Okay. Got it.

And then just moving along to the business that you're--basically have raised guidance for, it sounds like some of it is organic. Some of it could be from states that are having trouble, and you're helping them out. Do you have a sense for how much of this might be one time in nature and could roll off as we go into next year?

Mr. Rich Montoni: I think that's a great question. I think it's less than one might think. I do think you should expect that some of this work will pull back. On the other hand, I think it's gonna take longer to pull it back. You need to remember that you're gonna--that reenrollment is gonna be here again before you know it.

And I also think that the wild card in the whole equation, Dave, is how long will it take not only to fix the technology underlying this, but to really, optimize the processes, so that the system is--in its total, is working for people in a very efficient fashion.

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So, I think it's gonna take multiple quarters for all of that to, to work out. And I think it's gonna extend well into fiscal '15 is my sense at this particular point. And I also think what all of the noise that we're seeing is gonna create a pretty significant demand for appeals, in the Medicaid/Affordable Care Act space.

#### Mr. Dave Sagalov: That's really helpful.

Those--on that point of it extending into '15, can you speak to the term of the contracts? obviously in some of the periods leading up until, it was contained within a year, but does--are you suggesting that the terms of this contract bleed over for, you know, a one, two, or even a three year period as you help these states out?

#### Mr. Rich Montoni: Bruce?

#### Mr. Bruce Caswell: Yeah.

I'd be happy to answer that, Dave. They--generally our HIX service center contracts are multi-year in nature. And so, they would continue into the '15, enrollment period and beyond. And that's obviously consistent with our overall business model of developing decades-long relationship.

And also I'd maybe like to add a little more depth to it too, to say the work that we're doing to support our clients in the Affordable Care Act is not just limited to running the service centers. There are many existing clients in the Medicaid space that have needs at their level to comply to the Affordable Care Act, like modifying their business processes to handle the new eligibility rules around modified adjusted gross income to look as they see a higher influx of Medicaid applications for support in processing those.

That's that sous chef work that Rich referred to, and to work, as Rich has also referred to, handling eligibility appeals. So, our eligibility appeals work is not just at the federal level, but for many of our state clients. We can help with, if you will, the teeing up of an appeal and the completion of a case such that then ultimately a state Medicaid employee can make that determination. So, it's actually a very rich kind of tapestry, if you will, of ACA support functions.

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And furthermore, as we enter the summer months, you know, you're probably quite aware that the qualified life events, in through which people can actually continue to apply for and gain coverage during the non-open enrollment are fairly, rich, right? They can include everything from, enabling individuals that have a change in income that affects their subsidy to select a plan. If you move to a new area that offers different plan, that's a qualifying life event, typical ones like marriage, birth, adoption, losing coverage due to divorce, things like that.

So, while we certainly expect some seasonality, you know, reflecting the close of open enrollment presently, which is scheduled for March 31st, and I say that presently because there's certainly some talk about a potential extension there, and then the reopening in November 15th, you know, there are, additional, if you will, volumes and services related to that type of work and those transactions that you see during that interim period.

Mr. David Walker: So, Dave, just as a reminder, our health contracts tend to have like three-year base, two-year options. So, they tend to be about five years, some higher or lower, but they average just shy all our contracts of under five years. And these are no different. And generally change is our friend.

Mr. Rich Montoni: And then one point to that. Most of the work that we do in the additional scope work we're doing is just piggybacking on the existing contracts in the form of change orders. And some of them it's already just hardwired in.

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The exception would be the additional work. The work we're doing for new states that heretofore haven't been customers, and we've received inbound calls to action to help those states. And I think I talked about one of them, Oregon, on my call notes.

Ms. Lisa Miles: Rob [sp?], we'll go ahead and take one last question today.

Operator: Thank you.

The last question is a follow up from the line of Brian Kinstlinger of Sidotti. Please go ahead with your question.

Mr. Brian Kinstlinger: Great. Thanks.

Just one, we've talked a lot about the appeals for, Medicare. I'm not sure we talked too much about the appeals work for the Federal Exchange. I'm curious, when that contract, has provided revenue [unintelligible], I think [unintelligible] lags the enrollment period. And so, when is the seasonality also for that contract?

Mr. Rich Montoni: Brian, I think we touched upon it, earlier, but, that is--that contract is very, very young in terms of its startup. We are engaged. We are working with our client. I think we've built a great relationship with our client to help them meander through all of the technological changes, as you would expect that, one would experience as you're trying to handle appeals for the Federal Health Insurance Exchange.

And given the complications, and it looks like the volumes are gonna get there sooner or later, I do think that we--the table is set for some pretty significant volumes on the Federal Health Insurance Exchange. I don't see this reaching full equilibrium until fiscal '15. That's my gut.

Mr. David Walker: And then just a reminder, that contract's reimbursable. So, you know, as--so, as--well, it's lower margin, but it self-adjusts as, you know, they are having interfaces or technology challenges, as new clients always will have, you know, and we conform our technology, et cetera, it self-adjusts, you know, to size.

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And sometimes that stuff that we're doing that's out of scope normally with the original bid, you won't see in our pipeline numbers. So, sometimes in our organic growth is actually some of that new business as we help our clients cope with changes. In that regard, it's complicated.

Mr. Brian Kinstlinger: Great. Thank you, guys.

Mr. Rich Montoni: Very welcome. Thank you.

Operator: Thank you.

This concludes today's teleconference. You may disconnect your lines at this time. Thank you for your participation.

Fiscal 2014 First Quarter Conference

# **Fiscal 2014 First Quarter Earnings**



David N. Walker Chief Financial Officer and Treasurer February 6, 2014



### **Forward-looking Statements & Non-GAAP Information**

These slides should be read in conjunction with the Company's most recent quarterly earnings press release, along with listening to or reading a transcript of the comments of Company management from the Company's most recent quarterly earnings conference call.

This document may contain non-GAAP financial information. Management uses this information in its internal analysis of results and believes that this information may be informative to investors in gauging the quality of our financial performance, identifying trends in our results, and providing meaningful period-to-period comparisons. These measures should be used in conjunction with, rather than instead of, their comparable GAAP measures. For a reconciliation of non-GAAP measures to the comparable GAAP measures presented in this document, see the Company's most recent quarterly earnings press release.

A number of statements being made today will be forward-looking in nature. Such statements are only predictions and actual events or results may differ materially as a result of risks we face, including those discussed in our SEC filings. We encourage you to review the summary of these risks in Exhibit 99.1 to our most recent Form 10-K filed with the SEC. The Company does not assume any obligation to revise or update these forward-looking statements to reflect subsequent events or circumstances.

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## **Selected Financial Results from Continuing Operations**

(fmm, event nev chare data)	Q	1 FY14	Q	1 FY13	%
(\$mm, except per share data)	Actual		Actual*		Change
Revenue					
Health Services	\$	299.2	\$	176.0	70%
Human Services		107.4		110.3	(3%)
Total	\$	406.6	\$	286.3	42%
Operating Income (Loss)					
Health Services	\$	41.6	\$	20.6	101%
Human Services		11.8		13.7	(14%)
Segment Operating Income		53.3		34.3	27%
Operating Margin % excluding legal, settlement. and acauisition-related expenses	С	13.1%		12.0%	
Legal, settlement and acquisition-					
related expenses, net		- 1		(0.3)	nm
Interest and Other Income, net		0.7		1.1	nm
Income Before Taxes - Continuing Ops		54.0		35.1	54%
Provision for Income Taxes		20.2		13.3	52%
Net Income - Continuing Operations	\$	33.8	\$	21.8	55%
Diluted EPS - Continuing Ops	\$	0.48	\$	0.31	55%
Adj. Diluted EPS - Continuing Ops	\$	0.48	\$	0.31	55%

### Q1 FY14 Results

- Revenue grew 42%, driven by the forecasted growth in domestic health business, much of which was tied to new contracts related to the Affordable Care Act (ACA)
- · Revenue grew 37% organically
- Total segment operating income totaled \$53.3 million (operating margin of 13.1%)
- Income from continuing operations, net of taxes, totaled \$33.8 million, or \$0.48 per diluted share.
- Earnings were ahead of our expectations, driven principally by an increase in the Health Segment

\*FY 13 actuals reflect 2-for-1 stock split

### MAXIMUS

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## **Health Services Segment**

(\$ in millions)	Q1 FY Actu		1 FY13 Actual	% Change
Revenue				
Health Services	\$ 299	9.2 \$	176.0	70%
Operating Income				
Health Services	\$ 4	1.6 \$	20.6	101%
Operating Margin %	13.	9%	11.7%	

#### Revenue

- Top-line increases fueled principally by organic growth resulting from new work and expansion of existing contracts, including those related to the Affordable Care Act (ACA)
- Revenue was stronger-than-expected, delivering strong transactional volumes. MAXIMUS also provided high-value support to existing and new clients for business process diagnostics and re-engineering, as part of the ACA rollout

#### **Operating Income & Margins**

Q1 operating margins outpaced our expectations, resulting from the higher-than-expected accretive revenue

#### Two Factors to the Segment's Over Delivery in Q1 2014

- 1. A higher level of activity in our HIX customer contact centers, in late November and through December; volume growth due, in part, to ongoing technology challenges that led to more consumers seeking assistance through the contact centers
  - · Expect this financial benefit will continue into Q2 for ongoing work as part of open enrollment
  - · In addition, a handful of change orders are in the works that will benefit Q2
- 2. Stronger-than-expected results in health appeals work due to higher-than-forecasted caseloads coupled with greater cost efficiencies

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## **Human Services Segment**

(\$ in millions)	Q1 FY14	Q1 FY14 Q1 FY13		
	Actual	A	tual	Change
Revenue				
Human Services	\$107.4	\$	110.3	(3%)
Operating Income				
Human Services	\$ 11.8	\$	13.7	(14%)
Operating Margin %	10.9%		12.4%	

#### Revenue

- Q1 revenue decreased 3% to \$107.4 million; on a constant currency basis, revenue would have increased 2%
- The prior-year period benefitted from highly accretive performance-based payments in our domestic welfare to work business that bolstered both revenue and profit in Q1 of FY 13

#### **Operating Income & Margins**

- Q1 operating income totaled \$11.8 million, with an operating margin of 10.9%
- · Overall outlook for the Human Services Segment remains unchanged for remainder of fiscal 2014

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## **Balance Sheet and Cash Flows**

### Cash Flows

- · Strong Q1 cash flow driven by increased earnings and receivables collections
- DSOs improved on a sequential basis to 67 days in the quarter (target range of 65-80 days in place since Q4 FY08)

### **Reconciliation to Free Cash Flow**

\$ in millions	Q1 FY14
Cash provided by operating activities from continuing operations	\$42.0
Cash paid for property, equipment and capitalized software	(\$8.0)
Free cash flow	\$34.0

### Share Buybacks

- In Q1, purchased 505,738 shares of MMS common stock for \$22.5 million
- At December 31, 2013, \$74.9 million available for future purchases
- Subsequent to quarter close (through January 31), purchased 214,200 shares for approximately \$9.2 million.
- · Buyback program is opportunistic in nature

### Cash and Use of Cash

- At December 31, 2013, had cash and cash equivalents of \$120.6 million (approximately 65% is held overseas)
- Continue to execute buybacks, pay a quarterly cash dividend, make investments into the business to drive organic growth, and manage a strategic acquisition program

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## **Increasing FY 14 Guidance**

	New FY14 Guidance	Prior FY14 Guidance
Revenue	\$1.60B - \$1.68B	\$1.555B - \$1.650B
Adjusted Diluted EPS	\$1.95 - \$2.05	\$1.75 - \$1.85
Cash from Continuing Ops	\$180M - \$205M	\$145M - \$170M
Free Cash Flow from Cont Ops	\$140M - \$165M	\$95M - \$120M

- Seasonal revenue and earnings pattern for MAXIMUS has changed; based on what we know today, expect to experience stronger results in the first half of each fiscal year associated with the open enrollment period for the HIX under the ACA
- Several changes uplifting our guidance numbers in fiscal 2014:
  - 1. New guidance bakes in the over-delivery in the first quarter
  - Increased scope of work on a number of contracts in support of our clients rollout of ACA; in addition, some scope increases included change orders expected to occur in Q2 and will further increase revenue and earnings in that quarter
  - 3. Readjusted forecasts to reflect current volume levels in federal appeals work
- As a result, now expect that revenue and earnings in Q2 will be bolstered by ongoing scope increases in ACA work and change orders

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# **Fiscal 2014 First Quarter Earnings**



Richard A. Montoni President and Chief Executive Officer February 6, 2014



# Achieving a Solid Start to Fiscal 2014

- Solid start to fiscal 2014 with top- and bottomline results that beat expectations; raising outlook for FY 14
- Even more impressive results within a demanding market environment for privatesector government partners that operate highly visible health and human services programs
- Continued success is based on our ability to understand client needs; we add value through scalable, flexible and responsive operations



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# **Helping Clients Address ACA Challenges**

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- As governments faced problems with the exchange technology, our health team found opportunities to provide alternatives and implement comprehensive contingency plans for existing and new clients
- Our solutions allowed exchange workflow to continue while our clients and their systems vendors addressed technology "speed bumps" that created the immediate need for direct consumer contact
- Some states did not anticipate the volume of paper applications or the additional effort required to assist consumers in completing online applications; in response, we ramped up staffing and training, bridging the gaps in the HIX workflows and helping enrollments to continue

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# Seeing Increased Activity in HIX Contact Centers

- Volumes in many of our HIX contact centers came on strong the last six weeks of calendar 2013
  - Added 1,300+ staff
  - Surge in calls from consumers unable to enroll into health plans online and needed assistance over the phone
  - Many consumers trying to meet the December deadlines to get insurance coverage effective January 1, 2014
- December's incoming calls 30%-plus higher-thanforecast across state customer contact centers
- Flexible staffing model responsive to clients' forecasts and changing call volumes
- First open enrollment period presently scheduled to end on March 31; we will continue to staff to the ebb and flow of volumes and activities that are part of the cyclical nature of HIX operations



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# Improving HIX Workflow for Cover Oregon





- Provided operational review of business processes that led to us providing call center and other overflow capacity to assist consumers in completing enrollments
- Operational assistance eased workload from exchange workers overwhelmed by high volumes of paper applications
- Cover Oregon asked us to handle calls to help consumers complete health plan shopping and selection, all leveraging an existing contact center
- Allowed for a vastly improved workflow; Cover Oregon could offload tasks for plan selection, so exchange workers could focus efforts on eligibility determinations
- This model, in which MAXIMUS employees act as "sous chefs" to state or county eligibility workers, is a demonstration of the partnership model we seek and through which our clients derive value

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# **Overcoming an Influx of Applications in Colorado**

- Helped Colorado overcome an influx of applications through our existing contract vehicle and business process re-engineering; consumers must be deemed ineligible for Medicaid before being considered for a subsidy; state experienced a surge in consumer applications; incorrect and inaccurate applications were not able to get a real-time Medicaid eligibility determination online
- The state asked us to increase our level of commitment to process applications; at the same time, we faced a daily average intake of new cases significantly higher than what normal staff levels could handle
- Worked collaboratively with client to produce and implement a very aggressive plan to clear the applications and maintain the daily inventory of new cases; the goal was to ensure that everyone who applied online received appropriate outcome within 24 hours so that they can receive benefits January 1
- Together, we quickly hired and trained additional staff, successfully executed the plan, and met the deadline to get thousands of Coloradans enrolled in health plans through the state's exchange and through Medicaid and CHP+
- MAXIMUS, in conjunction with the state, processed 32,500+ cases since October; still
  receiving nearly 300 new cases daily; will continue to process them within 1 business day

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# **Responding to Medicaid Transformation**

- ACA to serve as a multi-year growth driver for MAXIMUS; some states likely to operate their own exchanges over the next several years, as well as enhance public health insurance programs, including expanding Medicaid
- Kaiser Family Foundation predicts 2014 as a "transformative" year for Medicaid with increases in both spending and enrollment
- MAXIMUS is responding to this long-term transformation; seeing material increases to existing Medicaid enrollment broker business through contract amendments and change orders
- Continue to believe more states will expand Medicaid over the long-term, but state legislatures and federal waiver requests often move slowly
- Medicaid expansion remains a long-term, multi-year growth opportunity that doesn't reach its steady state until 2016 at the earliest

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# **Remaining Engaged with the Duals Market**

- Engaged on some dual demonstration projects
- Dozens of governors made this a priority agenda item as they look for real solutions for these "super utilizers" of Medicaid and Medicare
- While not a large financial contribution to MAXIMUS, the duals market is an important plank in our longterm services and supports platform
- Working with five states to address cost, quality and care coordination among the duals population, including California, considered a leader in creating a potential blueprint for duals population



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# **Continuing Medicaid Review Work in Illinois**

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- Received some very positive news in Illinois where we had been working with the state to help root out Medicaid fraud
- Eligibility and Enrollment Verification project designed to help ensure that only those eligible for Medicaid are actually receiving coverage and services
- · Project was slated to end in December
- On December 17<sup>th</sup>, the state received a supplemental arbitration order allowing MAXIMUS to retain work through June 2015
- Pleased to retain meaningful level of responsibility to support ongoing initiative to reform state's Medicaid program

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## **Delivering Solid Results in Federal Market**

- Federal Services business again delivered solid financial results
- Reflects the team's ability to deliver on the increased level of appeals
- The MAXIMUS Federal team has done a great job to manage increased volumes, while at the same time winning new work that's centered on our core capabilities



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# **Expanding Geographic Footprint in Australia**

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- Recently completely a small tuck-in acquisition to complement our human services business in Australia
- Acquired workforce services assets from Centacare, a provider of welfare-to-work and disability employment services under the Job Services Australia and Disability Employment Services programs
- Expands geographic footprint in Australia while maximizing the utilization of existing operational capacity
- Transaction closed on January 31, 2014 and is expected to contribute approximately \$10 million in new annual revenue

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# **Contract Rebids**

- 2014 will be a light year for rebids and overall total awards
- Thus far, we're pleased with our progress
- Of the 15 contracts worth a total of \$225 million up for bid, we've won 3 for a total contract value of \$46 million



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## **New Awards and Sales Pipeline**

New Awards	December 31, 2013
YTD signed awards	\$347 million
New contracts pending	\$50 million
Sales Opportunities	December 31, 2013
Total pipeline	\$2.4 billion

### At December 31, 2013:

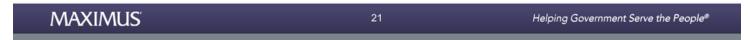
- Signed \$347 million in new contract awards
- Additional \$50 million of "awarded but unsigned" contracts, pending final signatures
- Sales pipeline was \$2.4 billion; as expected, lower compared to same period last year due to record number of awarded contracts in FY13 that converted into new sales awards
- · Robust pipeline includes opportunities across both segments and several geographies

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# Conclusion



- Plans for long-term growth continue to be shaped by our three strategic priorities:
  - Enhancing our U.S. operations by supporting clients through the next phase of the Affordable Care Act
  - Growing our federal business
  - Expanding our international operations with health and human services opportunities
- Underpinning this growth will always be providing the highest level of service for our government clients; they entrust us to operate highly visible programs and we take this responsibility most seriously and strive to provide top-notch customer service for citizens and achieve important program outcomes for our clients
- We are pleased to offer an even brighter outlook for the remainder of the year; for fiscal 2015 and beyond, our long-term outlook remains optimistic



## **Thank You to CFO David Walker**



- Thank you to our Chief Financial Officer, David Walker, for all that he's done to drive success for MAXIMUS
- In December, David announced his intent to retire, but will remain with the Company to provide support for special projects
- We kicked off the search process in tandem with the announcement in December; have a good stream of qualified candidates, but expect the process to take several months; David has assured us that he will remain in a full-time position until we find the right person
- David leaves big shoes to fill, but we are fortunate that he will remain with the Company in this new, "downshifted" role, providing valuable support for special projects

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