#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report: **February 6, 2012**Date of earliest event reported: **February 2, 2012** 

#### MAXIMUS, INC.

(Exact name of registrant as specified in its charter)

Virginia
(State or other jurisdiction of incorporation)

1-12997 (Commission File Number) **54-1000588** (I.R.S. Employer Identification No.)

11419 Sunset Hills Road, Reston, Virginia (Address of principal executive offices)

**20190-5207** (Zip Code)

Registrant's telephone number, including area code: (703) 251-8500

#### Not Applicable

(Former name or former address, if changed since last report)

	ζ
Chec	k the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02 Results of Operations and Financial Condition.

On February 2, 2012, the Company issued a press release announcing its financial results for the quarter ended December 31, 2011. The full text of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and incorporated by reference into this Item 2.02.

On February 2, 2012, the Company held a conference call with respect to these financial results. The conference call was open to the public. The transcript and slide presentation that accompanied the call are furnished as Exhibit 99.2 to this Current Report on Form 8-K and incorporated by reference into this Item 2.02.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits. The following exhibits are being furnished pursuant to Item 2.02 above.

Exhibit No.	Description
99.1	Press release dated February 2, 2012
99.2	Conference call transcript and slide presentation for Earnings Call -
	February 2, 2012

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MAXIMUS, Inc.

Date: February 6, 2012

By: /s/ David R. Francis

David R. Francis

General Counsel and Secretary

#### EXHIBIT INDEX

# Exhibit No. Description 99.1 Press release dated February 2, 2012 99.2 Conference call transcript and slide presentation for Earnings Call – February 2, 2012

#### MAXIMUS Reports Fiscal 2012 First Quarter Results and Reiterates Fiscal 2012 Guidance

RESTON, Va.--(BUSINESS WIRE).--February 2, 2012--MAXIMUS (NYSE: MMS), a leading provider of government services worldwide, today reported financial results for its fiscal first quarter ended December 31, 2011.

#### Key highlights include:

- Revenue for the first quarter grew 12% to \$239.6 million compared to the same period last year.
- Diluted earnings per share from continuing operations were \$0.51 for the first quarter, in-line with the Company's expectations.
- Revenue and earnings in the quarter were impacted by unfavorable currency trends and the timing of a change order that is currently expected to be recognized in the second half of fiscal 2012.
- The Company generated strong cash in the first quarter with cash provided by operating activities from continuing operations of \$27.6 million and free cash flow of \$24.3 million.
- Cash and cash equivalents totaled \$191.0 million at December 31, 2011.

Revenue for the fiscal 2012 first quarter increased 12% to \$239.6 million versus \$214.1 million reported for the same period last year. Year-over-year revenue increases were driven by growth in the Health Services Segment, offsetting the expected decline in revenue from the Human Services Segment related to the start up of the new Work Programme in the United Kingdom.

First quarter income from continuing operations, net of taxes, totaled \$17.7 million, which was consistent with the same period last year. For the first quarter, diluted earnings per share from continuing operations were \$0.51, in-line with expectations and consistent with the prior-year period.

Revenue and earnings in the quarter were impacted by unfavorable currency trends, relative to the Company's guidance, and the timing of a change order for a project in the Health Services Segment. The change order is currently expected to be recognized in the second half of the fiscal year.

"As expected, growth in Medicaid managed care helped MAXIMUS deliver 12% year-over-year revenue growth in the first quarter. And while our initial revenue expectations for the quarter were somewhat higher, we remain on track to achieve our full-year revenue and earnings guidance," commented Richard A. Montoni, Chief Executive Officer of MAXIMUS. "Within our core markets, the United Kingdom operations are ramping up as expected, and we continue to see a broader movement towards the demand for our services as governments continue to seek new ways to manage programs while cost-effectively addressing the needs of their constituents around the world."

#### **Health Services Segment**

Health Services Segment revenue for the first quarter of fiscal 2012 increased 22% to \$158.0 million compared to \$130.0 million for the same period last year, driven by the expansion of managed care in Texas. Operating income for the first quarter totaled \$16.8 million with an operating margin of 10.6%. Operating income was lower compared to last year due to the timing of a change order and normal life-cycle fluctuations in contracts. In addition, Segment margin was also tempered by anticipated growth from a lower margin, cost-reimbursable contract in Texas.

#### **Human Services Segment**

Human Services Segment results in the quarter included the expected reimbursement for the termination of the predecessor Flexible New Deal (FND) contract, which was replaced by the Work Programme contract. The termination payment included \$2.7 million for revenue earned and an additional \$1.5 million, net of subcontractor expenses, for cost recoveries

Human Services Segment revenue for the fiscal 2012 first quarter totaled \$81.6 million, which was 3% lower (4% on a constant currency basis) than the prior-year period principally due to the transition to the Work Programme contract. Operating income for the first quarter was \$10.3 million with an operating margin of 12.6% and benefitted from the FND termination payment, which partially offset the expected impacts from the ramp up of the Work Programme contract. Margins were higher compared to the prior year period, which was impacted by cost growth on a fixed-price contract that has since been successfully resolved.

#### **Sales and Pipeline**

At January 30, 2012, fiscal year-to-date signed contract wins totaled \$298 million compared to \$753 million reported for the same period last year, which included nearly \$600 million for two contract renewals. New contracts pending (awarded but unsigned) totaled \$579 million compared to \$177 million last year. Sales opportunities (pipeline) at January 30, 2012 totaled \$1.7 billion (consisting of \$301 million in proposals pending, \$334 million in proposals in preparation and \$1.1 billion in proposals tracking) compared to \$1.6 billion the prior year.

#### **Balance Sheet and Cash Flows**

Cash and cash equivalents increased to \$191.0 million at December 31, 2011. For the fiscal 2012 first quarter, cash provided by operating activities from continuing operations totaled \$27.6 million with free cash flow of \$24.3 million. The Company defines free cash flow as cash provided by operating activities from continuing operations less cash paid for property, equipment and capitalized software. Cash flow in the quarter was driven by solid net income and strong collections.

Days Sales Outstanding (DSO) from continuing operations were 60 days. On November 30, 2011, MAXIMUS paid a quarterly cash dividend of \$0.09 per share and in January 2012, the Company announced its next quarterly cash dividend of \$0.09 per share, payable on February 29, 2012 to shareholders of record on February 15, 2012.

During the first quarter of fiscal 2012, MAXIMUS used \$8.8 million to purchase 236,700 shares of common stock, and at December 31, 2011, the Company had \$127.9 million available for repurchases under the current program.

#### Outlook

The Company is reiterating its fiscal 2012 revenue and earnings guidance. MAXIMUS continues to expect to generate revenue from continuing operations in the range of \$980 million to \$1.015 billion and adjusted diluted earnings per share from continuing operations in the range of \$2.20 to \$2.30.

Mr. Montoni concluded, "On a global basis, many governments are facing fiscal challenges coupled with rising caseloads and the overarching need to reform their welfare and health systems. We see significant opportunities ahead as governments realize the value of our expertise to build and implement efficient delivery models that provide quality services to citizens in an affordable manner."

#### Website Presentation, Conference Call and Webcast Information

MAXIMUS will host a conference call this morning, February 2, 2012, at 9:00 a.m. (ET). The call is open to the public and can be accessed under the Investor Relations page of the Company's website at <a href="https://www.maximus.com">www.maximus.com</a> or by calling:

877.407.8289 (Domestic)/201.689.8341 (International)

For those unable to listen to the live call, a replay will be available through February 16, 2012. Callers can access the replay by calling:

877.660.6853 (Domestic)/201.612.7415 (International) Replay account number: 316 Replay conference ID number: 387441

#### About MAXIMUS

MAXIMUS is a leading health and human services administrator for governments in the United States, United Kingdom, Canada and Australia. The Company delivers administrative solutions to improve the cost effectiveness, efficiency and quality of government-sponsored benefit programs, such as Medicaid, Medicare, Children's Health Insurance Program (CHIP), Health Insurance BC (British Columbia), as well as welfare-to-work and child support enforcement programs across the globe. The Company's primary customer base includes federal, provincial, state, county and municipal governments. Operating under its founding mission of *Helping Government Serve the People®*, MAXIMUS has more than 7,000 employees located in more than 220 offices worldwide. For more information, visit <a href="https://www.maximus.com">www.maximus.com</a>.

Statements that are not historical facts, including statements about the Company's confidence and strategies and the Company's expectations about revenues, results of operations, profitability, future contracts, market opportunities, market demand or acceptance of the Company's products are forward-looking statements that involve risks and uncertainties. These uncertainties could cause the Company's actual results to differ materially from those indicated by such forward-looking statements and include reliance on government clients; risks associated with government contracting; risks involved in managing government projects; legislative changes and political developments; opposition from government unions; challenges resulting from growth; adverse publicity; and legal, economic, and other risks detailed in Exhibit 99.1 to the Company's most recent Annual Report filed with the Securities and Exchange Commission, found on <a href="https://www.maximus.com">www.maximus.com</a>.

## MAXIMUS, Inc. CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data) (Unaudited)

**Three Months** 

	Ended Dece	mber 31,
	2011	2010
Revenue	\$ 239,603	\$ 214,114
Cost of revenue	179,756	158,155
Gross profit	59,847	55,959
Selling, general and administrative expenses	32,756	28,667
Legal and settlement expense	186	
Operating income from continuing operations	26,905	27,292
Interest and other income, net	1,104	491
Income from continuing operations before income taxes	28,009	27,783
Provision for income taxes	10,351	10,196
Income from continuing operations	17,658	17,587
Discontinued operations, net of income taxes:		
Loss from discontinued operations	(44)	_
Income (loss) on disposal	90	(105)
Income (loss) from discontinued operations	46	(105)
()		
Net income	<u>\$ 17,704</u>	17,482
Basic earnings (loss) per share:		
Income from continuing operations	\$ 0.52 \$	8 0.51
Income (loss) from discontinued operations	0.01	_
Basic earnings per share	\$ 0.53	8 0.51
8.1.	· · · · · · · · · · · · · · · · · · ·	
Diluted earnings (loss) per share:		
Income from continuing operations	\$ 0.51 5	\$ 0.50
Income (loss) from discontinued operations		(0.01)
Diluted earnings per share	\$ 0.51	0.49
Dividends paid per share	\$ 0.09	0.06
Weighted average shares outstanding:		
Basic	33,663	34,361
Diluted	34,557	35,420

## MAXIMUS, Inc. CONSOLIDATED BALANCE SHEETS (In thousands)

	December 31, 2011		September 30, 2011	
	(ι	ınaudited)		
ASSETS				
Current assets:	Φ.	101.040	Φ.	152.050
Cash and cash equivalents	\$	191,048	\$	172,950
Restricted cash		7,116		4,839
Accounts receivable — billed, net of reserves of \$3,413 and \$3,265 Accounts receivable — unbilled		149,936		146,900
Prepaid income taxes		7,588 7,054		7,170 12,959
Deferred income taxes		22,409		19,256
Prepaid expenses and other current assets		26,605		27,202
Total current assets		411,756		391,276
Total current assets		411,/30		391,276
Property and equipment, net		50,235		51,740
Capitalized software, net		26,444		26,616
Goodwill		72,020		71,323
Intangible assets, net		5,427		5,651
Deferred contract costs, net		7,246		8,020
Deferred income taxes		778		732
Deferred compensation plan assets		8,543		8,004
Other assets, net		1,962		1,917
Total assets	\$	584,411	\$	565,279
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	62,490	\$	55,470
Accrued compensation and benefits		34,527		47,748
Deferred revenue		56,030		47,902
Current portion of long-term debt		86		42
Acquisition-related contingent consideration		1,863		1,840
Income taxes payable		4,409		5,104
Other accrued liabilities		4,432		5,787
Total current liabilities		163,837		163,893
Deferred revenue, less current portion		2,274		2,575
Long-term debt		1,632		1,654
Acquisition-related contingent consideration, less current portion		392		388
Income taxes payable, less current portion Deferred income taxes		1,511 12,523		1,484 11,945
Deferred compensation plan liabilities, less current portion		10,320		8,883
Total liabilities		192,489		190,822
		,		,
Shareholders' equity:  Common stock, no par value; 60,000 shares authorized; 56,199 and 56,018 shares issued and 33,737 and 33,793 shares outstanding				
at December 31, 2011 and September 30, 2011, at stated amount, respectively		385,101		377,579
Treasury stock, at cost; 22,462 and 22,225 shares at December 31, 2011 and September 30, 2011, respectively		(425,651)		(416,850)
Accumulated other comprehensive income		16,711		12,480
Retained earnings		415,761		401,248
Total shareholders' equity		391,922		374,457
Total liabilities and shareholders' equity	S	584,411	S	565,279
Total Informació and Sind-Cividos Cequity	Ψ	204,411	Ψ	303,217

# MAXIMUS, Inc. CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in thousands) (Unaudited)

Cash flows from operating activities:         2017,704         \$ 17,704           Not income         \$ 17,704         \$ 10,708           Adjustments to reconcile net income to net cash provided by operating activities:         (46)         10.0           Depreciation and amortization and amor			Months ecember 31,
Net income         \$ 17,048         \$ 17,048           Adjustments to reconcile net income to net cash provided by operating activities:         (40)         105           Operceitation and amortization         6,111         5,232           Deferred income taxes         (2,424)         900           Non-cash equity based compensation         2,275         2,057           Change in assets and liabilities:         2         2,145           Accounts receivable— billed         (4,18)         (1,554)           Pepaid expenses and other current assets         (1,621)         1,041           Deferred contract costs         7,70         3,948           Accounts payable         7,70         3,948           Accorned compensation and benefits         (10,553)         10,1533           Deferred revenue         7,629         (5,270)           Other assets and liabilities         2,288         (192)           Cash provided by operating activities—continuing operations         2,288         (3,29)           Cash provided by operating activities—discontinued operations         2,24         2,24           Cash flows from interesting activities—discontinued operations         2,25         2,24           Cash sused in investing activities—operations         2,25         2,25		2011	2010
Adjustments to reconcile net income to net eash provided by operating activities:	Cash flows from operating activities:		
Class flows from discontinued operations	Net income	\$ 17,704	\$ 17,482
Depreciation and amortization			
Deferred income taxes			
Non-cash equity based compensation         2,797         2,057           Change in assets and liabilities:         22,145         22,145           Accounts receivable—billed         (2,473)         22,145           Accounts receivable—unbilled         (418)         (1,554)           Prepaid expenses and other current assets         (1,621)         1,041           Deferred contract costs         790         (580)           Accounts payable         7,770         3,948           Accrued compensation and benefits         (10,553)         (11,553)           Deferred revenue         7,629         (5,270)           Income taxes         4,978         (3,470)           Other assets and liabilities         22,658         (192)           Cash provided by operating activities—discontinued operations         27,556         30,381           Cash provided by operating activities—discontinued operations         2,240         —           Cash from investing activities         2,240         —           Proceeds from note receivable         148         —           Proceeds from note receivable         148         —           Proceeds from note receivable         (2,254)         (2,407)           Capitalized software costs         (720)         (2,298)		- 7	- , -
Change in assets and liabilities:         (2,473)         22,148           Accounts receivable — billed         (418)         (1,554)           Prepaid expenses and other current assets         (1,621)         1,041           Deferred contract costs         790         (580)           Accounts payable         7,770         3,948           Accude compensation and benefits         (10,553)         (11,553)           Deferred revenue         7,639         (5,270)           Income taxes         4,978         (3,470)           Other assets and liabilities         (2,688)         (192)           Cash provided by operating activities — continuing operations         2,755         30,381           Cash used in operating activities — discontinued operations         2,755         29,642           Cash provided by operating activities—operations         2,755         29,642           Cash provided by operating activities—operations         2,240         —           Cash lows from investing activities—operations         2,240         —           Proceeds from sale of discontinued operations         2,240         —           Proceeds from sale of discontinued operations         (2,554)         (2,407)           Capitalized software costs         (2,554)         (2,407) </td <td></td> <td></td> <td></td>			
Accounts receivable—billed         (2,473)         22,145           Accounts receivable—unbilled         (1,621)         1,041           Prepaid expenses and other current assets         (1,621)         1,041           Deferred contract costs         790         (580)           Accounts payable         7,770         3,948           Accounts payable         7,770         3,948           Accounted compensation and benefits         (10,553)         (11,553)           Deferred evenue         7,629         (5,270)           Income taxes         4,978         (3,470)           Other assets and liabilities         (2,888)         (192)           Cash provided by operating activities—continuing operations         2,7556         30,381           Cash provided by operating activities—discontinued operations         2,7556         30,381           Cash provided by operating activities         2,240         —           Proceeds from sile of discontinued operations         2,240         —           Proceeds from note receivable         1,24         —           Purchases of property and equipment         (2,554)         (2,407)           Cash used in investing activities—continuing operations         (886)         (4,705)           Cash used in investing activities—dis	Non-cash equity based compensation	2,797	2,057
Accounts receivable—unbilled         (418)         (1,554)           Prepaid expenses and other current assets         (1,621)         1,041           Deferred contract costs         790         (580)           Accounts payable         7,770         3,948           Account compensation and benefits         (10,553)         (11,553)           Deferred revenue         7,629         (5,270)           Income taxes         4,978         (3,470)           Other assets and liabilities         (2,688)         (192)           Cash provided by operating activities—continuing operations         27,556         30,381           Cash used in operating activities—discontinued operations         27,556         29,642           Cash flows from investing activities         22,240         —           Proceeds from sale of discontinued operations         2,240         —           Proceeds from sale of discontinued operations         2,240         —           Proceeds from sale of discontinued operations         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities—continuing operations         (886)         (4,705)           Cash used in investing activities—fiscontinued operations         (886)         (4,705)			
Prepaid expenses and other current assets		( ) /	,
Deferred contract costs         790 (580)           Accounts payable         7,770 (3,948)           Accrued compensation and benefits         (10,553)         (11,553)           Deferred revenue         7,629 (5,270)         (10,553)         (11,553)           Income taxes         4,978 (3,470)         (2,688)         (192)           Cash provided by operating activities—continuing operations         27,556 (30,381)         (23)           Cash provided by operating activities—discontinued operations         2,240 (2,079)         2,240 (2,079)           Cash provided by operating activities—discontinued operations         2,240 (2,079)         2,240 (2,079)           Cash provided by operating activities—discontinued operations         2,240 (2,079)         2,240 (2,079)           Proceeds from sale of discontinued operations         2,240 (2,079)         2,240 (2,079)           Proceeds from sale of discontinued operations         2,254 (2,079)         2,240 (2,079)           Capitalized software costs         2,254 (2,079)         2,255 (2,099)         2,240 (2,099)           Capitalized software costs         (7,20) (2,298)         2,280 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240 (2,099)         2,240			
Accounts payable         7,770         3,948           Accrued compensation and benefits         (10,553)         (11,553)           Deferred revenue         7,629         (5,270)           Income taxes         4,978         (3,470)           Other assets and liabilities         27,556         30,381           Cash provided by operating activities—continuing operations         27,556         30,381           Cash used in operating activities—discontinued operations         27,556         29,642           Cash provided by operating activities—discontinued operations         2,240         —           Cash used in operating activities—eccivable         2,240         —           Proceeds from sale of discontinued operations         2,240         —           Purchases of property and equipment         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities—continuing operations         (886)         (4,705)           Cash used in investing activities—discontinued operations         (886)         (4,705)           Cash used in investing activities—discontinued operations         (872)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         (11,304)         (5,077)			· · · · · · · · · · · · · · · · · · ·
Accrued compensation and benefits         (10,553)         (11,535)           Deferred revenue         7,629         (5,270)           Income taxes         4,978         (3,470)           Other assets and liabilities         (2,688)         (192)           Cash provided by operating activities—continuing operations         27,556         30,381           Cash used in operating activities—discontinued operations         -         (739)           Cash provided by operating activities—discontinued operations         2,240         -           Cash flows from investing activities         148         -           Proceeds from sale of discontinued operations         2,240         -           Proceeds from note receivable         148         -           Purchase of property and equipment         (2,554)         (2,407)           Capitalized software costs         (220)         (2,298)           Cash used in investing activities—continuing operations         (886)         (4,705)           Cash used in investing activities—discontinued operations         (886)         (4,705)           Cash used in investing activities         (272)         (4,329)           Repurchases of common stock         (886)         (4,705)           Tax benefit due to option exercises and restricted stock units vesting			( /
Deferred revenue         7,629 (5,270)           Income taxes         4,978 (3,470)           Other assets and liabilities         (2,688)         (192)           Cash provided by operating activities — continuing operations         27,556         30,381           Cash used in operating activities — discontinued operations         27,556         29,642           Cash flows from investing activities           Proceeds from sale of discontinued operations         2,240         —           Proceeds from sale of discontinued operations         2,240         —           Proceeds from sale of discontinued operations         2,240         —           Proceeds from sale of discontinued operations         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities — continuing operations         (886)         (4,705)           Cash used in investing activities — discontinued operations         (886)         (4,705)           Cash used in investing activities         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         (1,704)         (5,077)           Cash used in financing activities — continuing operations         (11,304)		,	,
Income taxes			
Other assets and liabilities         (2,688)         (192)           Cash provided by operating activities—discontinued operations         27,556         30,381           Cash used in operating activities—discontinued operations         27,556         29,642           Cash flows from investing activities—Proceeds from sale of discontinued operations         2,240         —           Proceeds from sale of discontinued operations         2,240         —           Proceeds from note receivable         148         —           Purchases of property and equipment         (2,554)         (2,407)           Capitalized software costs         (720)         (2,288)           Cash used in investing activities—continuing operations         (886)         (4,705)           Cash used in investing activities—discontinued operations         —         —           Cash used in investing activities—discontinued operations         (886)         4,705           Cash used in investing activities—operations         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         1,740         1,031           Cash used in financing activities—continuing operations         (11,304)         (5,077)           Cash used in financing activities—dis			
Cash provided by operating activities—cliscontinued operations         27,556         30,381           Cash used in operating activities—discontinued operations         27,556         29,642           Cash provided by operating activities           Cash flows from investing activities           Proceeds from sale of discontinued operations         2,240         —           Proceeds from note receivable         148         —           Purchases of property and equipment         (2,554)         (2,407)           Cash used in investing activities—continuing operations         (886)         (4,705)           Cash used in investing activities—discontinued operations         (886)         (4,705)           Cash used in investing activities         —         —           Cash used in investing activities         (886)         (4,705)           Cash used in investing activities         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         (1,304)         (5,077)           Cash used in financing activities—continuing operations         (11,304)         (5,077)           Cash used in financing activities—discontinued operations         (11,304)         (5,077)           Effe		,	( / /
Cash used in operating activities — discontinued operations         — (739)           Cash provided by operating activities         27,556         29,642           Cash flows from investing activities:         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —			
Cash flows from investing activities         27,556         29,642           Cash flows from investing activities:         2         240         —           Proceeds from sale of discontinued operations         2,240         —           Proceeds from note receivable         148         —           Purchases of property and equipment         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities — continuing operations         (886)         (4,705)           Cash used in investing activities — discontinued operations         —         —           Cash used in investing activities         (886)         (4,705)           Cash used in investing activities         (886)         (4,705)           Employee stock transactions         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         1,740         1,031           Cash used in financing activities — continuing operations         (11,304)         (5,077)           Cash used in financing activities — discontinued operations         —         —         —           Cash used in financing activities — discontinued operations         (11,304)         (5,077)		27,556	,
Cash flows from investing activities:         2,240         —           Proceeds from sale of discontinued operations         148         —           Proceeds from note receivable         148         —           Purchases of property and equipment         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities — continuing operations         (886)         (4,705)           Cash used in investing activities — discontinued operations         (886)         (4,705)           Cash lows from financing activities         (886)         (4,705)           Employee stock transactions         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         1,740         1,031           Cash used in financing activities — continuing operations         (11,304)         (5,077)           Cash used in financing activities — discontinued operations         — — —           Cash used in financing activities — discontinued operations         — — —           Cash used in financing activities — discontinued operations         — — —           Cash used in financing activities — discontinued operations         — — —           Cash used in financing activities — discon			
Proceeds from sale of discontinued operations         2,240         —           Proceeds from note receivable         148         —           Purchases of property and equipment         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities — continuing operations         (886)         (4,705)           Cash used in investing activities — discontinued operations         —         —           Cash used in investing activities         (886)         (4,705)           Cash used in investing activities         (886)         (4,705)           Cash used in investing activities         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         (9,749)         (8,370)           Cash dividends paid         (3,023)         (2,067)           Cash used in financing activities — continuing operations         (11,304)         (5,077)           Cash used in financing activities — discontinued operations         —         —           Cash used in financing activities         —         —         —           Cash used in financing activities         —         —         —           Cash used in financing	Cash provided by operating activities	27,556	29,642
Proceeds from note receivable Purchases of property and equipment         148         —           Purchases of property and equipment         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities — continuing operations         (886)         (4,705)           Cash used in investing activities — discontinued operations         (886)         (4,705)           Cash used in investing activities         (886)         (4,705)           Cash flows from financing activities         (886)         (4,705)           Employee stock transactions         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         1,740         1,031           Cash dividends paid         (3,023)         (2,067)           Cash used in financing activities — continuing operations         (11,304)         (5,077)           Cash used in financing activities — discontinued operations         (11,304)         (5,077)           Cash used in financing activities — discontinued operations         (11,304)         (5,077)           Cash used in financing activities         (3,023)         (3,023)         (3,023)           Effect of exchange rate changes on cash and cash equival			
Purchases of property and equipment         (2,554)         (2,407)           Capitalized software costs         (720)         (2,298)           Cash used in investing activities — continuing operations         (886)         (4,705)           Cash used in investing activities — discontinued operations         ————————————————————————————————————		,	_
Capitalized software costs         (2,407)         (2,298)           Cash used in investing activities — continuing operations         (886)         (4,705)           Cash used in investing activities — discontinued operations         ————————————————————————————————————		148	_
Capitalized software costs         (720)         (2,298)           Cash used in investing activities—continuing operations         (886)         (4,705)           Cash used in investing activities—discontinued operations         (886)         (4,705)           Cash used in investing activities—discontinued operations         (886)         (4,705)           Cash flows from financing activities—Employee stock transactions         (272)         4,329           Repurchases of common stock         (9,749)         (8,370)           Tax benefit due to option exercises and restricted stock units vesting         1,740         1,031           Cash dividends paid         (3,023)         (2,067)           Cash used in financing activities—continuing operations         (11,304)         (5,077)           Cash used in financing activities—discontinued operations         ————————————————————————————————————	Purchases of property and equipment	(2.554)	(2.407)
Cash used in investing activities — discontinued operations Cash used in investing activities  Cash flows from financing activities:  Employee stock transactions Repurchases of common stock (9,749) (8,370) Tax benefit due to option exercises and restricted stock units vesting Cash dividends paid (3,023) (2,067) Cash used in financing activities — continuing operations Cash used in financing activities — discontinued operations Cash used in financing activities — discontinued operations Cash used in financing activities  Cash used in fi	Capitalized software costs		
Cash used in investing activities(886)(4,705)Cash flows from financing activities:2Employee stock transactions(272)4,329Repurchases of common stock(9,749)(8,370)Tax benefit due to option exercises and restricted stock units vesting1,7401,031Cash dividends paid(3,023)(2,067)Cash used in financing activities — continuing operations(11,304)(5,077)Cash used in financing activities — discontinued operations——Cash used in financing activities(11,304)(5,077)Effect of exchange rate changes on cash and cash equivalents2,7321,823Net increase in cash and cash equivalents18,09821,683Cash and cash equivalents, beginning of period172,950155,321	Cash used in investing activities — continuing operations	(886)	(4,705)
Cash flows from financing activities:Employee stock transactions(272)4,329Repurchases of common stock(9,749)(8,370)Tax benefit due to option exercises and restricted stock units vesting1,7401,031Cash dividends paid(3,023)(2,067)Cash used in financing activities — continuing operations(11,304)(5,077)Cash used in financing activities — discontinued operations——Cash used in financing activities(11,304)(5,077)Effect of exchange rate changes on cash and cash equivalents2,7321,823Net increase in cash and cash equivalents18,09821,683Cash and cash equivalents, beginning of period172,950155,321	Cash used in investing activities — discontinued operations		
Employee stock transactions(272)4,329Repurchases of common stock(9,749)(8,370)Tax benefit due to option exercises and restricted stock units vesting1,7401,031Cash dividends paid(3,023)(2,067)Cash used in financing activities — continuing operations(11,304)(5,077)Cash used in financing activities — discontinued operations——Cash used in financing activities(11,304)(5,077)Effect of exchange rate changes on cash and cash equivalents2,7321,823Net increase in cash and cash equivalents18,09821,683Cash and cash equivalents, beginning of period172,950155,321	Cash used in investing activities	(886)	(4,705)
Employee stock transactions(272)4,329Repurchases of common stock(9,749)(8,370)Tax benefit due to option exercises and restricted stock units vesting1,7401,031Cash dividends paid(3,023)(2,067)Cash used in financing activities — continuing operations(11,304)(5,077)Cash used in financing activities — discontinued operations——Cash used in financing activities(11,304)(5,077)Effect of exchange rate changes on cash and cash equivalents2,7321,823Net increase in cash and cash equivalents18,09821,683Cash and cash equivalents, beginning of period172,950155,321	Cash flows from financing activities:		
Tax benefit due to option exercises and restricted stock units vesting Cash dividends paid Cash dividends paid Cash used in financing activities — continuing operations Cash used in financing activities — discontinued operations Cash used in financing activities — discontinued operations Cash used in financing activities Cash and cash equivalents  11,031 (5,077) Cash used in financing activities Cash used in fi		(272)	4,329
Cash dividends paid  Cash used in financing activities — continuing operations Cash used in financing activities — discontinued operations Cash used in financing activities — discontinued operations Cash used in financing activities  Cash used in financing activities  (11,304) (5,077)  Effect of exchange rate changes on cash and cash equivalents  2,732 1,823  Net increase in cash and cash equivalents  18,098 21,683  Cash and cash equivalents, beginning of period  172,950 155,321	Repurchases of common stock	(9,749)	(8,370)
Cash used in financing activities — continuing operations(11,304)(5,077)Cash used in financing activities — discontinued operations——Cash used in financing activities(11,304)(5,077)Effect of exchange rate changes on cash and cash equivalents2,7321,823Net increase in cash and cash equivalents18,09821,683Cash and cash equivalents, beginning of period172,950155,321	Tax benefit due to option exercises and restricted stock units vesting	1,740	1,031
Cash used in financing activities — discontinued operations Cash used in financing activities  (11,304) (5,077)  Effect of exchange rate changes on cash and cash equivalents  2,732 1,823  Net increase in cash and cash equivalents  18,098 21,683  Cash and cash equivalents, beginning of period  172,950 155,321	Cash dividends paid	(3,023)	(2,067)
Cash used in financing activities — discontinued operations Cash used in financing activities  (11,304) (5,077)  Effect of exchange rate changes on cash and cash equivalents  2,732 1,823  Net increase in cash and cash equivalents  18,098 21,683  Cash and cash equivalents, beginning of period  172,950 155,321	Cash used in financing activities — continuing operations	(11,304)	(5,077)
Effect of exchange rate changes on cash and cash equivalents  Net increase in cash and cash equivalents  18,098  21,683  Cash and cash equivalents, beginning of period  172,950  155,321		_	
Net increase in cash and cash equivalents 18,098 21,683  Cash and cash equivalents, beginning of period 172,950 155,321	Cash used in financing activities	(11,304)	(5,077)
Cash and cash equivalents, beginning of period 172,950 155,321	Effect of exchange rate changes on cash and cash equivalents	2,732	1,823
	Net increase in cash and cash equivalents	18,098	21,683
Cash and cash equivalents, end of period \$ 191,048 \$ 177,004	Cash and cash equivalents, beginning of period	172,950	155,321
	Cash and cash equivalents, end of period	\$ 191,048	\$ 177,004

## MAXIMUS, Inc. SEGMENT INFORMATION (Dollars in thousands) (Unaudited)

**Three Months Ended December 31** 2011 **%** (1) **%** (1) 2010 Revenue: 100% \$ 100% Health Services \$ 158,043 130,011 **Human Services** 81,560 100% 84,103 100% 239,603 214,114 Total 100% 100% Gross profit: Health Services 35,999 22.8% 26.4% 34,277 Human Services 23,848 29.2% 21,682 25.8% 59,847 55,959 Total 25.0% 26.1% Selling, general, and administrative expense: 11.9% Health Services 19,216 12.2% 15,454 **Human Services** 13,179 15.7% 13,540 16.6% Corporate/other NM 34 NM 13.7% Total 32,756 28,667 13.4% Operating income from continuing operations: Health Services 16,783 10.6% 18,823 14.5%**Human Services** 10,308 12.6% 8,503 10.1% Corporate/other NM (34) NM Subtotal: Segment operating income 27,091 11.3% 27,292 12.7% Legal and settlement expense 186 NM NM 27,292 26,905 11.2% 12.7% Total

<sup>(1)</sup> Percentage of respective segment revenue. Changes not considered meaningful are marked "NM."

## MAXIMUS, Inc. Supplemental Pro Forma Diluted EPS from Continuing Operations ("Adjusted Diluted EPS") FY 2011 and FY 2012 (Unaudited)

		Quarter	· End	led		Year Ended	Quarter Ended
	Dec. 31, 2010	Mar. 31, 2011		Jun. 30, 2011	Sept. 30, 2011	Sept. 30, 2011	Dec. 31, 2011
Diluted EPS from continuing operations-GAAP basis	\$ 0.50	\$ 0.54	\$	0.56	\$ 0.73	\$ 2.31	\$ 0.51
Pro forma adjustments:  Legal and settlement expense (recovery), net Adjustment for tax accounts	- 0.01	- 0.01		- 0.01	 (0.02) (0.07)	(0.02) (0.04)	_ 
Subtotal pro forma adjustments  Adjusted Diluted EPS from continuing operations	\$ 0.01	\$ 0.01	\$	0.01	\$ 0.64	\$ (0.06)	\$ 0.51

CONTACT: MAXIMUS, Inc. Lisa Miles, 800-MAXIMUS x11637 THOMSON REUTERS STREETEVENTS

# EDITED TRANSCRIPT MMS - Q1 2012 MAXIMUS, INC. EARNINGS CONFERENCE CALL

EVENT DATE/TIME: FEBRUARY 02, 2012 / 02:00PM GMT

#### OVERVIEW:

MMS reported 1Q12 revenue of \$239.6m and income from continuing operations, net of taxes, of \$17.7m or \$0.51 per diluted share. Co. expects FY12 revenue to be \$0.980-1.015b and adjusted diluted EPS from continuing operations to be \$2.20-2.30.



THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

#### CORPORATE PARTICIPANTS

Lisa Miles MAXIMUS Inc - IR

David Walker MAXIMUS Inc - CFO
Rich Montoni MAXIMUS Inc - President, CEO
Bruce Caswell MAXIMUS Inc - President, Health Services

#### CONFERENCE CALL PARTICIPANTS

Charlie Strauzer CJS Securities - Analyst Brian Kinstlinger Sidoti & Company - Analyst Brian Gesuale Raymond James - Analyst James Kumpel BB&T Capital Markets - Analyst Constantine Davides JMP Securities - Analyst Frank Sparacino First Analysis - Analyst

#### PRESENTATION

#### Operator

Greetings and welcome to the MAXIMUS fiscal 2012 first quarter conference call. At this time all participants are in a listen-only mode. A brief question-and-answer session will follow the formal presentation.

(Operator Instructions)

As reminder, this conference is being recorded. It is now my pleasure to introduce your host, Lisa Miles, Vice President of Investor Relations for MAXIMUS. Thank you. Ms. Miles, you may begin.

#### Lisa Miles - MAXIMUS Inc - IR

Good morning. Thank you for joining us on today's conference call. I would like to point out that we have posted a presentation to our website under the investor relations page to assist you in following along with today's call. With me today is Rich Montoni, Chief Executive Officer, and David Walker, Chief Financial Officer. Following Rich's prepared comments we will open the call up for Q&A.

Before we begin, I would like to remind everyone that a number of statements being made today will be forward-looking in nature. Please remember that such statements are only predictions and actual events and results may differ materially as a result of risks we face including those discussed in exhibit 99.1 of our SEC filings. We encourage you to review the summary of these risks in our most recent 10K filed with the SEC. The Company does not assume any obligation to revise or update these forward-looking statements to reflect subsequent events or circumstances. With that, I will turn the call over to Dave.

#### David Walker - MAXIMUS Inc - CFO

Thanks, Lisa. This morning MAXIMUS reported financial results for the first quarter of fiscal 2012. Revenue in the quarter grew 12% to \$239.6 million compared to the same period last year. Fiscal first quarter revenue and earnings were impacted by unfavorable currency trends and the timing associated with an anticipated contract change order for a project in the Health Services Segment. We currently expect to recognize revenue from this change order in the back half of the year. Although first quarter revenue came in slightly below our stated guidance, our full-year outlook remains unchanged and we reiterate our annual revenue guidance of \$980 million to \$1.015 billion.



THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

As expected, top line growth is driven by the Health Services Segment which benefited most notably from the expansion of Medicaid managed care in Texas. This growth was offset by lower revenue in the Human Services Segment as a result of the planned revenue ramp-up on the Work Programme in the UK. As a result, operating income excluding legal and settlement expense totaled \$27.1 million in the first quarter and operating margins were 11.3%. Income from continuing operations, net of taxes totaled \$17.7 million or \$0.51 per diluted share which is in line with the range we provided for the quarter.

Let's jump into results by segment starting with Health Services. The Health Services Segment delivered a good quarter driven by the expansion in Texas and other organic growth. As a result fiscal first quarter revenue increased 22% to \$158 million compared to the same period last year. As we discussed last quarter, we are experiencing a short-term spike in transaction based activities in Texas as the state shifts more populations into managed care plans. This short-term increase in work relates to outreach activities and call-center volumes as we help beneficiaries through this transition to managed care. We anticipate that this increased revenue will continue into the second quarter and then step down to a more normalized level in the second half of the year when the transition to managed care is largely complete.

For the first quarter of fiscal 2012 operating income for the Health Services Segment was \$16.8 million and operating margin was 10.6%. Operating income was lower compared to the same period last year due to the timing of a project change order that we currently expect to occur later in the year. As well as normal life cycle fluctuations in contracts. In addition the health margin was diluted by the growth in Texas which is a lower margin cost reimbursable contract.

Let's now turn our attention to financial results for Human Services. As noted in this morning's press release, quarterly results for the Human Services segment include a termination payment related to the former Flexible New Deal or FND program in the United Kingdom. Under the terms of the FND contract, vendors were entitled to financial recoveries as a consequence of the government's decision to terminate the program early. There are two elements to the termination payment. The first, is \$2.7 million related to revenue earned for the achievement of employment based outcomes. The second is \$1.5 million for the recovery of costs net of subcontractor expenses for the wind down of program operations. As expected, these recoveries offset a portion of the losses from the ramp-up of the Work Programme which replaced the FND contract.

First quarter revenue for the Human Services Segment totaled \$81.6 million which was 3% lower compared to last year principally due to the transition to the new UK contract. First quarter operating income for the Human Services Segment totaled \$10.3 million delivering a strong operating margin of 12.6% and benefiting from the FND termination payment and solid delivery. The operating margin was higher than the same period last year since last year's results were impacted by a cost growth on a fixed price contract that has since been successfully resolved.

Moving on to cash flow and balance sheet items, we achieved another quarter of solid net income which contributed to strong cash flows keeping us on track for achieving our full-year cash flow guidance. Cash flow in the fiscal first quarter was strong. With increased cash from deferred revenue and continued strong receivable collections with day sales outstanding of 60 days. Cash provided by operating activities from continuing operations totaled \$27.6 million for the first quarter with free cash flow of \$24.3 million. Our balance sheet remains sound and at December 31, we had \$191 million in cash and cash equivalents, of which 55% is held overseas.

During the quarter, we purchased 236,700 shares for \$8.8 million. Over the last several years, we have taken an opportunistic approach to share repurchases. Since the beginning of fiscal 2010, we've purchased approximately 3.3 million shares for just under \$100 million. Management remains committed to prudent and strategic cash deployment strategies to drive long-term shareholder value. The cornerstone of our activities will continue to include dividends and share repurchases with cash available domestically. At the same time we will continue to invest in business development and growth prospects across all our markets. This includes organic growth opportunities as well as expansion through acquisitions.

Lastly, we are reiterating our fiscal 2012 guidance. We still expect revenue to range from \$980 million to \$1.015 billion driven mostly by growth in the Health Segment. On the bottom line we still expect adjusted diluted EPS from continuing operations to range between \$2.20 and \$2.30 for fiscal 2012. In addition, our quarterly outlook remains unchanged. While the timing of transaction based revenue can fluctuate from quarter to quarter, we currently anticipate a slight dip in earnings in the second quarter compared to Q1. The second quarter will be impacted from the expected ramp up and resulting losses in the UK which are expected to peak in Q2. The UK contract remains on track to achieve breakeven status in our fiscal fourth quarter. We are also maintaining our cash flow guidance. We expect cash provided by operating activities derived from continuing operations to be in the range of \$95 million to \$115 million and we expect free cash flow from continuing operations to be in the range of \$70 million to \$90 million. Thanks for joining us this morning and now I will turn the call over to Rich.

#### Rich Montoni - MAXIMUS Inc - President, CEO

Thanks, David. Good morning everyone. This morning MAXIMUS reported first quarter year-over-year revenue growth of 12% and we remain on track to achieve our full-year guidance. As many as you know the Management team has spent a lot of time on the road over the last couple months. It's been a great opportunity for me personally to spend time with our investors and to introduce our story to many new faces. We have received very insightful feedback and value your input. I want to take a moment to thank you for your ongoing support.



#### THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

Our progress in the United Kingdom has been a common topic in our meetings. Since that is at the top of everyone's mind, let's start there. While the Work Programme is still in its early days, our operations are going largely as expected. We continue to see higher case volumes coming through the program. The Department of Work and Pensions anticipates this trend will continue for the near term as the UK economic outlook has weakened since the program commenced. In response to the increased volumes, our team is focused on balancing resources to service the case load. While we are seeing an increase in overall volumes, the case mix is different than initially contemplated. At this point we are seeing an increase in customer volumes for the easier to serve streams but lower volumes in the more profitable difficult to play streams. While we are working an increased case load, we currently expect the net impact will be neutral to our financial results and we still remain on track to achieve breakeven in the fourth quarter of fiscal 2012.

Over the last several weeks, the UK press has widely covered several news stories related to the Work Programme and all eyes continue to be focused on this ambitious reform effort. Last week, the National Audit Office, the entity responsible for auditing the work of UK Government agencies, issued a report that offered early feedback on the Work Programme. The NAO expressed concern that vendors who offered steep price discounts may be challenged by the mandated performance standards and cut corners in an effort to reach performance targets. MAXIMUS did not heavily discount prices because we recognize that the contract contained rigorous performance requirements. While the providers who discounted heavily received more work, we believe that we received the right allotment of regions at a fair price. The report affirmed for me that we chose the appropriate bid strategy by striking the right balance of risk and reward. Our approach for prudent, balanced and profitable growth has allowed us to make the necessary investments in a delivery model that we believe can achieve the desired outcomes for our client and yield a fair return.

In addition, the Department of Work and Pensions stated that one of the options for addressing those vendors who struggled to meet the performance targets is to transfer work to other prime contractors. This scenario may provide an opportunity for MAXIMUS to grow a footprint down the road. But as we have talked about previously, we don't believe the Department will reassess vendor performance until at least 18 months into the program when vendors can see clear performance trends related to sustained employment. All in all, we are confident that MAXIMUS will be at the forefrom of performance under the Work Programme as demonstrated by our unparalleled results under the predecessor FND contract and our rich experience in service delivery in the United States and in Australia. We believe our operations will serve as an example of best practices and value for this important initiative for decades to come. In the meantime, we are actively assessing new opportunities within the UK as we look to bring our full capabilities to market. The government is in the process of introducing a new bidding framework to pre-qualify a list of potential vendors for a variety of administrative functions for public benefit programs. If we are successful in securing a spot in the framework, this could represent an expansion of our presence in the UK and open the door to many new and exciting opportunities.

Let's now turn our attention to Canada where we continue to make steady progress in growing our footprint in this key market. Last quarter we talked about several new wins and today we have more good news to share. The Ministry of Health and Long-Term Care in Ontario recently awarded us a contract to administer the province's Drug Benefit Program. The 3-year base contract includes several options periods that brings the total potential value to CAD43 million, and that is Canadian, CAD43 million over 10 years. Under the contract we will bring a blend of people, process and technology to meet the most populous province in Canada. There we will support nearly 3 million citizens who have drug benefit coverage under the senior co-payment and Trillium Drug Programs.

Our new customer contact operations center in Toronto will offer full document and case management to our service delivery model that's streamlined by business process management strategies. Starting in April, we will process applications, renewals, change notifications and receipts under strict information privacy and security standards. In fact, our experience in meeting these types of rigorous standards in our other Canadian operations made us well equipped for this new contract.

As David mentioned last quarter we've also been working with the province of British Columbia to help modernize its PharmaNet system. Upgrades to the system went live last week adding electronic prescribing and medication management capabilities. Now the province can begin onboarding physicians so they can create electronic prescriptions and receive real-time drug utilization reviews and potential adverse drug interactions. These functional benefits are similar to those provided by the Medegen drug information system that we are now implementing in Nova Scotia and proposing to other provinces. Across the globe, the underlying drivers for our services are substantial. Many countries are facing fiscal challenges coupled with more complex and rising case loads as well as the overarching need to reform welfare and health systems. We see some specific near-term opportunities that are right in our sweet spot and that we expect to ramp up over the next couple of years. We are actively engaged in pursuing initiatives where we can provide value through our core service offerings.

Turning now to our domestic operations where we continue to prepare for healthcare reform and the establishment of health insurance exchanges. While some states are moving full steam ahead with their procurements, others are taking a more wait and see approach. A small number of states have decided to participate in the federal exchange, are considering a hybrid federal state exchange, or are waiting for a legal decision on the law. However, the majority of states prefer to control their own destinies and are currently at various points in the planning and implementation process for a state-based exchange. To date, 29 states have been granted phase I establishment funds for their exchanges and we now see active efforts by states to prepare for and meet the phase II funding deadline.

As expected, the procurements are rolling out in stages. In recent weeks, two states issued RFPs for components of their health benefit exchanges. While many of the early our RFPs have been focused on the technology, as we expected, we are now starting to see RFPs that include business process services. We recognize that there is still much to be resolved as it relates to the law, but ultimately we firmly believe that many states will likely continue down the path of a health insurance marketplace even if their exchanges don't fit the ACA model. It's likely the federal government will give states more flexibility around the 2013 readiness deadline and the 2014 go-live date. This could create a gradual ramp for the establishment of exchanges but doesn't impact the overall demand for our services. At the end of the day, the fundamental underlying issues that led to reform are not going away and must be addressed.



THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

The shift to Medicaid managed care continues to be a growth driver for MAXIMUS and we continue to see states move in this direction. The governor of California recently issued his proposed budget which included a significant expansion of Medicaid managed care into all counties. In addition the budget also proposes moving Medicaid beneficiaries with dual eligibles into the state's Medicaid program, all this in an effort to improve coordination of care. Under these two initiatives, the state estimates that they could save approximately \$1.7 billion by the end of 2014.

California is not the only state looking for solutions to manage beneficiaries who are eligible for both Medicaid and Medicare. According to the Kaiser Family Foundation, the nearly 9 million dual eligibles represent 15% of the Medicaid population, but account for nearly 40% of the program spend. Although this ratio varies from state to state, it is a major concern to governors and their agency directors because of the significant costs associated with serving this population. These high costs are attributed to a number of factors, but are primarily due to the difference in coverage rules between the two programs which leads to a lack of coordinated care for the beneficiaries. Improved coordinated care between Medicare and Medicaid will lower costs and improve quality, a shared goal for both the states and federal government. We believe we can help states better manage administrative services associated with the duals. For example, MAXIMUS has offered many of our core services to the duals population in Texas and we have done this since 1998. This includes education about managed care options, choice counseling, planned selection assistance, as well as application processing and enrollment.

As more Medicaid eligible baby boomers age into Medicare, they will seek support from an independent organization like MAXIMUS to help them select plans that coordinate their care and best meet their personal needs. ACA created two entities to help coordinate the care of dual eligibles. The Federal Coordinated Healthcare Office and the Center for Medicare and Medicaid Innovation. These two entities issued \$1 million grants to 15 states to develop proposals for new approaches to better coordinate care for duals. Several of these states mentioned MAXIMUS and our delivery model in their proposals. We are pleased to see early reform activities at the state and federal level to address the care coordination and budgetary challenges associated with serving the growing duals population. While this may represent a new and promising opportunity for MAXIMUS in the long term, this market is still in the development stage and we look forward to future initiatives that strengthen both the Medicaid and Medicare programs.

Moving onto new awards in sales pipeline. As a reminder, fiscal 2011 was an extremely active and successful year for re-bids which bolstered our contract awards last year. Fiscal '12 is fairly light for re-bids which is great news. So, when you review the fiscal '12 awards for comparison to the prior year, you should expect lower year-over-year awards. At January 30, our fiscal year-to-date signed contract wins totaled \$298 million and new contracts pending, those that are awarded but unsigned totaled \$579 million. The new contracts pending portion of the pipeline contained the full \$150 million extension in Australia. We remain on track for the extension which will take our current contract through June 30, 2015. We expect to have this contract extension completed by mid April.

Our pipeline of sales opportunities at June 30 remained strong at \$1.7 billion and is consistent with last year. As a reminder, investors should expect routine fluctuations among the pipeline and new sales categories. These shifts are driven by the stages of the procurement process as well as the timing of when contracts are awarded and ultimately signed. In summary, we are very well-positioned to achieve our objectives in fiscal 2012, the Management team is keenly focused on our near-term goals that include successfully ramping up our operations in the United Kingdom and achieving breakeven in the fourth quarter. Winning our fair share of healthcare reform in the United States and searching for qualified acquisitions. We continue to look for growth platforms that fit well within and complement our current business portfolio in an effort to drive long-term growth and deliver shareholder value. With that, let's open it up for questions. Operator?

#### QUESTION AND ANSWER

#### Operator

Thank you, we will now be conducting a question-and-answer session. In order to allow for as many questions as possible, we ask that you ask one question and please rejoin the queue for follow-up questions.

(Operator Instructions)

One moment while we poll questions. Charlie Strauzer, CJS Securities.

Charlie Strauzer - CJS Securities - Analyst



THOMSON REUTERS STREETEVENTS  $\mid$  <u>www.streetevents.com</u>  $\mid$  <u>Contact Us</u>

Good morning. A quick question on the impact if you could, maybe quantify it a little bit for us of the currency and the shifting of the change order and maybe help us quantify the impact in the quarter.

#### Rich Montoni - MAXIMUS Inc - President, CEO

On the impacts of currency and change order on the quarter, I'm going to ask Dave Walker to respond.

#### David Walker - MAXIMUS Inc - CFO

Hey Charlie, the currency impact relative to our forecast, so it was the forecasted currency rate, not the year-over-year because currency is always relative to something.

#### Charlie Strauzer - CJS Securities - Analyst

Sure.

#### David Walker - MAXIMUS Inc - CFO

And most of the volatility came from Australia. At the time we gave guidance in early November, the 30 day running average for the Australian currency was about \$1.03 and we came in about 1.01 on a weighted average for the quarter. So it's really that simple. They have been very volatile. For example, the 30 day average in Australia during that timeframe ranged from \$0.97 up to \$1.07. It's a difficult thing to peg but we hope it settles down. The Canadian dollar and Australian dollars kind of move sympathetically to the US dollars. So similar trends. All right? But to the top line, it is about \$2 million as a result of currency. When you take all these rates, it is about \$2 million of which Australia made up the lions share about 60%.

When you look at the change order, a little bit of background on change orders, this is an existing contract so it is a mod to an existing contract and these modifications typically occur just to better align the statement of work to what is actually going on. This is normal course activity that we engage in and both parties are negotiating in good faith. While estimating the amount for something being negotiated it is very judgmental. We estimate it could be as much as \$4 million in the quarter and \$7 million in the year. EPS impact on it would be between \$0.04 in the quarter and about \$0.07 in the year. In our mind the change order is a matter of timing. I think an important point to point out is with or without this change order, it is within the range of our guidance for the year so our guidance would remain unchanged. There are many dynamics that go into a range and this is just one. There is lots of things that we have to manage and there's many things that we can in fact manage.

#### Rich Montoni - MAXIMUS Inc - President, CEO

I reiterate that David, and to highlight your response to Charlie's question, the impact of currency in the quarter, top line was about \$2 million, impact of the change order slippage was about \$4 million. From an earnings perspective, the currency impact interestingly enough really wasn't that material. The EPS impact of the change order slippage about \$0.04. Does that help?

#### Operator

Brian Kinstlinger, Sidoti & Company.

#### Brian Kinstlinger - Sidoti & Company - Analyst

Great thanks. Good morning guys. The first question I have is on the pipeline, the \$1.7 billion you talk about, how much of that is new business or expansion of work?

#### Rich Montoni - MAXIMUS Inc - President, CEO



THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

The \$1.7 billion, we don't split it out and provide specific data on the mix but that being said, the pipeline, and I think it's still very robust, the majority of the opportunities that we are tracking relate to new work and it's new work in both segments and interestingly enough, new work in all geography. So, I think from a call out perspective, Brian, I am very encouraged as it relates to that pipeline number. As you know, we typically track re-bids and we have done it again this year. You know how it shapes up this year, that this is not a very big re-bid year. I think it's very important that we are seeing a lot of new work pulling through and coming into that pipeline.

#### Operator

Brian Gesuale, Raymond James.

#### Brian Gesuale - Raymond James - Analyst

Good morning. Thank you for the color on the UK work with FND, I'm wondering if you could quantify how the Work Programme came in with both costs and any revenues associated with it. And along those lines with the mix shift changing to easier populations, does that change the timing of the margin profile there as you're able to place people quicker at lower dollar rates or how should we think about all those moving parts?

#### Rich Montoni - MAXIMUS Inc - President, CEO

I think that's a great question. We have not either guided or provided actual results by quarter for the UK program. We have given folks some information as it relates to what we think will happen in the UK program for the year. The good news is that program is tracking pretty much where we expected it to be and where we shared with our external shareholders from a top line and bottom line perspective. It is on track. We also shared with you the impacts of the settlement in the UK in the first quarter and that's important to be aware of because, obviously we won't have a settlement benefit in Q2 so that's an important dynamic when you start to study expectations for Q2. As it relates to the mix shift, and it's different than what we originally contemplated. As we said I think in the notes or the call notes, we are seeing higher volumes in the easier to serve populations but lower volumes in the more profitable harder to serve streams. And when we run that through our existing model, we end up basically net-net where we expected to be, so we'd reiterate our guidance for the year and the timing of that, most notably we expect the project to turn -- improve over the year, improvement quarter-to-quarter and then to really turn and breakeven approximately in the fourth quarter of fiscal '12.

#### David Walker - MAXIMUS Inc - CFO

Brian, this is Dave Walker, just as a reminder, in Q1 our results were bolstered by the FND, the old contract termination payment so that provided us an uplift actually in our margins of about \$4.2 million. We would expect actually things, the earnings to go slightly lower in the second quarter as a result of not having that benefit from the termination that we saw in the first quarter. While the UK will perform better year-over-year, you have to isolate out that one-time payment that we received in Q1 if that helps.

#### Operator

James Kumpel, BB&T Capital Markets.

#### James Kumpel - BB&T Capital Markets - Analyst

Good morning. Can you talk a little bit on the pipeline again? Would you characterize -- would you be able to characterize for us some of the mix between domestic opportunities versus international opportunities in that pipeline?

#### Rich Montoni - MAXIMUS Inc - President, CEO

Again, we don't share specific metrics, Jim, but I would say this, that I think both sides and all geographies are very, very robust. I don't think it's — my view is it's not as if we have one leading the other. They are very robust on both sides of the ocean. I think it's reflective of what we said for quite some time that all these governments are quite compelled to reconsider their programs and I think there is a tendency towards working with the MAXIMUS for business process services. I would say that much of it is new scope, it is what I would consider to be an increase in the addressable market as opposed to some of it is increased revenue and increased earnings from increasing case loads on existing contracts, but the majority of the new work that we are looking at really falls in new scope, new programs, new governments, and new geographies. In both our Health and Human Services and both our domestic and international operations.



#### THOMSON REUTERS STREETEVENTS $\mid$ <u>www.streetevents.com</u> $\mid$ <u>Contact Us</u>

#### Operator

(Operator Instructions)

Constantine Davides, JMP.

#### Constantine Davides - JMP Securities - Analyst

Maybe just a couple here. One follow-up on the last point, Rich. I'm somewhat surprised you're not seeing a little bit more emphasis on welfare-to-work abroad -- I'm sorry, here domestically just given what you are seeing overseas and given the fiscal budget crisis in many states. Can you talk a little bit about that dynamic a bit and when we might expect to see a little bit more of an inflection in the domestic Human Services business? And then just on the UK another follow-up, what is the mix between the two population pools just on a percentage basis and how does that differ than when the contract was awarded in terms of your expectations? Thanks.

#### Rich Montoni - MAXIMUS Inc - President, CEO

Thank you Constantine. Let me take the first one here in terms of welfare-to-work domestic. I think that's a very good observation, I think it's fair to ask the question. We do see a lot of press and political pressure as it relates to the unemployment rate and a lot of politicians have made it their number one priority to focus on improving that unemployment rate. I think where we stand today is we have a situation where for all practical purposes in terms of, at the program level, really all eyes are on the results of ACA, health insurance exchanges, and the departments seem to be focused on the health program in the United States.

There is early on discussions among the policymakers and the political world about the welfare-to-work program. I think the are a number of folks who believe rightfully so that our existing welfare-to-work programs are not optimal in terms of efficiency and there is a growing chatter out there in terms of should we take a look at our welfare programs, our job programs and re-engineer them. Those folks speculate that that is likely to be something that if it gains traction from a political and a lawmaking perspective, it is likely to occur after the presidential election. It looks like it would shape up to be a fiscal 2013 meaningful business development event for MAXIMUS, and as you would expect we are trying to stay very, very close to those initiatives and those folks that are involved and hopefully that is going to turn around and be a real big opportunity domestically in fiscal 2013 and beyond. In terms of the mix populations, at this point in time we're going to have to defer providing the details. One, they are not handy in this room, and two, we have not provided mix information on the program so we will give some thought to whether or not we can publicly disclose all those details but we don't have it available for public consumption today.

#### David Walker - MAXIMUS Inc - CFO

Just for clarification, it's really seven different streams, it's not like binary one or two. So it's more like a portfolio. It's a matter of degree and we are seeing short-term trending in the easier to place folks, but the rewards tend to be more back ended. Although early reads, and again, it's early days, so it's too early, our indications are the other streams are just slow out of the gate but they are coming. At this point I think it's too early to draw any conclusion about what the long-term mix will be on this program.

#### Operator

Frank Sparacino, First Analysis.

#### Frank Sparacino - First Analysis - Analyst

I just like to clarify on the Human Services side, if you took out the Work Programme and you looked at the margins profitability of that business it would seem to be lower than it was a year ago and I'm wondering if that's fair. And secondly, what would be driving that?

Rich Montoni - MAXIMUS Inc - President, CEO



THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

On the Human Services business, (multiple speakers) --

#### David Walker - MAXIMUS Inc - CFO

Well, let's just take a look at --

#### Rich Montoni - MAXIMUS Inc - President, CEO

You have got the UK so last year you had FND running full bore and this year you're going through the restart ramp-up. As we have kind of laid out, we expected the margins to be lower although in the back end of the year the margins will rise rather nicely.

#### David Walker - MAXIMUS Inc - CFO

Frank, just to make sure were talking about the same data point here, are you talking about the margin for the segment Q1 '12 over Q1 '11 which would be 12.6%. I think we're talking about 12.6% compared to 10.1% last year. One of the big drivers this year versus last year where we see net improvement to 12.6% was the fact in the prior quarter we had a nonperforming contract which had some cost overruns that did not occur this year. As you analyze and reconcile those two data points, that becomes an important element. Thank you.

#### Operator

(Operator Instructions)

Brian Kinstlinger, Sidoti and Company.

#### Brian Kinstlinger - Sidoti & Company - Analyst

Good morning again. I guess I'm interested in how you are accounting in your guidance for the shift in managed care. For example, are there specific areas that you expect to occur similar to the Texas situation that is in there already, is it just sort of a high-level, you expect it to happen so it's kind of in your growth rate? Similar to Texas, does that flow through your backlog, it's already an existing contract, the volume, do we just not see that flow-through backlog in bookings or do you actually see some kind of numbers related to that?

#### Rich Montoni - MAXIMUS Inc - President, CEO

Oh I see, as it relates to how we account for the shift in managed care, how we, well we account for it as it occurs in the quarter it occurs so the actual increase in the work that we do is accounted for in that particular quarter as revenue and related costs associated with the project. In terms of how we forecast and model, we do it on a program by program basis. We don't just take a national percentage increase in populations, it is done on a program by program, contract by contract basis. I think that answers the first question that you had, Brian. The second one, does the flow-through new contracts, generally no. Generally it is an extension of our existing contract. It really comes to us as additional volumes, additional of cases or whatever the pay point would be with an existing contract. In most cases we would not record it as a new contract award. There may be some situations but I think they are more isolated where we get a new contract award specifically for that additional work, in which case it would be recorded as a booking and that may be the case as we talked in the call a little bit about duals, that might end up in many cases being separate contracts, add on contracts in which case it would flow through bookings.

#### David Walker - MAXIMUS Inc - CFO

Thank you.

#### Operator



#### THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

James Kumpel, BB&T Capital Markets.

#### James Kumpel - BB&T Capital Markets - Analyst

This is part two. On the workforce contract that you have in British Columbia, can you give us sort of the sense of the size of the contract, when it would be expected to add positively to your numbers? Because you also mentioned it too about the change in case mix in the UK, are you seeing anything similar in Australia and are there any dynamics we should keep in mind should the global economy pick up more than currently expected?

#### Rich Montoni - MAXIMUS Inc - President, CEO

Okay, I think you have a four part question here, Jim, so I'm trying to get all the pieces. Call back if you don't. As it relates to the new opportunities, the British Columbia situation, that contract which is known to us as Colona Workforce Services contract is a \$63 million contract, it's a seven-year duration. As you know and folks on the call may know, we will be delivering a wide range of employment services for the city of Colona. Very pleased to have the opportunity and very pleased to be working with some of the great existing providers in that area as part of our team. Point two, I think you were asking the dynamics in the United Kingdom, are we seeing similar dynamics in Australia, and I think that flowed into your final point or question which was, what happens if economies move one way or another as it relates to our jobs program. I think the dynamics in Australia as quite different than the dynamics in the United Kingdom. In fact I think they are perhaps going in the opposite direction.

We talk about a supply curve and a demand curve in our jobs business, effectively where you've got jobs looking for people and people looking for jobs and as an economy goes from a recessionary situation to a robust situation you will see shifts in those supply curves and demand curves and a new equilibrium is driven as we manage the programs. In the UK I think the general trend has been a softening of the economy since the Work Programme, and as a result the pressure points are finding jobs for individuals and our operators of the program are very, very good and they will reallocate resources to spend more time to work with the employers. I am pleased to see the UK government actually stepped up and I believe it's getting to be a month plus they decided to dedicate GBP1 billion toward the most challenging situation, is the very high unemployment rate with younger folks so they decided to decidate GBP1 billion as an available credit to employers who employed youth, and they intend to use the GBP1 billion to subsidize 50% of the minimum wage. That helps programs like this, it helps employers, and motivate employers to create opportunities. In Australia, I actually think it's going the other way where the economy has fairly, has improved so as you would expect, we move to the situation where we have to rebalance and refocus our situation in that regard. I look at them as totally different. As we study these, I don't think it's appropriate to come up with just a global response. You really have to look at them country by country. Hopefully that helps.

#### Operator

Constantine Davides, JMP.

#### Constantine Davides - JMP Securities - Analyst

Rich or Dave, I don't know if I missed this but I think last quarter you talked about having 10 contracts left to renew worth about \$300 million, did you give an update on that?

#### Rich Montoni - MAXIMUS Inc - President, CEO

I think we did not, and I do think we have some data available here on the re-bid situation. Let me share that with you. Here is where we stand. First off to set the table, and this is a very, very important point for folks to remember that this is a relatively light year for re-bids in the sense that fiscal '11, our prior fiscal year, was very, very heavy on re-bids and we were also very fortunate to have some extensions that would otherwise in the normal course have been perhaps re-bids this year. With that as a backdrop, we started the year with 14 re-bids with a total contract value of \$415 million and thus far we have won or secured extensions on 8 of those 14. That means we have six re-bids left in the remainder of fiscal '13 as we judge the situation today. Of the \$415 million that was on the table the beginning of the year, we have, the eight represents \$212 million that we have secured or extended so that leaves six re-bids with a total value of \$213 million remainder of year.

#### Operator

Brian Kinstlinger, Sidoti.



THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

#### Brian Kinstlinger - Sidoti & Company - Analyst

Great, just to finish my thought too, I'm curious, are there any particular areas similar to Texas, are there any other states, you talked about California or others, that you see this already happening or is a trend, we think it's going to happen, we don't know specifically where it's going to happen yet?

#### Rich Montoni - MAXIMUS Inc - President, CEO

Brian, is this in the area of managed care shifting populations.

#### Brian Kinstlinger - Sidoti & Company - Analyst

Yes. Of course, thank you. Sorry.

#### Rich Montoni - MAXIMUS Inc - President, CEO

Bruce Caswell is here and he is feeling disappointed we haven't given him an opportunity respond.

#### Brian Kinstlinger - Sidoti & Company - Analyst

I'm happy to talk to Bruce.

#### Rich Montoni - MAXIMUS Inc - President, CEO

We're going to give him an opportunity to respond to that one. What are you seeing in the marketplace, Bruce?

#### Bruce Caswell - MAXIMUS Inc - President, Health Services

I think, Rich, what we are seeing, and Brian, is a trend nationally. There was a Kaiser report that came out that we've shared as part of our briefings at investor meetings and so forth that shows the map of the United States with managed care expansions, not just driven in terms of new populations, but for example, taking historical populations that were in waivers and taking them off those waivers, putting them into managed care. So that would be like non-dual ADD populations, and so forth. So it's really more of a national trend. There's a nice fitting if you will, between the current 14 states that MAXIMUS serves and the majority of states that are experiencing some growth in one way or another in their managed care population. We've also seen new states come on as clients, as they've shifted from a primary care case management model such as the case in Louisiana, to a full capitated risk based managed care model which creates net new opportunities as well. So it's not just expansion in the current base, but also new opportunities.

#### Brian Kinstlinger - Sidoti & Company - Analyst

Can ask one more question?

#### Rich Montoni - MAXIMUS Inc - President, CEO

Sure.

Brian Kinstlinger - Sidoti & Company - Analyst



#### THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

You mentioned the press on the low cost providers on the UK welfare-to-work program. Is there actually a list of underperformers or disappointments? Because you said you were obviously not one of the low cost providers which I think we knew, or is it just a call out of the low cost providers aren't doing as well as others, so I'm curious about that.

#### Rich Montoni - MAXIMUS Inc - President, CEO

Brian, I think the basis for that data in the call out was this NAO report which I believe is publicly available, but I believe the Department has not, and the report does not identify specific providers. And as a general rule, I think the Department of Works and Pensions which is the relevant department there, they tend to hold this data fairly close to their vest, I think in part because they really want to help each provider be successful and do the best they can. They will periodically disclose vendor specific performance metrics but there is usually a fairly significant lag between that and the period under report. So, to answer your question in short, I'm not aware of any vendor specific data at this time.

Brian Kinstlinger - Sidoti & Company - Analyst

Thanks.

Rich Montoni - MAXIMUS Inc - President, CEO

We would love to get it. Next question please.

#### Operator

Thank you. We've come to the end of our questions. This concludes today's teleconference. You may disconnect your lines at this time. Thank you for your participation.

#### DISCLAIMER

Thomson Reuters reserves the right to make changes to documents, content, or other information on this web site without obligation to notify any person of such changes.

In the conference calls upon which Event Transcripts are based, companies may make projections or other forward-looking statements regarding a variety of items. Such forward-looking statements are based upon current expectations and involve risks and uncertainties. Actual results may differ materially from those stated in any forward-looking statement based on a number of important factors and risks, which are more specifically identified in the companies' most recent SEC filings. Although the companies may indicate and believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could prove inaccurate or incorrect and, therefore, there can be no assurance that the results contemplated in the forward-looking statements will be realized.

THE INFORMATION CONTAINED IN EVENT TRANSCRIPTS IS A TEXTUAL REPRESENTATION OF THE APPLICABLE COMPANY'S CONFERENCE CALL AND WHILE EFFORTS ARE MADE TO PROVIDE AN ACCURATE TRANSCRIPTION, THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORTING OF THE SUBSTANCE OF THE CONFERENCE CALLS. IN NO WAY DOES THOMSON REUTERS OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED ON THIS WEB SITE OR IN ANY EVENT TRANSCRIPT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S CONFERENCE CALL ITSELF AND THE APPLICABLE COMPANY'S SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

© 2012 Thomson Reuters. All Rights Reserved.



THOMSON REUTERS STREETEVENTS | www.streetevents.com | Contact Us

## Fiscal 2012 First Quarter Earnings



# David N. Walker Chief Financial Officer and Treasurer February 2, 2012

A number of statements being made to day will be forward-looking in nature. Such statements are only predictions and actual events or results may differ materially as a result of risks we face, including those discussed in our SEC filings. We encourage you to review the summary of these risks in Exhibit 99.1 to our most recent Form 10-K filed with the SEC. The Company does not assume any obligation to revise or update these forward-looking statements to reflect subsequent events or circumstances.



## Selected Financial Results from Continuing Operations

	Q1	FY12	Q	1 FY 11		\$	%
	Α	ctual	Δ	ctual	ch	nange	change
Revenue							
Health Services	\$	158.0	\$	130.0	\$	28.0	21.5%
Human Services		81.6		84.1		(2.5)	(3.0%)
Total	\$	239.6	\$	214.1	\$	25.5	11.9%
Operating Income (Loss)							
Health Services	\$	16.8	\$	18.8	\$	(2.0)	(10.6%
Human Services		10.3		8.5		1.8	21.2%
Legal & settlement expense		(0.2)		<u> </u>		(0.2)	nm
Total		26.9		27.3		(0.4)	(1.5%
Operating Margin % (excluding legal)		11.3%		12.7%			
Interest and Other Income, net		1.1		0.5		0.6	nm
Income Before Taxes - Continuing Ops		28.0		27.8		0.2	0.7%
Provision for Income Taxes		10.3		10.2		0.1	1.0%
Net Income - Continuing Operations	\$	17.7	\$	17.6	\$	0.1	0.6%
Income (Loss) - Discontinued Operations	\$	18 <u>2</u> 11	\$	(0.1)	\$	0.1	nm
Net Income	\$	17.7	\$	17.5	\$	0.2	1.1%
Fully Diluted EPS - Continuing Ops	\$	0.51	\$	0.50	\$	0.01	2.0%
Fully Diluted EPS - Discontinuing Ops	\$	-	\$	(0.01)	\$	0.01	nm
Fully Diluted EPS - Total	\$	0.51	\$	0.49	\$	0.02	4.1%
Adj. EPS - Continuing Ops (adj for legal & tax)	Ś	0.51	Ś	0.51	\$	23	nm

- Q1 revenue grew 12% compared to last year, driven by Health Services and offset by lower revenue in Human Services due to the expected ramp up in the UK
- Revenue and earnings were impacted by unfavorable currency trends, relative to guidance, and the timing of an anticipated change order in the Health Segment
- Q1 operating income, excluding legal, was \$27.1 million and operating margins were 11.3%
- Income from continuing operations, net of taxes, totaled \$17.7M, or \$0.51 per diluted share; within our stated range

**MAXIMUS** 

Helping Government Serve the People®

<sup>\*</sup>All numbers reflect the two-for-one stock split

## **Health Services Segment**

\$ in millions	Q1 FY 12	Q1 FY 11	% change
Revenue			
Health Services	\$ 158.0	\$ 130.0	22%
Operating Income			
Health Services	\$ 16.8	\$ 18.8	(11%)
Operating Margin %	10.6%	14.5%	

- Q1 revenue increased 22% to 158.0 million driven by the managed care expansion in Texas and other organic growth.
  - Experiencing a short-term spike in transaction based activities in Texas as state shifts more populations into managed care; expect increased revenue into Q2, then step down to more normalized levels
- Q1 operating income was \$16.8 million and operating margin was 10.6%. Operating income was
  lower due to timing of a project change order that we expect to recognize later this fiscal year and
  normal life-cycle fluctuations in contracts. In addition, health margin was diluted by the growth in
  Texas, which is a lower-margin, cost reimbursable contract.

## **Human Services Segment**

\$ in millions	F	Q1 Y 12		Q1 Y 11	% change
Revenue					
Human Services	\$	81.6	\$	84.1	(3%)
Operating Income					
Human Services	\$	10.3	\$	8.5	21%
Operating Margin %		12.6%	3	10.1%	

- Q1 results include a termination payment related to the former UK FND contract, including \$2.7 million related to revenue earned for the achievement of outcomes and \$1.5 million for the recovery of costs, net of subcontractor expenses, for the wind down of operations.
- Q1 revenue totaled \$81.6 million, lower than the previous year due to the transition and associated revenue ramp up on the new UK Work Programme contract.
- Q1 operating income grew 21% to \$10.3 million with a strong operating margin of 12.6%, which
  benefitted from the FND termination payment and solid delivery. Last year's margin was also tempered
  by cost growth on a fixed price contract, which has since been successfully resolved.

### **Balance Sheet and Cash Flows**

We remain committed to the right balance of capital deployment to drive long-term, sustainable growth and shareholder value.

- Solid net income contributed to strong cash flows; strong cash flows due to increased cash from deferred revenue and solid collections with DSOs of 60 days
- Cash provided by operating activities from continuing operations of \$27.6 million in the quarter, with free cash flow\* of \$24.3 million
- Sound balance sheet at December 31, 2011 with cash and cash equivalents of \$191.0 million, of which 55% is held overseas
- Repurchased 236,700 shares of MAXIMUS common stock for \$8.8 million in Q1; repurchased approximately 3.3 million shares for just over \$100 million since the start of fiscal 2010

\*The Company defines free cash flow as cash provided by operating activities less cash paid for property, plant and equipment and capitalized software

**MAXIMUS** 

Helping Government Serve the People®

## Reiterating FY 2012 Guidance

Consolidated Guidance	FY12E
Revenue	\$980M-\$1.015B
Adjusted Diluted EPS	\$2.20 - \$2.30
Cash from Continuing Ops	\$95M-\$115M
Free Cash Flow from Cont Ops	\$70M - \$90M

- Still expect fiscal 2012 top-line growth, driven by Health Services Segment
- · Quarterly outlook remains unchanged
  - Slight dip in Q2 earnings due to the ramp up of the UK Work Programme where losses are expected to peak in Q2; the contract remains on track to achieve breakeven in Q4

6

**MAXIMUS** 

Helping Government Serve the People®

## Fiscal 2012 First Quarter Earnings



Richard A. Montoni
President and Chief Executive Officer
February 2, 2012



## Recap of Q1 of FY 12

- · First quarter year/year revenue growth of 12%
- Remain confident that we're still on track to achieve full year guidance for fiscal 2012
- Recent investor meetings have provided insightful feedback and progress in the UK has been a common topic



**MAXIMUS** 

Helping Government Serve the People®

## **Update on UK Operations**

- Work Programme operations are going as expected, but seeing a mix shift in caseloads.
   Experiencing higher volumes in the easier-to-serve streams and lower volumes in the more profitable harder-to-serve streams. Net impact will be neutral to financials
- National Audit Office report expressed concern that vendors with deeply discounted bids
  may cut corners to reach mandated performance targets; MAXIMUS did not heavily
  discount. Report affirmed that MAXIMUS chose the appropriate bid strategy, allowing us to
  invest in a delivery model that can achieve outcomes for a fair return.
- Department of Work and Pensions (DWP) stated work may be transferred from vendors
  who fail to reach performance targets to other prime contractors, which may provide a
  growth opportunity for MAXIMUS. DWP not expected to reassess until at least 18 months
  into the program.
- Assessing opportunities in the UK. Government is introducing a new bidding framework to pre-qualify vendors for a variety of administrative functions for public benefits programs; could represent an opportunity to expand UK footprint.

	N	۱A	X	IN	١U	S
--	---	----	---	----	----	---

### More Good News out of Canada



- New contract win for Drug Benefit Program in Ontario
  - Three-year base contract includes several option periods for a total potential value of \$43 million (CDN) over 10 years
  - Will support nearly three million citizens who have drug benefit coverage under two programs
  - New customer contact center in Toronto to offer full document and case management through streamlined service delivery model
  - Operations will launch in April 2012

10

- · Modernization of PharmaNet in British Columbia
  - New electronic prescribing and medication management capabilities went live last week
  - Now province can begin on-boarding physicians so they can create electronic prescriptions and receive real-time drug reviews and potential interactions
  - Functional benefits similar to those provided by the Medigent Drug Information System we're implementing in Nova Scotia and proposing to other provinces

**MAXIMUS** 

Helping Government Serve the People®

## International Need for Reform

- · Substantial underlying drivers for our services
- Many countries facing fiscal challenges, more complex and rising caseloads, and the need to reform welfare and health systems
- Some specific near-term opportunities in our sweet spot and expected to ramp up over next couple of years
- Actively engaged in pursuing activities where we can provide value through core service offerings



**MAXIMUS** 

11

Helping Government Serve the People®

## **Domestic Update**

- · Preparing for health care reform and establishment of health insurance exchanges
- · Some states moving "full steam ahead" while others take "wait and see" approach
- Majority of states prefer to control their own destinies and are moving ahead with planning and implementation
- To date, 29 states have been granted Phase 1 Establishment funds with active efforts to prepare for and meet Phase 2 funding deadlines
- Procurements rolling out in stages, mostly focused on technology; recently two more states issued RFPs for components of exchanges
- Even if law changes, many states likely to continue down the path of a marketplace with exchanges that may not follow the ACA model
- Federal government may also provide more flexibility to the 2013 demonstrated readiness and 2014 go live deadlines
- Fundamental underlying issues that led to reform aren't going away and must be addressed

## Managed Care Expansion & Dual-Eligibles

- Shift to Medicaid managed care continues to be growth driver for MAXIMUS
- Budget proposed by Governor of California includes two cost-savings measures: expansion of Medicaid managed care to all counties and moving Medicare benefits for dual-eligibles into state's Medicaid program
- Other states looking for solutions to manage individuals eligible for both Medicaid and Medicare; the nearly nine million dual-eligibles represent 15% of Medicaid population, but 40% of program spend
- Coordination of care for duals is major concern to states and federal government due to high costs related to differences in coverage rules between two programs
- MAXIMUS has served duals population in Texas since 1998 and can help duals in other states review and select health plans that coordinate their care and best meet their personal needs
- ACA created two new entities that have issued \$1 million grants to 15 states to develop proposals to improve coordination of care; MAXIMUS mentioned in several proposals
- · May represent a new and promising opportunity for MAXIMUS over the long term

## **New Awards and Sales Pipeline**

New Sales	Jan. 30, 2012		Includes \$450 million
YTD signed awards	\$298 million		extension in Australia, which takes current
New contracts pending	\$579 million	<b>~</b>	contract through June 30, 2015 and is expected to be fully
Sales Opportunities			executed by mid-April
Total pipeline	\$1.7 billion		

Investors should expect routine fluctuations among the new sales and pipeline categories.

## Conclusion



- · Well-positioned to achieve objectives in FY12
- Management keenly focused on near-term goals:
  - Successfully ramping up UK operations and achieving breakeven in Q4
  - Winning our fair share of health care reform in the US
  - Searching for qualified acquisition targets
- Will continue looking for growth platforms that fit within and complement our current business portfolio in order to drive long-term growth and deliver shareholder value