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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

For the quarterly period ended June 30, 2007

Commission File Number: 1-12997

**MAXIMUS, INC.**

(Exact name of registrant as specified in its charter)

**Virginia**

(State or other jurisdiction of  
incorporation or organization)

**54-1000588**

(I.R.S. Employer  
Identification No.)

**11419 Sunset Hills Road  
Reston, Virginia**

(Address of principal executive offices)

**20190**

(Zip Code)

**(703) 251-8500**

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer       Accelerated filer       Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 1, 2007, there were 22,173,170 shares of the registrant's common stock (no par value) outstanding.

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MAXIMUS, Inc.

**Quarterly Report on Form 10-Q  
For the Quarter Ended June 30, 2007**

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Throughout this Quarterly Report on Form 10-Q, the terms the "Company", "we," "us," "our" and "MAXIMUS" refer to MAXIMUS, Inc., and its subsidiaries.

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## PART I. FINANCIAL INFORMATION

### Item 1. Condensed Consolidated Financial Statements.

**MAXIMUS, Inc.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Dollars in thousands)

	September 30, 2006 (Note 1)	June 30, 2007 (unaudited)
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 39,545	\$ 91,105
Marketable securities	117,315	123,737
Restricted cash	1,512	323
Accounts receivable – billed, net of reserves of \$5,830 and \$27,876	153,399	120,287
Accounts receivable – unbilled	47,728	40,451
Income taxes receivable	9,003	3,598
Deferred income taxes	6,844	13,932
Prepaid expenses and other current assets	8,334	6,918
Total current assets	383,680	400,351
Property and equipment, at cost	71,078	78,030
Less accumulated depreciation and amortization	(37,649)	(44,889)
Property and equipment, net	33,429	33,141
Capitalized software	57,260	59,996
Less accumulated amortization	(23,335)	(29,901)
Capitalized software, net	33,925	30,095
Deferred contract costs, net	11,165	8,368
Goodwill	86,688	86,086
Intangible assets, net	5,720	3,994
Other assets, net	3,894	2,611
Total assets	\$ 558,501	\$ 564,646
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 54,484	\$ 50,032
Accrued compensation and benefits	24,426	27,900
Deferred revenue	54,414	44,918
Current portion of capital lease obligations	1,690	1,742
Other accrued liabilities	1,600	32,468
Total current liabilities	136,614	157,060
Capital lease obligations, less current portion	2,044	698
Deferred income taxes	14,944	11,754
Total liabilities	153,602	169,512
Shareholders' equity:		
Common stock, no par value; 60,000,000 shares authorized; 21,544,964 and 22,151,770 shares issued and outstanding at September 30, 2006 and June 30, 2007, at stated amount, respectively	156,349	173,485
Accumulated other comprehensive income (loss)	(916)	1,138
Retained earnings	249,466	220,511
Total shareholders' equity	404,899	395,134
Total liabilities and shareholders' equity	\$ 558,501	\$ 564,646

*See notes to unaudited condensed consolidated financial statements.*

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**MAXIMUS, Inc.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(Dollars in thousands, except per share data)  
(Unaudited)

	Ended June 30,		Ended June 30,	
	2006	2007	2006	2007
Revenue	\$ 186,596	\$ 196,557	\$ 529,095	\$ 536,772
Cost of revenue	158,945	138,126	411,366	415,188
Write-off of deferred contract costs (Note 3)	17,109	—	17,109	—
Gross profit	10,542	58,431	100,620	121,584
Selling, general and administrative expenses	32,275	35,350	94,725	104,454
Legal and settlement expense (Note 11)	9,078	33,010	10,303	42,114
Loss from operations	(30,811)	(9,929)	(4,408)	(24,984)
Interest and other income, net	2,196	1,131	5,174	3,223
Gain (gain adjustment) on sale of business (Note 12)	—	(233)	—	451
Income (loss) before income taxes	(28,615)	(9,031)	766	(21,310)
Provision (benefit) for income taxes (Note 13)	(11,306)	5,360	299	1,114
Net income (loss)	\$ (17,309)	\$ (14,391)	\$ 467	\$ (22,424)
Earnings (loss) per share (Note 6):				
Basic	\$ (0.81)	\$ (0.65)	\$ 0.02	\$ (1.03)
Diluted	\$ (0.81)	\$ (0.65)	\$ 0.02	\$ (1.03)
Dividends per share	\$ 0.10	\$ 0.10	\$ 0.30	\$ 0.30
Weighted average shares outstanding:				
Basic	21,472	21,998	21,442	21,767
Diluted	21,472	21,998	21,851	21,767

See notes to unaudited condensed consolidated financial statements.

**MAXIMUS, Inc.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Dollars in thousands)  
(Unaudited)

	Nine Months Ended June 30,	
	2006	2007
<b>Cash flows from operating activities:</b>		
Net income (loss)	\$ 467	\$ (22,424)
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	6,786	7,542
Amortization	5,839	7,912
Write-off of deferred contract costs	17,109	—
Deferred income taxes	(9,547)	(10,277)
Gain on sale of business	—	(451)
Non-cash equity-based compensation	4,570	2,208
Change in assets and liabilities, net of effects from divestiture:		
Accounts receivable - billed	(14,721)	33,111
Accounts receivable - unbilled	(1,569)	6,232
Prepaid expenses and other current assets	(1,312)	1,428
Deferred contract costs	(13,411)	2,797
Other assets	(961)	3,261
Accounts payable	27,281	(3,959)
Accrued compensation and benefits	(1,782)	3,474
Deferred revenue	12,455	(9,091)
Income taxes	(13,816)	5,405
Other liabilities	(1,114)	32,179
Net cash provided by operating activities	16,274	59,347
<b>Cash flows from investing activities:</b>		
Proceeds from sale of business, net of transaction costs	—	1,871
Purchases of property and equipment	(8,200)	(7,390)
Capitalized software costs	(6,472)	(2,949)
Increase in marketable securities	(18,575)	(6,422)
Net cash used in investing activities	(33,247)	(14,890)
<b>Cash flows from financing activities:</b>		
Employee stock transactions	7,268	11,807
Repurchases of common stock	(10,139)	—
Payments on capital lease obligations	(1,121)	(1,294)
Tax benefit due to option exercises and restricted stock units vesting	1,058	3,121
Cash dividends paid	(6,434)	(6,531)
Net cash (used in) provided by financing activities	(9,368)	7,103

Net increase (decrease) in cash and cash equivalents	(26,341)	51,560
Cash and cash equivalents, beginning of period	59,073	39,545
Cash and cash equivalents, end of period	<u>\$ 32,732</u>	<u>\$ 91,105</u>

See notes to unaudited condensed consolidated financial statements.

**MAXIMUS, Inc.**  
**Notes to Unaudited Condensed Consolidated Financial Statements**  
**For the Three Months and Nine Months Ended June 30, 2007, and 2006**

In these Notes to Unaudited Condensed Consolidated Financial Statements, the terms the "Company," "MAXIMUS," "we," and "our" refer to MAXIMUS, Inc. and its subsidiaries.

**1. Organization and Basis of Presentation**

*General*

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. The results of operations for the three months and nine months ended June 30, 2007, are not necessarily indicative of the results that may be expected for the full fiscal year. The balance sheet at September 30, 2006, has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In addition to the Company's wholly owned subsidiaries, the financial statements as of and for the three months and nine months ended June 30, 2007, and 2006, include a majority (55%) owned international subsidiary in Israel.

These financial statements should be read in conjunction with the audited financial statements and the notes thereto at September 30, 2006 and 2005 and for each of the three years in the period ended September 30, 2006, included in the Company's Annual Report on Form 10-K for the year ended September 30, 2006 (File No. 1-12997) filed with the Securities and Exchange Commission on December 13, 2006.

*Legal and Settlement Expense*

Legal and settlement expense consists of costs, net of reimbursed insurance claims, related to significant legal settlements and non-routine legal matters, including future probable legal costs estimated to be incurred in connection with those matters. Legal expenses incurred in the ordinary course of business are included in selling, general and administrative expense.

*Stock-Based Compensation*

The Company's Board of Directors established stock option plans during 1997 pursuant to which the Company may grant non-qualified stock options to officers, employees and directors of the Company. Such plans also provide for stock awards and direct purchases of the Company's common stock. At June 30, 2007, the Board of Directors had reserved 8.1 million shares of common stock for issuance under the Company's stock plans. At June 30, 2007, 1.9 million shares remained available for grants under the Company's stock plans.

Stock options are granted at exercise prices equal to the fair market value of the Company's common stock at the date of grant. Stock options generally vest ratably over a period of four years and, beginning in fiscal 2005, expire six years after date of grant. Options issued prior to fiscal 2005 expire ten years after date of grant. For the three and nine months ended June 30, 2007, compensation expense recognized related to stock options was \$0.1 million and \$1.0 million, respectively, compared to \$1.0 million and \$3.3 million for the same periods in fiscal 2006.

The Company also issues Restricted Stock Units ("RSUs") to certain executive officers and employees under its 1997 Equity Incentive Plan. Generally, these RSUs vest ratably over six years with full vesting upon the sixth anniversary of the date of grant, provided, however, that the vesting will accelerate if the Company meets certain earnings targets determined by the Board of Directors. The fair value of the RSUs, based on the Company's stock price at the grant date, is expensed over the vesting period. For the three and nine months ended June 30, 2007, compensation expense recognized related to RSUs was \$0.7 million and \$1.2 million, respectively, compared to \$0.8 million and \$1.3 million for the same periods in fiscal 2006.

**2. Comprehensive Income (Loss)**

Comprehensive income (loss) includes net income (loss), plus changes in the net unrealized gains (losses) on investments, net of taxes, and changes in cumulative foreign currency translation adjustments. The components of comprehensive income (loss) for the three months and nine months ended June 30, 2006, and 2007, are as follows:

(dollars in thousands)	Three months Ended June 30,		Nine months Ended June 30,	
	2006	2007	2006	2007
Net income (loss)	\$ (17,309)	\$ (14,391)	\$ 467	\$ (22,424)
Foreign currency translation adjustments	(476)	610	(842)	2,054
Unrealized investment gains (losses)	—	—	(7)	—
Reclassification adjustment for gains/losses realized in net income, net of tax	—	—	(143)	—

Comprehensive income (loss)	<u>\$ (17,785)</u>	<u>\$ (13,781)</u>	<u>\$ (525)</u>	<u>\$ (20,370)</u>
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### 3. Deferred Contract Costs

Deferred contract costs consist of contractually recoverable direct set-up costs relating to long-term service contracts in progress. These costs include direct and incremental costs incurred prior to the commencement of the Company providing contracted services to our customers. These costs totaled \$26.3 million and \$27.5 million at September 30, 2006 and June 30, 2007, respectively, of which \$7.6 million consisted of leased equipment. Deferred contract costs are expensed ratably as services are provided under the contracts. Accumulated amortization of deferred contract costs was \$15.1 million and \$19.1 million at September 30, 2006 and June 30, 2007, respectively.

During the quarter ended June 30, 2006, the Company determined that the estimated undiscounted cash flows associated with the Texas Integrated Eligibility project over its remaining term were insufficient to recover the project's deferred contract costs. As a result, the Company recognized a non-cash impairment charge of \$17.1 million to write off the project's deferred contract costs. The write-off is included in the results of the Operations segment.

### 4. Goodwill and Intangible Assets

The changes in the carrying amount of goodwill, by each of the Company's business segments, for the nine months ended June 30, 2007 are as follows (dollars in thousands):

	<u>Consulting</u>	<u>Systems</u>	<u>Operations</u>	<u>Total</u>
Balance as of September 30, 2006	\$ 10,902	\$ 42,154	\$ 33,632	\$ 86,688
Goodwill activity during period	—	—	(602)	(602)
Balance as of June 30, 2007	<u>\$ 10,902</u>	<u>\$ 42,154</u>	<u>\$ 33,030</u>	<u>\$ 86,086</u>

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During the quarter ended December 31, 2006, the Company sold its Corrections Services business and allocated \$0.7 million of goodwill to the sale transaction. During the quarter ended June 30, 2007, the Company reduced the goodwill allocated to the sale of the Corrections Services business by \$0.1 million to reflect the impact of a post-closing balance sheet adjustment to the sale price that was contemplated as part of the arrangement.

The following table sets forth the components of intangible assets (dollars in thousands):

	<u>As of September 30, 2006</u>			<u>As of June 30, 2007</u>		
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Intangible assets, net</u>	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Intangible assets, net</u>
Non-competition agreements	\$ 3,475	\$ 3,288	\$ 187	\$ 3,275	\$ 3,231	\$ 44
Technology-based intangibles	4,870	2,532	2,338	4,870	3,199	1,671
Customer contracts and relationships	7,475	4,280	3,195	6,475	4,196	2,279
Total	<u>\$ 15,820</u>	<u>\$ 10,100</u>	<u>\$ 5,720</u>	<u>\$ 14,620</u>	<u>\$ 10,626</u>	<u>\$ 3,994</u>

Intangible assets from acquisitions are amortized over five to ten years. The weighted-average amortization period for intangible assets is approximately six years. Intangible amortization expense was \$0.4 million and \$1.3 million for the three months and nine months ended June 30, 2007, respectively. The estimated amortization expense for the years ending September 30, 2007, 2008, 2009, 2010, 2011 and 2012 is \$1.7 million, \$1.5 million, \$1.1 million, \$0.4 million, \$0.4 million, and \$0.2 million, respectively. During the three months ended December 31, 2006, the Company disposed of \$0.4 million of intangible assets (net of accumulated amortization of \$0.8 million) related to the sale of its Corrections Services business.

### 5. Commitments and Contingencies

#### Litigation

The Company is involved in various legal proceedings, including contract and employment claims, in the ordinary course of its business. The matters reported on below involve significant pending or potential claims against us.

(a) In October 2004, MAXIMUS received a subpoena from the Criminal Division of the U.S. Department of Justice ("DOJ") acting through the U.S. Attorney's Office for the District of Columbia ("USAO"). The subpoena requested records pertaining to the Company's work for the District of Columbia, primarily relating to the preparation and submission of federal Medicaid reimbursement claims on behalf of the District. The government alleged that the Company knowingly submitted Medicaid claims on behalf of the District of Columbia that lacked sufficient supporting documentation.

In July 2007, MAXIMUS agreed to settle this matter with the DOJ, the USAO and the United States Department of Health and Human Services ("HHS"). As part of the settlement, the Company entered into: (i) a Settlement Agreement with the DOJ on behalf of the Office of Inspector General of HHS (the "DOJ Settlement Agreement"); (ii) a Corporate Integrity Agreement with HHS (the "Integrity Agreement"); and (iii) a Deferred Prosecution Agreement with the USAO (the "Deferred Prosecution Agreement").

Pursuant to the terms of the DOJ Settlement Agreement, the Company paid the United States Government \$30.5 million. In addition, the Company paid \$460 thousand to settle employment and attorney's fees claims of a former employee who filed a False Claims Act lawsuit relating to this matter.

Under the Integrity Agreement, the Company is required to revise and enhance its existing compliance program, including the appointment of a compliance officer and compliance committee, the development of written standards including a code of conduct and policies and procedures, the provision of relevant training and education to its employees and the creation of a disclosure program. The Company is required to engage the HHS Office of Audit Services to review its implementation of the Company's obligations under the Integrity Agreement and will be subject to certain notification and reporting requirements. The Integrity Agreement requires the Company to assume certain compliance obligations for a period of five years.

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Pursuant to the terms and conditions of the Deferred Prosecution Agreement, the USAO agreed to defer the filing of criminal charges against the Company for 24 months, provided that the Company accepts responsibility for its conduct, cooperates with the USAO, makes the settlement payment and complies with Federal criminal laws. If the Company satisfies its obligations under the Deferred Prosecution Agreement for the 24-month deferral period, the USAO has agreed not to file criminal charges against the Company with respect to this matter.

Based on the probable legal costs of the Company's internal review of the matter, we recorded a charge of \$0.5 million in the quarter ended December 31, 2005 and an additional charge of \$0.3 million in the quarter ended March 31, 2007. Based on the DOJ Settlement Agreement described above, we recorded an additional charge of \$31.7 million in the quarter ended June 30, 2007 consisting of \$30.5 million paid to the United States, \$460 thousand paid to the former employee and the remainder for associated legal fees.

(b) In June 2005, MAXIMUS received a subpoena pursuant to the Illinois Whistleblower Reward and Protection Act from the Office of the Attorney General of Illinois in connection with a purported whistleblower investigation of potential false claims. The subpoena requested records pertaining to the Company's work for agencies of the Executive Branch of Illinois State Government. Discussions with the Attorney General's office indicated that MAXIMUS was one of nine contractors that received such subpoenas and that the investigation was focused on the procurement and contracting activities of the Illinois Department of Central Management Services. MAXIMUS fully responded to the subpoena by December 2005, and there has been no activity involving the Company since that time. MAXIMUS was recently informed that it is neither a target nor a subject of the investigation. For these reasons, and in consultation with legal counsel, the Company believes this matter is not material. This matter will not be reported on further unless there are significant new developments.

(c) In December 2006, Emergis, Inc. filed a demand for arbitration against MAXIMUS and certain of its wholly-owned subsidiary companies in British Columbia, Canada. Emergis was a subcontractor to MAXIMUS BC Health, Inc. and MAXIMUS BC Health Benefit Operations, Inc. in support of their contract with the British Columbia Ministry of Health. The subcontract required Emergis to provide a system for the adjudication, processing and payment of health care claims for the Province and had a total value of approximately \$32.0 million Canadian (\$30.1 million U.S. as of June 30, 2007). Because Emergis failed to meet product development and delivery requirements under the subcontract, MAXIMUS declared Emergis in default and ultimately terminated the subcontract in September 2006. In its demand for arbitration, Emergis challenges the basis of the termination, alleges that the subcontract remains in force and seeks payment of damages including the amounts that it would have received under the subcontract. MAXIMUS believes that termination was justified and that, in any event, damages would be limited to the contractual limitation of liability, which is less than \$2.0 million Canadian (\$1.9 million U.S. as of June 30, 2007). The parties are currently engaged in the discovery process. The arbitration hearing is scheduled for February 2008.

(d) In January 2007, MAXIMUS delivered to Accenture LLP a written formal demand for arbitration to resolve disputes relating to the Company's role as a subcontractor in support of Accenture's prime contract with the Texas Health and Human Services Commission ("HHSC") for the Integrated Eligibility and Enrollment Services program (the "Program"). The Company's claims include (i) Accenture's attempt to misappropriate the Company's intellectual property, (ii) Accenture's failure to deliver required technology under the subcontract, (iii) Accenture's unilateral negotiation of issues with HHSC having a direct effect on the Company, (iv) Accenture's unfounded assertions that the Company had breached its obligations with respect to the Children's Health Insurance Program ("CHIP") operations under the subcontract, and (v) Accenture's imposition of excessive and unsubstantiated cover costs on the Company arising out of the amendment to the subcontract entered into in June 2006. MAXIMUS seeks to recover its damages which it believes exceed \$100.0 million. Accenture submitted a response disputing MAXIMUS' claims and asserting a counterclaim that MAXIMUS breached the subcontract. Accenture seeks unspecified damages which it has stated could be hundreds of millions of dollars. The subcontract incorporated the terms and conditions of the prime contract which contains a limitation of liability of \$250.0 million.

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Also in January 2007, Accenture delivered a letter purporting to declare the Company in default of its obligations under that subcontract. The letter stated that Accenture planned to exercise step-in rights with respect to certain management and supervisory services provided by the Company for the CHIP operations. The letter also stated that Accenture intended to partially terminate the subcontract as of February 5, 2007 with respect to the Company's obligations regarding CHIP integrated eligibility services. The letter included a proposed turnover plan for transitioning the CHIP services from the Company to Accenture. Accenture has alleged that the Company owes damages relating to the CHIP operations of at least \$45.0 million plus \$30.0 million in indemnification for amounts that Accenture agreed to pay to HHSC.

In February 2007, MAXIMUS terminated its subcontract with Accenture. In March 2007, HHSC announced that it was winding down its contract with Accenture. In connection with that process, MAXIMUS has entered into interim agreements directly with HHSC to provide enrollment broker, CHIP systems, CHIP operations and eligibility support services. MAXIMUS is also negotiating a longer-term agreement with HHSC to run the enrollment broker program through 2010.

The Company believes that its positions are meritorious and that Accenture's positions are without merit, including Accenture's unjustified issuance of a default notice with respect to the CHIP operations. During the nine months ended June 30, 2007, the Company recorded \$7.8 million in legal costs related to the arbitration. This amount represents costs incurred to date of \$4.8 million and an estimate of future probable legal costs of \$3.0 million. The Company will continue to aggressively pursue its rights and remedies against Accenture to resolve the current dispute. The arbitration hearing is scheduled for the third quarter of fiscal year 2008. The Company cannot predict the outcome of the arbitration proceedings or any settlement negotiations or the impact they may have on the Company's operating results or financial condition.

#### *Credit Facilities and Performance Bonds*

In June 2003, in connection with a long-term contract, the Company issued a standby letter of credit in an initial amount of up to \$20.0 million, which amount was reduced to \$10.0 million on April 1, 2005. The letter of credit, which expires on March 31, 2009, may be called by the customer in the event the Company defaults under the terms of the contract. In March 2006, in connection with another long-term contract, the Company issued a standby letter of credit in the amount of \$4.0 million. The letter of credit, which expires on September 30, 2008, may be called by the customer in the event the Company defaults under the terms of the contract. Both letters of credit contain financial covenants that establish minimum levels of tangible net worth, earnings before interest, tax, depreciation and amortization ("EBITDA"), cash balances and a maximum level of losses on the Texas Integrated Eligibility project. The Company was in compliance with all covenants as of June 30, 2007.

At June 30, 2007, the Company had performance bond commitments totaling \$120.0 million.

#### *Lease Obligations*

On July 15, 2003, the Company entered into a capital lease financing arrangement with a financial institution, whereby the Company acquired assets pursuant to an equipment lease agreement. Rental payments for assets leased are payable over a 60-month period at an interest rate of 4.05% commencing in January 2004. On March 29, 2004, the Company entered into a supplemental capital lease financing arrangement with the same financial institution whereby the Company acquired additional assets pursuant to an equipment lease agreement. Rental payments for assets leased under the supplemental arrangement are payable over a 57-month period at an interest rate of 3.61% commencing in April 2004. Capital lease obligations of \$3.7 million and \$2.4 million were outstanding related to these lease arrangements for new equipment at September 30, 2006 and June 30, 2007, respectively.

## 6. Earnings (Loss) Per Share

The following table sets forth the components of basic and diluted earnings (loss) per share (dollars in thousands):

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2006	2007	2006	2007
Numerator:				
Net income (loss)	\$ (17,309)	\$ (14,391)	\$ 467	\$ (22,424)
Denominator:				
Basic weighted average shares outstanding	21,472	21,998	21,442	21,767
Effect of dilutive securities:				
Employee stock options and unvested restricted stock units	—	—	409	—
Denominator for diluted earnings (loss) per share	21,472	21,998	21,851	21,767

In computing diluted loss per share for the three months and nine months ended June 30, 2007, employee stock options and unvested restricted stock units aggregating 352,000 and 277,000, respectively, were excluded from the computation of diluted loss per share as a result of their antidilutive effect. In computing diluted loss per share for the three months ended June 30, 2006, employee stock options and unvested restricted stock units aggregating 297,000 were excluded from the computation of diluted loss per share as a result of their antidilutive effect.

## 7. Stock Repurchase Program

Under resolutions adopted in May 2000, July 2002, and March 2003, the Board of Directors authorized the repurchase, at management's discretion, of up to an aggregate of \$90.0 million of the Company's common stock. In addition, in June 2002, the Board of Directors authorized the use of option exercise proceeds for the repurchase of the Company's common stock. During the three months and nine months ended June 30, 2007, the Company did not repurchase any shares. At June 30, 2007, \$38.8 million remained authorized for future stock repurchases under the program. On July 23, 2007, the Company announced that it has retained UBS Investment Bank as a financial advisor to assist the Board of Directors in exploring strategic alternatives to enhance shareholder value, including a possible sale of the Company. As long as the process of evaluating strategic alternatives is underway, we do not intend to resume the repurchase of shares under the Company's stock repurchase program.

## 8. Segment Information

The following table provides certain financial information for each of the Company's business segments.

(dollars in thousands)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2006	2007	2006	2007
Revenue:				
Consulting	\$ 26,714	\$ 23,285	\$ 76,717	\$ 71,165
Systems	28,686	33,957	97,205	103,910
Operations	131,196	139,315	355,173	361,697
Total	\$ 186,596	\$ 196,557	\$ 529,095	\$ 536,772
Income (loss) from operations:				
Consulting	\$ 3,818	\$ 2,020	\$ 9,330	\$ 5,867
Systems	(3,010)	(3,617)	1,155	(5,121)
Operations	(23,121)	24,570	(6,509)	15,584
Consolidating adjustments	580	108	1,919	800
Legal and settlement expense	(9,078)	(33,010)	(10,303)	(42,114)
Total	\$ (30,811)	\$ (9,929)	\$ (4,408)	\$ (24,984)

## 9. Recent Accounting Pronouncements

In July 2006, the Financial Accounting Standards Board issued Interpretation (FIN) No. 48, "Accounting for Uncertainty in Income Taxes" which is effective in fiscal years beginning after December 15, 2006, which is the Company's 2008 fiscal year. The purpose of FIN 48 is to clarify and set forth consistent rules for accounting for uncertain tax positions in accordance with Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes." The cumulative effect of initially applying the provisions of this interpretation are required to be reported separately as an adjustment to the opening balance of retained earnings in the year of adoption. We are in the process of reviewing and evaluating FIN 48, and therefore the ultimate impact of its adoption is not yet known.

In February 2007, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards (SFAS) No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities – Including an amendment of FASB Statement No. 115" which is effective in fiscal years beginning after November 15, 2007, which is the Company's 2009 fiscal year. SFAS No. 159 permits entities to choose to measure eligible items at fair value at specified election dates and report unrealized gains and losses on items for which the fair value option has been elected in earnings at each subsequent reporting date. We are in the process of reviewing and evaluating SFAS No. 159, and therefore the ultimate impact of its adoption is not yet known.

## 10. Subsequent Event

Effective July 6, 2007, the Company's Board of Directors declared a quarterly cash dividend of \$0.10 for each share of the Company's common stock outstanding. The dividend is payable on August 31, 2007, to shareholders of record on August 15, 2007. Based on the current number of shares outstanding, the payment will be \$2.2 million.

## 11. Legal and Settlement Expense

Legal and settlement expense consists of costs, net of reimbursed insurance claims, related to significant legal settlements and non-routine legal matters, including future probable legal costs estimated to be incurred in connection with those matters. Legal expenses incurred in the ordinary course of business are included in selling, general and administrative expense. The following table sets forth the matters that represent legal and settlement expense:

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(dollars in thousands)	Three months ended June 30,		Nine months ended June 30,	
	2006	2007	2006	2007
District of Columbia Contract Investigation and Related Settlement	\$ —	\$ 31,660	\$ 500	\$ 31,964
Computer Equipment Leases Settlement	9,078	(150)	9,078	(150)
Texas Integrated Eligibility Project	—	1,500	—	7,800
Ontario Child Support Project Settlement	—	—	—	2,500
Former CEO Investigation and Related Settlement	—	—	725	—
Total	<u>\$ 9,078</u>	<u>\$ 33,010</u>	<u>\$ 10,303</u>	<u>\$ 42,114</u>

See “Note 5. Commitments and Contingencies” above and “Special Considerations and Risk Factors” in Exhibit 99.1 for additional information.

## 12. Sale of Business

During the quarter ended December 31, 2006, the Company sold its Corrections Services business for proceeds of \$2.2 million, net of transaction costs of \$0.8 million, and recognized a pre-tax gain on the sale of \$0.7 million. During the quarter ended June 30, 2007, the Company recorded an adjustment to this gain of \$0.2 million, net of goodwill of \$0.1 million, to reflect the impact of a post-closing balance sheet adjustment to the sale price that was contemplated as part of the arrangement. During the fiscal year ended September 30, 2006, this business had revenue of \$9.1 million and generated an operating loss of approximately \$0.6 million.

## 13. Income Taxes

Provision for income taxes for the three months ended June 30, 2007 was \$5.4 million which consisted of (1) a \$4.5 million tax benefit related to legal fees and settlement expenses of \$33.0 million (portions of the settlement expenses are not tax deductible), and (2) a \$9.9 million tax provision at 42.0% on income before income taxes of \$24.0 million (loss before income taxes of \$9.0 million for the three months ended June 30, 2007 less legal fees and settlement expenses of \$33.0 million).

Provision for income taxes for the nine months ended June 30, 2007 was \$1.1 million which consisted of (1) a \$8.3 million tax benefit related to legal fees and settlement expenses of \$42.1 million (portions of the settlement expenses are not tax deductible), (2) a \$0.7 million valuation allowance on certain deferred tax assets related to a foreign subsidiary's net operating losses, and (3) a \$8.7 million tax provision at 42.0% on income before income taxes of \$20.8 million (loss before income taxes of \$21.3 million for the nine months ended June 30, 2007 less legal fees and settlement expenses of \$42.1 million).

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

*The following discussion and analysis of financial condition and results of operations is provided to enhance the understanding of, and should be read in conjunction with, our Consolidated Financial Statements and related Notes included both herein and in our Annual Report on Form 10-K for the year ended September 30, 2006, filed with the Securities and Exchange Commission on December 13, 2006.*

### Forward Looking Statements

From time to time, we may make forward-looking statements that are not historical facts, including statements about our confidence and strategies and our expectations about revenue, results of operations, profitability, current and future contracts, market opportunities, market demand or acceptance of our products and services. Any statements contained in this Quarterly Report on Form 10-Q that are not statements of historical fact may be forward-looking statements. The words “could,” “estimate,” “future,” “intend,” “may,” “opportunity,” “potential,” “project,” “will,” “believes,” “anticipates,” “plans,” “expect” and similar expressions are intended to identify forward-looking statements. These statements may involve risks and uncertainties that could cause our actual results to differ materially from those indicated by such forward-looking statements. These risks are detailed in Exhibit 99.1 to this Quarterly Report on Form 10-Q and incorporated herein by reference.

### Business Overview

We are a leading provider of consulting, systems solutions and operations program management primarily to government. Since our inception, we have been at the forefront of innovation in meeting our mission of “Helping Government Serve the People®.” We use our expertise, experience and advanced information technology to make government operations more efficient while improving the quality of services provided to program beneficiaries. We operate primarily in the United States, and we have had contracts with government agencies in all 50 states, Canada, Australia, Israel, and the United Kingdom. For the fiscal year ended September 30, 2006, we had revenue of \$700.9 million and net income of \$2.5 million. For the nine months ended June 30, 2007, we had revenue of \$536.8 million and net loss of \$22.4 million.

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## Results of Operations

### Consolidated

The following table sets forth, for the periods indicated, selected statements of income data:



<b>(dollars in thousands, except per share data)</b>	<b>Three months ended June 30,</b>		<b>Nine months ended June 30,</b>	
	<b>2006</b>	<b>2007</b>	<b>2006</b>	<b>2007</b>
Revenue	\$ 186,596	\$ 196,557	\$ 529,095	\$ 536,772
Write-off of deferred contract costs	\$ 17,109	—	\$ 17,109	—
Gross profit	\$ 10,542	\$ 58,431	\$ 100,620	\$ 121,584
Legal and settlement expense	\$ 9,078	\$ 33,010	\$ 10,303	\$ 42,114
(Loss) from operations	\$ (30,811)	\$ (9,929)	\$ (4,408)	\$ (24,984)
Operating (loss) percentage	(16.5)%	(5.1)%	(0.8)%	(4.7)%
Selling, general and administrative expense	\$ 32,275	\$ 35,350	\$ 94,725	\$ 104,454
Selling, general and administrative expense as a percentage of revenue	17.3%	18.0%	17.9%	19.5%
Net income (loss)	\$ (17,309)	\$ (14,391)	\$ 467	\$ (22,424)
<b>Earnings (loss) per share:</b>				
Basic	\$ (0.81)	\$ (0.65)	\$ 0.02	\$ (1.03)
Diluted	\$ (0.81)	\$ (0.65)	\$ 0.02	\$ (1.03)

Revenue increased 5.3% for the three months ended June 30, 2007, compared to the same period in fiscal 2006. Excluding the impact of \$17.0 million of voter hardware sales and the Corrections Services business which was divested at the beginning of fiscal 2007, revenue increased 15.9% driven by organic growth primarily in the health services divisions within the Operations Segment.

Revenue increased 1.5% for the nine months ended June 30, 2007, compared to the same period in fiscal 2006. Excluding the impact of \$25.0 million of voter hardware sales and the Corrections Services business which was divested at the beginning of fiscal 2007, revenue increased 6.5% driven by organic growth primarily in the health services divisions within the Operations Segment.

Loss from operations for the three months ended June 30, 2007 was \$9.9 million, compared to loss from operations of \$30.8 million for the same period in fiscal 2006. The decrease in loss from operations of \$20.9 million is primarily attributable to a \$47.7 million performance improvement in the Operations Segment, partially offset by a \$23.9 million increase in legal and settlement expense. The \$47.7 million performance improvement in the Operations Segment is primarily attributable to (1) the \$34.3 million loss in the third quarter of fiscal 2006 on the Texas Integrated Eligibility project, which included a \$17.1 million write-off of deferred contract costs, and (2) improved performance in health services and profitable operations in Texas as a result of a new contract. The \$23.9 million increase in legal and settlement expense is primarily attributable to \$31.7 million in legal fees and settlement expenses related to the District of Columbia investigation that were recorded in the three months ended June 30, 2007.

Loss from operations for the nine months ended June 30, 2007 was \$25.0 million, compared to loss from operations of \$4.4 million for the same period in fiscal 2006. The increase in loss from operations of \$20.6 million is primarily attributable to (1) a \$31.8 increase in legal and settlement expense driven by settlement of the District of Columbia investigation, (2) a decrease in income from the Systems Segment of \$6.3 million, and (3) a decrease in income of \$3.5 million in the Consulting Segment. These decreases were partially offset by a \$22.1 million performance improvement in the Operations Segment primarily attributable to a new profitable contract with Texas that replaced the subcontract arrangement in the prior year which lost \$36.7 million, including a \$17.1 million write-off of deferred contract costs. The Operations Segment also had profit growth driven by the health services operations.

Selling, general and administrative expense (SG&A) consists of costs related to general management, marketing and administration. These costs include salaries, benefits, bid and proposal efforts, travel, recruiting, continuing education, employee training, non-chargeable labor costs, facilities costs, printing, reproduction, communications, equipment depreciation, intangible amortization, and legal expenses incurred in the ordinary course of business. SG&A as a percentage of revenue for the three months ended June 30, 2007 was 18.0%, compared to 17.3% for the same period in fiscal 2006, and was 19.5% for the nine months ended June 30, 2007, compared to 17.9% for the same period in fiscal 2006. The increase in SG&A as a percentage of revenue is primarily attributable to increased bid and proposal activity (including the rebid of one of our largest contracts), and investments in contract administration, quality and project risk management.

Provision for income taxes for the three months ended June 30, 2007 was \$5.4 million which consisted of (1) a \$4.5 million tax benefit related to legal fees and settlement expenses of \$33.0 million (portions of the settlement expenses are not tax deductible), and (2) a \$9.9 million tax provision at 42.0% on income before income taxes of \$24.0 million (loss before income taxes of \$9.0 million for the three months ended June 30, 2007 less legal fees and settlement expenses of \$33.0 million).

Provision for income taxes for the nine months ended June 30, 2007 was \$1.1 million which consisted of (1) a \$8.3 million tax benefit related to legal fees and settlement expenses of \$42.1 million (portions of the settlement expenses are not tax deductible), (2) a \$0.7 million valuation allowance on certain deferred tax assets related to a foreign subsidiary's net operating losses, and (3) a \$8.7 million tax provision at 42.0% on income before income taxes of \$20.8 million (loss before income taxes of \$21.3 million for the nine months ended June 30, 2007 less legal fees and settlement expenses of \$42.1 million).

Net loss for the three months ended June 30, 2007 was \$14.4 million, or \$0.65 per diluted share, compared with net loss of \$17.3 million, or \$0.81 per diluted share, for the same period in fiscal 2006. The decrease in net loss of \$2.9 million is primarily attributable to a decrease in loss from operations of \$20.9 million, partially offset by an increase in the provision for income taxes of \$16.7 million.

Net loss for the nine months ended June 30, 2007 was \$22.4 million, or \$1.03 per diluted share, compared with net income of \$0.5 million, or \$0.02 per diluted share, for the same period in fiscal 2006. The decrease in net income of \$22.9 million is primarily attributable to a decrease in loss from operations of \$20.6 million.

#### Consulting Segment

<b>(dollars in thousands)</b>	<b>Three months ended June 30,</b>		<b>Nine months ended June 30,</b>	
	<b>2006</b>	<b>2007</b>	<b>2006</b>	<b>2007</b>
Revenue	\$26,714	\$23,285	\$76,717	\$71,165
Gross profit	\$11,148	\$9,937	\$31,512	\$30,097
Operating income	\$3,818	\$2,020	\$9,330	\$5,867
Operating margin percentage	14.3%	8.7%	12.2%	8.2%

The Consulting Segment is comprised of financial services (which includes child welfare, cost services, and revenue maximization), educational services (school-based claiming), technical services, and Unison (airport consulting services).

Revenue decreased 12.8% for the three months ended June 30, 2007, compared to the same period in fiscal 2006. The decrease in revenue is primarily attributable to lower revenue in financial services. Operating margin percentage decreased to 8.7% for the three months ended June 30, 2007 from 14.3% in the same period in fiscal 2006. The decrease in operating margin percentage is primarily attributable to margin reduction in financial services.

Revenue decreased 7.2% for the nine months ended June 30, 2007, compared to the same period in fiscal 2006. The decrease in revenue is primarily attributable to lower revenue in financial services and educational services, partially offset by growth in technical services. Operating margin percentage decreased to 8.2% for the nine months ended June 30, 2007 from 12.2% in the same period in fiscal 2006. The decrease in operating margin percentage is primarily attributable to losses in educational services where volumes were lower on a large claiming project and margin reduction in financial services, partially offset by margin expansion in technical services.

#### Systems Segment

(dollars in thousands)	Three months ended June 30,		Nine months ended June 30,	
	2006	2007	2006	2007
Revenue	\$ 28,686	\$ 33,957	\$ 97,205	\$ 103,910
Gross profit	\$ 6,644	\$ 8,293	\$ 30,511	\$ 26,758
Operating income (loss)	\$ (3,010)	\$ (3,617)	\$ 1,155	\$ (5,121)
Operating margin (loss) percentage	(10.5)%	(10.7)%	1.2%	(4.9)%

The Systems Segment develops and implements both third party and proprietary software and solutions in five divisions: justice solutions, asset solutions, educational systems, security solutions, and enterprise resource planning ("ERP") solutions.

Revenue increased 18.4% for the three months ended June 30, 2007, compared to the same period in fiscal 2006. The increase in revenue is primarily attributable to growth in ERP solutions and asset solutions, partially offset by lower revenue in justice solutions. Operating loss percentage increased to 10.7% for the three months ended June 30, 2007 from 10.5% in the same period in fiscal 2006. The increase in operating loss percentage is primarily attributable to losses in justice solutions and educational systems, offset by margin expansion in ERP solutions and asset solutions. The Systems Segment had a loss from operations of \$3.6 million for the three months ended June 30, 2007 as a result of \$3.2 million of charges from legacy contracts in the justice solutions division.

Revenue increased 6.9% for the nine months ended June 30, 2007, compared to the same period in fiscal 2006. The increase in revenue is primarily attributable to growth in ERP solutions. Loss from operations for the nine months ended June 30, 2007 was \$5.1 million, compared to income from operations of \$1.2 million for the same period in fiscal 2006. The decrease in income from operations of \$6.3 million is primarily attributable to losses in educational systems and justice solutions, partially offset by margin expansion in ERP solutions.

#### Operations Segment

(dollars in thousands)	Three months ended June 30,		Nine months ended June 30,	
	2006	2007	2006	2007
Revenue	\$ 131,196	\$ 139,315	\$ 355,173	\$ 361,697
Write-off of deferred contract costs	\$ 17,109	—	\$ 17,109	—
Gross profit (loss)	\$ (7,250)	\$ 40,201	\$ 38,597	\$ 64,729
Operating income (loss)	\$ (23,121)	\$ 24,570	\$ (6,509)	\$ 15,584
Operating margin (loss) percentage	(17.6)%	17.6%	(1.8)%	4.3%

The Operations Segment includes health services, human services, and federal outsourcing and operations work.

Revenue increased 6.2% for the three months ended June 30, 2007, compared to the same period in fiscal 2006. Excluding the impact of \$17.0 million of voter hardware sales and the Corrections Services business which was divested at the beginning of fiscal 2007, revenue increased 22.1% primarily driven by organic growth in health services. Income from operations for the three months ended June 30, 2007 was \$24.6 million, compared to loss from operations of \$23.1 million for the same period in fiscal 2006. The increase in income from operations of \$47.7 million is primarily attributable to (1) the \$34.3 million loss in the third quarter of fiscal 2006 on the Texas Integrated Eligibility project, which included a \$17.1 million write-off of deferred contract costs, and (2) improved performance in health services and profitable operations in Texas as a result of a new contract.

Revenue increased 1.8% for the nine months ended June 30, 2007, compared to the same period in fiscal 2006. Excluding the impact of \$25.0 million of voter hardware sales and the Corrections Services business which was divested at the beginning of fiscal 2007, revenue increased 9.6% primarily driven by organic growth in health services. Income from operations for the nine months ended June 30, 2007 was \$15.6 million, compared to loss from operations of \$6.5 million for the same period in fiscal 2006. The increase in income from operations of \$22.1 million is primarily attributable to a new profitable contract with Texas that replaced the subcontract arrangement in the prior year which lost \$36.7 million, including a \$17.1 million write-off of deferred contract costs. The Operations Segment also had profit growth driven by the health services operations.

#### Interest and Other Income, Net

(dollars in thousands)	Three months ended June 30,		Nine months ended June 30,	
	2006	2007	2006	2007
Interest and other income, net	\$ 2,196	\$ 1,131	\$ 5,174	\$ 3,223
Percentage of revenue	1.2%	0.6%	1.0%	0.6%

Interest and other income for the three months ended June 30, 2007 was \$1.1 million, compared to \$2.2 million for the same period in fiscal 2006. The decrease in interest and other income of \$1.1 million is primarily attributable to unfavorable non-cash foreign currency losses of \$0.9 million (\$0.2 million of non-cash foreign currency losses in the third fiscal quarter of 2007, compared to \$0.7 million of non-cash foreign currency gains for the same period in fiscal 2006).

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Interest and other income for the nine months ended June 30, 2007 was \$3.2 million, compared to \$5.2 million for the same period in fiscal 2006. The decrease in interest and other income of \$2.0 million is primarily attributable to unfavorable non-cash foreign currency losses of \$1.8 million (\$0.9 million of non-cash foreign currency losses in the nine months ended June 30, 2007, compared to \$0.9 million of non-cash foreign currency gains for the same period in fiscal 2006).

### Liquidity and Capital Resources

(dollars in thousands)	Nine months ended June 30,	
	2006	2007
Net cash provided by (used in):		
Operating activities	\$ 16,274	\$ 59,347
Investing activities	(33,247)	(14,890)
Financing activities	(9,368)	7,103
Net (decrease) increase in cash and cash equivalents	<u>\$ (26,341)</u>	<u>\$ 51,560</u>

Cash provided by operating activities for the nine months ended June 30, 2007 was \$59.3 million, compared to \$16.3 million for the same period in fiscal 2006. Cash provided by operating activities for the nine months ended June 30, 2007 consisted of net loss of \$22.4 million and non-cash items aggregating \$6.9 million, plus cash provided by working capital changes of \$68.8 million, plus cash provided by decreases in deferred contract costs of \$2.8 million and other assets of \$3.2 million. Non-cash items consisted of depreciation and amortization of \$15.5 million and non-cash equity based compensation of \$2.2 million, offset by deferred income taxes of \$10.3 million and gain on sale of business of \$0.5 million. Cash provided by working capital changes reflected decreases in accounts receivable-billed of \$33.1 million, accounts receivable-unbilled of \$6.2 million, income taxes receivable of \$5.4 million, and prepaid expenses of \$1.4 million, and an increase in other liabilities of \$32.2 million and accrued compensation and benefits of \$3.5 million, offset by decreases in accounts payable of \$3.9 million and deferred revenue of \$9.1 million.

Cash provided by operating activities for the nine months ended June 30, 2006 of \$16.3 million consisted of net income of \$0.5 million and non-cash items aggregating \$24.8 million, plus cash provided by working capital changes of \$5.4 million, less cash used by increases in deferred contract costs of \$13.4 million and other assets of \$1.0 million. Non-cash items consisted of depreciation and amortization of \$12.6 million and non-cash equity-based compensation of \$4.6 million, and a \$17.1 million write-off of deferred contracts costs related to the Texas Integrated Eligibility project, offset by deferred income taxes of \$9.5 million. Cash provided by working capital changes reflected increases in deferred revenue of \$12.4 million and accounts payable of \$27.3 million, offset by increases in accounts receivable-billed of \$14.7 million, accounts receivable-unbilled of \$1.6 million, and prepaid expenses of \$1.3 million, and decreases in income taxes payable of \$13.8 million, accrued compensation and benefits of \$1.8 million and other liabilities of \$1.1 million.

Cash used in investing activities for the nine months ended June 30, 2007 was \$14.9 million, compared to \$33.2 million for the same period in fiscal 2006. Cash used in investing activities for the nine months ended June 30, 2007 consisted of purchases of marketable securities of \$6.4 million, purchases of property and equipment of \$7.4 million, and expenditures for capitalized software costs of \$2.9 million, offset by proceeds from the sale of business of \$1.8 million. Cash used in investing activities for the nine months ended June 30, 2006 consisted of purchases of marketable securities of \$18.6 million, purchases of property and equipment of \$8.2 million, and expenditures for capitalized software costs of \$6.4 million.

Cash provided by financing activities for the nine months ended June 30, 2007 was \$7.1 million, compared to cash used in financing activities of \$9.4 million for the same period in fiscal 2006. Cash provided by financing activities for the nine months ended June 30, 2007 consisted of employee stock sales of \$11.8 million and equity-based tax benefits of \$3.1 million, offset by dividends paid of \$6.5 million and principal payments on capital leases of \$1.3 million. Cash used in financing activities for the nine months ended June 30, 2006 consisted of common stock repurchases of \$10.2 million, dividends paid of \$6.4 million and principal payments on capital leases of \$1.1 million, offset by employee stock sales of \$7.3 million and equity-based tax benefits of \$1.0 million.

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Under resolutions adopted in May 2000, July 2002, and March 2003, the Board of Directors has authorized the repurchase, at management's discretion, of up to an aggregate of \$90.0 million of the Company's common stock. In addition, in June 2002, the Board of Directors authorized the use of option exercise proceeds for the repurchase of the Company's common stock. During the three months and nine months ended June 30, 2007, the Company did not repurchase any shares. At June 30, 2007, \$38.8 million remained authorized for future stock repurchases under the program.

Our working capital at June 30, 2007 was \$243.3 million. At June 30, 2007, we had cash, cash equivalents, and marketable securities of \$214.8 million and no debt, except for lease obligations. Restricted cash represents amounts collected on behalf of certain customers and its use is restricted to the purposes specified under our contracts with these customers. Management believes this liquidity and financial position will allow us to resume our stock repurchase program (depending on the price of the Company's common stock), to pursue selective acquisitions, and to consider the continuation of dividends on a quarterly basis. On July 23, 2007, the Company announced that it has retained UBS Investment Bank as a financial advisor to assist the Board of Directors in exploring strategic alternatives to enhance shareholder value, including a possible sale of the Company. As long as the process of evaluating strategic alternatives is underway, we do not intend to resume the repurchase of shares under the Company's stock repurchase program.

Under the provisions of certain long-term contracts, we may incur certain reimbursable transition period costs. During the transition period, these expenditures resulted in the use of our cash and in our entering into lease financing arrangements for a portion of the costs. Reimbursement of these costs may occur in the set-up phase or over the contract operating period. Related revenue may also be deferred during the set-up phase. As of June 30, 2007, \$8.4 million in net costs had been incurred and

reported as deferred contract costs on our June 30, 2007 consolidated balance sheet.

In June 2003, in connection with a long-term contract, the Company issued a standby letter of credit in an initial amount of up to \$20.0 million, which amount was reduced to \$10.0 million on April 1, 2005. The letter of credit, which expires on March 31, 2009, may be called by the customer in the event the Company defaults under the terms of the contract. In March 2006, in connection with another long-term contract, the Company issued a standby letter of credit in the amount of \$4.0 million. The letter of credit, which expires on September 30, 2008, may be called by the customer in the event the Company defaults under the terms of the contract. Both letters of credit contain financial covenants that establish minimum levels of tangible net worth, earnings before interest, tax, depreciation and amortization ("EBITDA"), cash balances and a maximum level of losses on the Texas Integrated Eligibility project. The Company was in compliance with all covenants as of June 30, 2007.

In July 2003, we entered into a capital lease financing arrangement with a financial institution whereby we acquired assets pursuant to an equipment lease agreement. Rental payments for assets leased are payable over a 60-month period at an interest rate of 4.05% commencing in January 2004. In March 2004, we entered into a supplemental capital lease financing arrangement with the same financial institution whereby we acquired additional assets pursuant to an equipment lease agreement. Rental payments for assets leased under the supplemental arrangement are payable over a 57-month period at an interest rate of 3.61% commencing in April 2004. At June 30, 2007, capital lease obligations of \$2.4 million were outstanding related to these lease arrangements for new equipment.

At June 30, 2007, we classified accounts receivable of \$1.9 million, net of a \$0.6 million discount, as long-term receivables and reported them within the other assets category on our consolidated balance sheets. These receivables have extended payment terms and collection is expected to exceed one-year.

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Effective July 6, 2007, the Company's Board of Directors declared a quarterly cash dividend of \$0.10 for each share of the Company's common stock outstanding. The dividend is payable on August 31, 2007, to shareholders of record on August 15, 2007. Based on the current number of shares outstanding, the payment will be \$2.2 million.

We believe that we will have sufficient resources to meet our currently anticipated capital expenditures and working capital requirements for at least the next twelve months.

#### **Critical Accounting Policies and Estimates**

Our discussion and analysis of financial condition and results of operations are based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent liabilities and the reported amounts of revenue and expenses. On an ongoing basis, we evaluate our estimates including those related to revenue recognition and cost estimation on certain contracts, the realizability of goodwill, and amounts related to income taxes, certain accrued liabilities and contingencies and litigation. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities. Actual results could differ from those estimates.

We believe that we do not have significant off-balance-sheet risk or exposure to liabilities that are not recorded or disclosed in our financial statements. While we have significant operating lease commitments for office space, those commitments are generally tied to the period of performance under related contracts. Additionally, although on certain contracts we are bound by performance bond commitments and standby letters of credit, we have not had any defaults resulting in draws on performance bonds. Also, we do not speculate in derivative transactions.

We believe the following critical accounting policies affect the significant judgments and estimates used in the preparation of our consolidated financial statements:

*Revenue Recognition.* In fiscal 2006, approximately 77% of our total revenue was derived from state and local government agencies; 7% from federal government agencies; 11% from foreign customers; and 5% from other sources, such as commercial customers. Revenue is generated from contracts with various pricing arrangements, including: (1) fixed-price; (2) performance-based criteria; (3) costs incurred plus a negotiated fee ("cost-plus"); and (4) time and materials. Also, some contracts contain "not-to-exceed" provisions. Of the contracts with "not-to-exceed" provisions, to the extent we estimate we will exceed the contractual limits, we treat these contracts as fixed price. For fiscal 2006, revenue from fixed-price contracts was approximately 41% of total revenue; revenue from performance-based contracts was approximately 35% of total revenue; revenue from cost-plus contracts was approximately 15% of total revenue; and revenue from time and materials contracts was approximately 9% of total revenue. A majority of the contracts with state and local government agencies have been fixed-price and performance-based, and our contracts with the federal government generally have been cost-plus. Fixed-price and performance-based contracts generally offer higher margins but typically involve more risk than cost-plus or time and materials reimbursement contracts.

We recognize revenue on fixed-priced contracts when earned, as services are provided. For certain fixed-price contracts, primarily systems design, development and implementation, we recognize revenue based on costs incurred using estimates of total expected contract revenue and costs to be incurred in accordance with the provisions of AICPA Statement of Position 81-1, "Accounting for Performance of Construction-Type and Certain Production-Type Contracts" ("SOP 81-1"). The cumulative impact of any revisions in estimated revenue and costs is recognized in the period in which the facts that give rise to the revision become known. For other fixed-price contracts, revenue is recognized on a straight-line basis unless evidence suggests that revenue is earned or obligations are fulfilled in a different pattern. With fixed-price contracts, we are subject to the risk of potential cost overruns. For fixed-price contracts accounted for under SOP 81-1, provisions for estimated losses on incomplete contracts are provided in full in the period in which such losses become known. Costs related to contracts may be incurred in periods prior to recognizing revenue. These costs are generally expensed. However, certain direct and incremental set-up costs may be deferred until services are provided and revenue begins to be recognized, when such costs are recoverable from a contractual arrangement. Set-up costs are costs related to activities that enable us to provide contractual services to a client. The timing of expense recognition may result in irregular profit margins.

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We recognize revenue on performance-based contracts as such revenue becomes fixed or determinable, which generally occurs when amounts are billable to customers. For certain contracts, this may result in revenue being recognized in irregular increments.

Revenue on cost-plus contracts is recognized based on costs incurred plus an estimate of the negotiated fee earned. Revenue on time and materials contracts is recognized based on hours worked and expenses incurred.

Our most significant expense is cost of revenue, which consists primarily of project-related costs such as employee salaries and benefits, subcontractors, computer equipment and travel expenses. Our management uses its judgment and experience to estimate cost of revenue expected on projects. Our management's ability to accurately predict personnel requirements, salaries and other costs as well as to effectively manage a project or achieve certain levels of performance can have a significant impact on the

gross margins related to our fixed-price, performance-based and time and materials contracts. If actual costs are higher than our management's estimates, profitability may be adversely affected. Service cost variability has little impact on cost-plus arrangements because allowable costs are reimbursed by the customer.

We also license software under license agreements. Software revenue is recognized in accordance with AICPA Statement of Position 97-2, "Software Revenue Recognition" ("SOP 97-2"), as amended by Statement of Position 98-9, "Modification of SOP 97-2, With Respect to Certain Transactions" ("SOP 98-9"). Software license revenue is recognized when a customer enters into a non-cancelable license agreement, the software product has been delivered, there are no uncertainties surrounding product acceptance, there are no significant future performance obligations, the license fees are fixed or determinable and collection of the license fee is considered probable. Amounts received in advance of meeting these criteria are deferred. As required by SOP 98-9, the Company determines the value of the software component of its multiple-element arrangements using the residual method as vendor specific objective evidence ("VSOE") of fair value exists for the undelivered elements such as the support and maintenance agreements and related implementation and training services, but not for all delivered elements such as the software itself. The residual method requires revenue to be allocated to the undelivered elements based on the fair value of such elements, as indicated by VSOE. VSOE is based on the price charged when the element is sold separately. Maintenance and post-contract customer support revenue are recognized ratably over the term of the related agreements, which in most cases is one year. Revenue from software-related consulting services under time and material contracts and for training is recognized as services are performed. Revenue from other software-related contract services requiring significant modification or customization of software is recognized under the percentage-of-completion method.

ITF 00-21, "Revenue Arrangements with Multiple Deliverables," requires contracts with multiple deliverables to be divided into separate units of accounting if certain criteria are met. We apply the guidance therein and recognize revenue on multiple deliverables as separate units of accounting if the criteria are met.

*Impairment of Goodwill.* We adhere to the Financial Accounting Standards Board's Statements of Financial Accounting Standards No. 141, "Business Combinations" ("FAS 141"), and No. 142, "Goodwill and Other Intangible Assets" ("FAS 142"). Under these rules, goodwill is not amortized but is subject to annual impairment tests in accordance with FAS 141 and FAS 142. Goodwill is tested on an annual basis, or more frequently as impairment indicators arise. Annual impairment tests involve the use of estimates related to the fair market values of our reporting units with which goodwill is associated. Losses, if any, resulting from annual impairment tests will be reflected in operating income in our income statement.

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*Capitalized Software Development Costs.* Software development costs are capitalized in accordance with FAS No. 86, "Accounting for the Cost of Computer Software to be Sold, Leased, or Otherwise Marketed." We capitalize both purchased software that is ready for resale and costs incurred internally for software development projects from the time technological feasibility is established. Capitalized software development costs are reported at the lower of unamortized cost or estimated net realizable value. Upon the general release of the software to customers, capitalized software development costs for the products are amortized over the greater of the ratio of gross revenues to expected total revenues of the product or on the straight-line method of amortization over the estimated economic life of the product, which ranges from three to five years. The establishment of technological feasibility and the ongoing assessment for recoverability of capitalized development costs require considerable judgment by management including, but not limited to, technological feasibility, anticipated future gross revenues, estimated economic life, and changes in software and hardware technologies. Any changes to these estimates could impact the amount of amortization expense and the amount recognized as capitalized software development costs in the consolidated balance sheet.

*Allowance for Doubtful Accounts.* We maintain an allowance for doubtful accounts at an amount we estimate to be sufficient to cover the risk of collecting less than full payment on our receivables. On a regular basis we re-evaluate our client receivables, especially receivables that are past due, and reassess our allowance for doubtful accounts based on specific client collection issues. If our clients were to express dissatisfaction with the services we have provided, additional allowances may be required.

*Deferred Contract Costs.* Deferred contract costs consist of contractually recoverable direct set-up costs relating to long-term service contracts in progress. These costs include direct and incremental costs incurred prior to the commencement of our providing service to enable us to provide the contracted services to our customer. Such costs are expensed over the period services are provided under the long-term service contract. We review deferred contract costs for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Our review is based on our projection of the undiscounted future operating cash flows of the related customer project. To the extent such projections indicate that future undiscounted cash flows are not sufficient to recover the carrying amount, we recognize a non-cash impairment charge to reduce the carrying amount to equal projected future discounted cash flows.

*Contingencies.* From time to time, we are involved in legal proceedings, including contract and employment claims, in the ordinary course of business. We assess the likelihood of any adverse judgments or outcomes to these contingencies as well as potential ranges of probable losses and establish reserves accordingly. The amount of reserves required may change in future periods due to new developments in each matter or changes in approach to a matter such as a change in settlement strategy.

*Legal and Settlement Expense.* Legal and settlement expense consists of costs, net of reimbursed insurance claims, related to significant legal settlements and non-routine legal matters, including future probable legal costs estimated to be incurred in connection with those matters. Legal expenses incurred in the ordinary course of business are included in selling, general and administrative expense.

*Stock-Based Compensation.* Effective October 1, 2005, the Company adopted the provisions of SFAS No. 123(R), "Share-Based Payment," using the modified-prospective-transition method.

*Income Taxes.* To record income tax expense, we are required to estimate our income taxes in each of the jurisdictions in which we operate. In addition, income tax expense at interim reporting dates requires us to estimate our expected effective tax rate for the entire year. This process involves estimating our actual current tax liability together with assessing temporary differences that result in deferred tax assets and liabilities and expected future tax rates. Circumstances that could cause our estimates of income tax expense to change include: the impact of information that subsequently becomes available as we prepare our tax returns; changes in the geographic mix of our business; the actual level of pre-tax income; changes in tax rules, regulations and rates; and changes mandated as a result of audits by taxing authorities.

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We may also establish tax reserves when, despite our belief that our tax return positions are fully supportable, we believe that certain positions are subject to challenge and that we may not fully succeed. We adjust these reserves in light of changing facts, such as the progress of a tax audit, new case law, or expiration of a statute of limitations. We have deferred tax assets due to net operating loss carryforwards in our Canadian subsidiaries, the utilization of which is not assured and is dependent on generating sufficient taxable income in the future. These net operating loss carryforwards may be used to offset taxable income in future periods, reducing the amount of taxes we might otherwise be required to pay. A valuation allowance is recognized if, based on the weight of available evidence, it is more-likely-than-not that some portion, or all, of the deferred tax asset will not be realized. In the event that actual circumstances differ from management's estimates, or to the extent that these estimates are adjusted in the future, any changes to the valuation allowance could be material.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

We believe that our exposure to market risk related to the effect of changes in interest rates, foreign currency exchange rates, commodity prices and other market risks with regard to instruments entered into for trading or for other purposes is immaterial.

#### Item 4. Controls and Procedures.

##### (a) Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our principal executive officer and principal financial officer concluded that these disclosure controls and procedures were effective and designed to ensure that the information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the requisite time periods.

##### (b) Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) identified in connection with the evaluation of our internal control that occurred during our last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings.

The Company is involved in various legal proceedings, including contract and employment claims, in the ordinary course of its business. The matters reported on below involve significant pending or potential claims against us.

(a) In October 2004, MAXIMUS received a subpoena from the Criminal Division of the U.S. Department of Justice ("DOJ") acting through the U.S. Attorney's Office for the District of Columbia ("USAO"). The subpoena requested records pertaining to the Company's work for the District of Columbia, primarily relating to the preparation and submission of federal Medicaid reimbursement claims on behalf of the District. The government alleged that the Company knowingly submitted Medicaid claims on behalf of the District of Columbia that lacked sufficient supporting documentation.

In July 2007, MAXIMUS agreed to settle this matter with the DOJ, the USAO and the United States Department of Health and Human Services ("HHS"). As part of the settlement, the Company entered into: (i) a Settlement Agreement with the DOJ on behalf of the Office of Inspector General of HHS (the "DOJ Settlement Agreement"); (ii) a Corporate Integrity Agreement with HHS (the "Integrity Agreement"); and (iii) a Deferred Prosecution Agreement with the USAO (the "Deferred Prosecution Agreement").

Pursuant to the terms of the DOJ Settlement Agreement, the Company paid the United States Government \$30.5 million. In addition, the Company paid \$460 thousand to settle employment and attorney's fees claims of a former employee who filed a False Claims Act lawsuit relating to this matter.

Under the Integrity Agreement, the Company is required to revise and enhance its existing compliance program, including the appointment of a compliance officer and compliance committee, the development of written standards including a code of conduct and policies and procedures, the provision of relevant training and education to its employees and the creation of a disclosure program. The Company is required to engage the HHS Office of Audit Services to review its implementation of the Company's obligations under the Integrity Agreement and will be subject to certain notification and reporting requirements. The Integrity Agreement requires the Company to assume certain compliance obligations for a period of five years.

Pursuant to the terms and conditions of the Deferred Prosecution Agreement, the USAO agreed to defer the filing of criminal charges against the Company for 24 months, provided that the Company accepts responsibility for its conduct, cooperates with the USAO, makes the settlement payment and complies with Federal criminal laws. If the Company satisfies its obligations under the Deferred Prosecution Agreement for the 24-month deferral period, the USAO has agreed not to file criminal charges against the Company with respect to this matter.

Based on the probable legal costs of the Company's internal review of the matter, we recorded a charge of \$0.5 million in the quarter ended December 31, 2005 and an additional charge of \$0.3 million in the quarter ended March 31, 2007. Based on the DOJ Settlement Agreement described above, we recorded an additional charge of \$31.7 million in the quarter ended June 30, 2007 consisting of \$30.5 million paid to the United States, \$460 thousand paid to the former employee and the remainder for associated legal fees.

(b) In June 2005, MAXIMUS received a subpoena pursuant to the Illinois Whistleblower Reward and Protection Act from the Office of the Attorney General of Illinois in connection with a purported whistleblower investigation of potential false claims. The subpoena requested records pertaining to the Company's work for agencies of the Executive Branch of Illinois State Government. Discussions with the Attorney General's office indicated that MAXIMUS was one of nine contractors that received such subpoenas and that the investigation was focused on the procurement and contracting activities of the Illinois Department of Central Management Services. MAXIMUS fully responded to the subpoena by December 2005, and there has been no activity involving the Company since that time. MAXIMUS was recently informed that it is neither a target nor a subject of the investigation. For these reasons, and in consultation with legal counsel, the Company believes this matter is not material. This matter will not be reported on further unless there are significant new developments.

(c) In December 2006, Emergis, Inc. filed a demand for arbitration against MAXIMUS and certain of its wholly-owned subsidiary companies in British Columbia, Canada. Emergis was a subcontractor to MAXIMUS BC Health, Inc. and MAXIMUS BC Health Benefit Operations, Inc. in support of their contract with the British Columbia Ministry of Health. The subcontract required Emergis to provide a system for the adjudication, processing and payment of health care claims for the Province and had a total value of approximately \$32.0 million Canadian (\$30.1 million U.S. as of June 30, 2007). Because Emergis failed to meet product development and delivery requirements under the subcontract, MAXIMUS declared Emergis in default and ultimately terminated the subcontract in September 2006. In its demand for arbitration, Emergis challenges the basis of the termination, alleges that the subcontract remains in force and seeks payment of damages including the amounts that it would have received under the subcontract. MAXIMUS believes that termination was justified and that, in any event, damages would be limited to the contractual limitation of liability, which is less than \$2.0 million Canadian (\$1.9 million U.S. as of June 30, 2007). The parties are currently engaged in the discovery process. The arbitration hearing is scheduled for

(d) In January 2007, MAXIMUS delivered to Accenture LLP a written formal demand for arbitration to resolve disputes relating to the Company's role as a subcontractor in support of Accenture's prime contract with the Texas Health and Human Services Commission ("HHSC") for the Integrated Eligibility and Enrollment Services program (the "Program"). The Company's claims include (i) Accenture's attempt to misappropriate the Company's intellectual property, (ii) Accenture's failure to deliver required technology under the subcontract, (iii) Accenture's unilateral negotiation of issues with HHSC having a direct effect on the Company, (iv) Accenture's unfounded assertions that the Company had breached its obligations with respect to the Children's Health Insurance Program ("CHIP") operations under the subcontract, and (v) Accenture's imposition of excessive and unsubstantiated cover costs on the Company arising out of the amendment to the subcontract entered into in June 2006. MAXIMUS seeks to recover its damages which it believes exceed \$100.0 million. Accenture submitted a response disputing MAXIMUS' claims and asserting a counterclaim that MAXIMUS breached the subcontract. Accenture seeks unspecified damages which it has stated could be hundreds of millions of dollars. The subcontract incorporated the terms and conditions of the prime contract which contains a limitation of liability of \$250.0 million.

Also in January 2007, Accenture delivered a letter purporting to declare the Company in default of its obligations under that subcontract. The letter stated that Accenture planned to exercise step-in rights with respect to certain management and supervisory services provided by the Company for the CHIP operations. The letter also stated that Accenture intended to partially terminate the subcontract as of February 5, 2007 with respect to the Company's obligations regarding CHIP integrated eligibility services. The letter included a proposed turnover plan for transitioning the CHIP services from the Company to Accenture. Accenture has alleged that the Company owes damages relating to the CHIP operations of at least \$45.0 million plus \$30.0 million in indemnification for amounts that Accenture agreed to pay to HHSC.

In February 2007, MAXIMUS terminated its subcontract with Accenture. In March 2007, HHSC announced that it was winding down its contract with Accenture. In connection with that process, MAXIMUS has entered into interim agreements directly with HHSC to provide enrollment broker, CHIP systems, CHIP operations and eligibility support services. MAXIMUS is also negotiating a longer-term agreement with HHSC to run the enrollment broker program through 2010.

The Company believes that its positions are meritorious and that Accenture's positions are without merit, including Accenture's unjustified issuance of a default notice with respect to the CHIP operations. During the nine months ended June 30, 2007, the Company recorded \$7.8 million in legal costs related to the arbitration. This amount represents costs incurred to date of \$4.8 million and an estimate of future probable legal costs of \$3.0 million. The Company will continue to aggressively pursue its rights and remedies against Accenture to resolve the current dispute. The arbitration hearing is scheduled for the third quarter of fiscal year 2008. The Company cannot predict the outcome of the arbitration proceedings or any settlement negotiations or the impact they may have on the Company's operating results or financial condition.

#### Item 1A. Risk Factors.

Our operations are subject to many risks that could adversely affect our future financial condition and performance and, therefore, the market value of our securities. See Exhibit 99.1 of this Quarterly Report on Form 10-Q under the caption "Special Considerations and Risk Factors" for information on risks and uncertainties that could affect our future financial condition and performance. The information in Exhibit 99.1 is incorporated by reference into this Item 1A.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

(c) The following table sets forth the information required regarding repurchases of common stock that we made during the three months ended June 30, 2007:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans (1)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plan (in thousands)
Apr. 1, 2007 – Apr. 30, 2007	—	—	—	\$ 30,840
May 1, 2007 – May 31, 2007	—	—	—	\$ 37,384
Jun. 1, 2007 – Jun. 30, 2007	—	—	—	\$ 38,814
Total	—	—	—	

(1) Under resolutions adopted and publicly announced on May 12, 2000, July 10, 2002, and April 2, 2003, our Board of Directors authorized the repurchase, at management's discretion, of up to an aggregate of \$90.0 million of common stock under our 1997 Equity Incentive Plan. In addition, in June 2002, the Board of Directors authorized the use of option exercise proceeds for the repurchase of our common stock.

#### Item 6. Exhibits.

The Exhibits filed as part of this Quarterly Report on Form 10-Q are listed on the Exhibit Index immediately preceding the Exhibits. The Exhibit Index is incorporated herein by reference.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 8, 2007

By: /s/ David N. Walker  
David N. Walker  
Chief Financial Officer  
(On behalf of the registrant and as Principal  
Financial and Accounting Officer)

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EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
31.1	Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Section 906 Principal Executive Officer Certification.
32.2	Section 906 Principal Financial Officer Certification.
99.1	Special Considerations and Risk Factors.

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**Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002**

I, Richard A. Montoni, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of MAXIMUS, Inc. for the period ended June 30, 2007;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: August 8, 2007

/s/ Richard A. Montoni  
Richard A. Montoni  
Chief Executive Officer

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**Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002**

I, David N. Walker, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of MAXIMUS, Inc. for the period ended June 30, 2007;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: August 8, 2007

/s/ David N. Walker  
David N. Walker  
Chief Financial Officer

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**Section 906 CEO Certification**

I, Richard A. Montoni, Chief Executive Officer of MAXIMUS, Inc. ("the Company"), do hereby certify, under the standards set forth in and solely for the purposes of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

1. The Quarterly Report on Form 10-Q of the Company for the period ended June 30, 2007 (the "Quarterly Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. Section 78m or 78o(d)) and
2. The information contained in the Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 8, 2007

/s/ Richard A. Montoni  
Richard A. Montoni  
Chief Executive Officer

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**Section 906 CFO Certification**

I, David N. Walker, Chief Financial Officer of MAXIMUS, Inc. ("the Company"), do hereby certify, under the standards set forth in and solely for the purposes of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

1. The Quarterly Report on Form 10-Q of the Company for the period ended June 30, 2007 (the "Quarterly Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. Section 78m or 78o(d)) and
2. The information contained in the Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 8, 2007

/s/ David N. Walker  
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David N. Walker  
Chief Financial Officer

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### Special Considerations and Risk Factors

From time to time, we may make forward-looking public statements, such as statements concerning our then-expected future revenue or earnings or concerning projected plans, performance or contract procurement, as well as other estimates relating to future operations. Forward-looking statements may be in reports filed under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), in press releases or in informal statements made with the approval of an authorized executive officer. The words or phrases "will likely result," "are expected to," "will continue," "is anticipated," "estimate," "project," "believe," "could," "intend," "may," "opportunity," "plan," "potential" or similar terms and expressions are intended to identify "forward-looking statements" within the meaning of Section 21E of the Exchange Act and Section 27A of the Securities Act of 1933, as amended, as enacted by the Private Securities Litigation Reform Act of 1995.

We wish to caution you not to place undue reliance on these forward-looking statements that speak only as of the date on which they are made. In addition, we wish to advise you that the factors listed below, as well as other factors we have not currently identified, could affect our financial or other performance and could cause our actual results for future periods to differ materially from any opinions or statements expressed with respect to future periods or events in any current statement.

We will not undertake and we specifically decline any obligation to publicly release revisions to these forward-looking statements to reflect either a circumstance after the date of the statements or the occurrence of events that may cause us to re-evaluate our forward-looking statements.

In connection with the "safe harbor" provisions of the Private Securities Litigation Reform Act, we are hereby filing the following cautionary statements identifying important factors that could cause our actual results to differ materially from those projected in forward-looking statements made by us or on our behalf:

**If we fail to satisfy our contractual obligations or meet performance standards, our contracts may be terminated and we may incur significant costs or liabilities, including liquidated damages and penalties, which could adversely impact our operating results, financial condition and our ability to compete for future contracts.**

Our contracts may be terminated for our failure to satisfy our contractual obligations or to meet performance standards and often require us to indemnify customers. In addition, some of our contracts contain substantial liquidated damages provisions and financial penalties related to performance failures. Although we have liability insurance, the policy coverage and limits may not be adequate to provide protection against all potential liabilities. Further, for certain contracts, we have posted significant performance bonds or issued letters of credit to secure our indemnification and other obligations. If a claim is made against a performance bond or letter of credit, we would be required to reimburse the issuer for the amount of the claim. Consequently, as a result of the above matters, we may incur significant costs or liabilities, including penalties, which could adversely impact our operating results, financial condition and our ability to compete for future contracts.

The company served as a subcontractor to Accenture LLP in support of Accenture's prime contract with the Texas Health and Human Services Commission ("HHSC") for the Integrated Eligibility and Enrollment Services program. In January 2007, Accenture delivered a letter purporting to declare the Company in default of its obligations under that subcontract. The letter stated that Accenture planned to exercise step-in rights with respect to certain management and supervisory services provided by the Company for the Children's Health Insurance Program ("CHIP") operations. The letter also stated that Accenture intended to partially terminate the subcontract as of February 5, 2007 with respect to the Company's obligations regarding CHIP integrated eligibility services. The letter included a proposed turnover plan for transitioning the CHIP services from the Company to Accenture. Accenture has alleged that the Company owes damages relating to the CHIP operations of at least \$45 million plus \$30 million in indemnification for amounts that Accenture agreed to pay to HHSC.

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These issues are the subject of an arbitration proceeding the Company has initiated against Accenture alleging, among other things, that Accenture breached the subcontract and that the CHIP termination was unjustified. Accenture has disputed MAXIMUS' claims and asserted that MAXIMUS breached the subcontract. The Company cannot predict the outcome of that proceeding. The Company has incurred very substantial losses on this project. An adverse decision in the arbitration could adversely impact our operating results, financial condition and ability to compete for future projects.

**We may be subject to fines, penalties and other sanctions if we fail to comply with federal, state and local laws governing our business.**

Our business lines operate within a variety of complex regulatory schemes, including but not limited to the Federal Acquisition Regulation (FAR), Cost Accounting Standards, the Truth in Negotiations Act, the Fair Debt Collection Practices Act (and analogous state laws), as well as the regulations governing Medicaid and Medicare. If a government audit uncovers improper or illegal activities by us or we otherwise determine that these activities have occurred, we may be subject to civil and criminal penalties and administrative sanctions, including termination of contracts, forfeitures of profits, suspension of payments, fines and suspension or disqualification from doing business with the government. Any adverse determination could adversely impact our ability to bid in response to requests for proposals ("RFPs") in one or more jurisdictions. Further, as a government contractor subject to the types of regulatory schemes described above, we are subject to an increased risk of investigations, criminal prosecution, civil fraud, whistleblower lawsuits and other legal actions and liabilities to which private sector companies are not, the result of which could have a material adverse effect on our operations.

In July 2007, the Company entered into a settlement agreement with the United States Department of Justice pertaining to an investigation of the Company's compliance with the federal laws governing Medicaid claims in connection with the Company's preparation and submission of Medicaid reimbursement claims on behalf of the District of Columbia. As part of the settlement the Company paid the government \$30.5 million. The Company also entered into a Corporate Integrity Agreement and a Deferred Prosecution Agreement. Those agreements contain a variety of oversight, compliance, audit and reporting requirements. If the Company fails to comply with those agreements it could be subject to criminal prosecution and suspension or debarment from performing government contracts, the result of which could have a material adverse effect on our operations, financial condition and ability to compete for future projects.

**We are subject to review and audit by federal, state and local governments at their sole discretion and, if any improprieties are found, we may be required to refund revenue we have received, or forego anticipated revenue, which could have a material adverse impact on our revenues and our ability to bid in response to RFPs.**

As a provider of services to government agencies, we are subject to periodic audits and other reviews by federal, state and local governments of our costs and performance, accounting and general business practices relating to our contracts with those government agencies. As part of that process, the government agency reviews our performance on the contract, our pricing practices, our cost structure and our compliance with applicable laws, regulations and standards. Based on the results of these audits, government agencies may demand refunds or adjust our contract-related costs and fees, including internal costs and expense allocation. Although adjustments arising from government audits and reviews have not had a material adverse effect on our results of operations in the past, there can be no assurance that future audits and reviews would not have such effects.

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**If we fail to accurately estimate the factors upon which we base our contract pricing, we may generate less profit than expected or incur losses on those contracts.**

We derived approximately 41% of our fiscal 2006 revenue from fixed-price contracts and approximately 35% of our fiscal 2006 revenue from performance-based contracts. For fixed-price contracts, we receive our fee based on services provided. Those services might include operating a Medicaid enrollment center pursuant to specified

standards, designing and implementing computer systems or applications, or delivering a planning document under a consulting arrangement. For performance-based contracts, we receive our fee on a per-transaction basis. These contracts include, for example, child support enforcement contracts, in which we often receive a fee based on the amount of child support collected. To earn a profit on these contracts, we must accurately estimate costs involved and assess the probability of completing individual transactions within the contracted time period. If our estimates prove to be inaccurate, we may not achieve the level of profit we expected or we may incur a net loss on a contract. Although we believe that we have recorded adequate provisions in our financial statements for losses on our fixed-price and cost-plus contracts, as required under U.S. generally accepted accounting principles, we cannot assure you that our contract loss provisions will be adequate to cover all actual future losses.

**Adverse judgments or settlements in legal disputes could harm our financial condition and operating results.**

We are subject to a variety of litigation or other claims and suits that arise from time to time in the ordinary course of our business such as contract and employment claims and lawsuits involving compliance with laws governing debt collections and child support enforcement. Adverse judgments or settlements in some or all of these legal disputes may result in significant monetary damages or injunctive relief against us. In addition, the litigation and other claims described in our periodic report are subject to inherent uncertainties and management's view of these matters may change in the future. Those uncertainties include, but are not limited to, costs of litigation, unpredictable court or jury decisions, and the differing laws and attitudes regarding damage awards among the states and countries in which we operate.

**We may incur significant costs before receiving related contract payments that could result in increasing the use of cash and accounts receivable.**

When we are awarded a contract, we may incur significant expenses before we receive contract payments, if any. These expenses may include leasing office space, purchasing office equipment and hiring personnel. In other situations, contract terms provide for billing upon achievement of specified project milestones. As a result, in these situations, we are required to expend significant sums of money before receiving related contract payments. In addition, payments due to us from government agencies may be delayed due to billing cycles or as a result of failures to approve governmental budgets in a timely manner. These factors could impact us by increasing the use of cash and accounts receivable. Moreover, these impacts could be exacerbated if we fail to either invoice the government agency or collect our fee in a timely manner.

**We obtain most of our business through competitive bidding in response to government RFPs. We may not be awarded contracts through this process on the same level in the future as in the past, and contracts we are awarded may not be profitable.**

Substantially all of our customers are government agencies. To market our services to government customers, we are often required to respond to government RFPs which may result in contract awards on a competitive basis. To do so effectively, we must estimate accurately our cost structure for servicing a proposed contract, the time required to establish operations and likely terms of the proposals submitted by competitors. We must also assemble and submit a large volume of information within a RFP's rigid timetable. Our ability to respond successfully to RFPs will greatly impact our business. There is no assurance that we will continue to obtain contracts in response to government RFPs and our proposals may not result in profitable contracts. In addition, competitors may protest contracts awarded to us through the RFP process which may cause the award to be delayed or overturned or may require the customer to reinitiate the RFP process.

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**Government entities have in the past and may in the future terminate their contracts with us earlier than we expect, which may result in revenue shortfalls.**

Many of our government contracts contain base periods of one or more years, as well as option periods covering more than half of the contract's potential duration. Government agencies do not have to exercise these option periods, and they may elect not to exercise them for budgetary, performance, or any other reason. Our contracts also typically contain provisions permitting a government customer to terminate the contract on short notice, with or without cause. Termination without cause provisions generally allow the government to terminate a contract at any time, and enable us to recover only our costs incurred or committed, and settlement expenses and profit, if any, on the work completed prior to termination. The unexpected termination of significant contracts could result in significant revenue shortfalls. If revenue shortfalls occur and are not offset by corresponding reductions in expenses, our business could be adversely affected. We cannot anticipate if, when or to what extent a customer might terminate its contracts with us.

**If we are unable to manage our growth, our profitability will be adversely affected.**

Sustaining our growth places significant demands on our management as well as on our administrative, operational and financial resources. For us to continue to manage our growth, we must continue to improve our operational, financial and management information systems and expand, motivate and manage our workforce. If our growth comes at the expense of providing quality service and generating reasonable profits, our ability to successfully bid for contracts and our profitability will be adversely affected.

**We rely on key contracts with state and local governments for a significant portion of our sales. A substantial reduction in those contracts would materially adversely affect our operating results.**

In fiscal 2006, approximately 77% of our total revenue was derived from contracts with state and local government agencies. Any significant disruption or deterioration in our relationship with state and local governments and a corresponding reduction in these contracts would significantly reduce our revenues and could substantially harm our business.

**Government unions may oppose outsourcing of government programs to outside vendors such as us, which could limit our market opportunities and could impact us adversely. In addition, our unionized workers could disrupt our operations.**

Our success depends in part on our ability to win profitable contracts to administer and manage health and human services programs traditionally administered by government employees. Many government employees, however, belong to labor unions with considerable financial resources and lobbying networks. Unions have in the past applied, and are likely to continue to apply, political pressure on legislators and other officials seeking to outsource government programs. Union opposition to these programs may result in fewer opportunities for us to service government agencies and/or longer and more complex procurements.

We do operate outsourcing programs using unionized employees in Canada. We have experienced opposition from the union which does not favor the outsourcing of government programs. As a result, we have received negative press coverage as the union continues to oppose our program operations. Such press coverage and union opposition may have an adverse effect on the willingness of government agencies to outsource such projects as well as certain contracts that are operated within a unionized environment. Our unionized workers could also declare a strike which could adversely affect our performance and financial results.

**We may be precluded from bidding and performing certain work due to other work we currently perform.**

Various laws and regulations prohibit companies from performing work for government agencies that might be viewed as an actual or apparent conflict of interest. These laws may limit our ability to pursue and perform certain types of work. For example, some of our Consulting Segment divisions assist government agencies in developing RFPs for various government programs. In those situations, the divisions involved in operating such programs would likely be precluded from bidding on those RFPs. Similarly, rules governing the independence of enrollment brokers could prevent us from providing services to other organizations such as health plans.

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**We may lose executive officers and senior managers on whom we rely to generate business and execute projects successfully.**

The ability of our executive officers and our senior managers to generate business and execute projects successfully is important to our success. While we have employment agreements with some of our executive officers, those agreements do not prevent them from terminating their employment with us. The loss of an executive officer or senior manager could impair our ability to secure and manage engagements, which could harm our business, prospects, financial condition and results of operations.

**Inaccurate, misleading or negative media coverage could adversely affect our reputation and our ability to bid for government contracts.**

Because of the public nature of many of our business lines, the media frequently focus their attention on our contracts with government agencies. If the media coverage is negative, it could influence government officials to slow the pace of outsourcing government services, which could reduce the number of RFPs. The media also focus their attention on the activities of political consultants engaged by us, and we may be tainted by adverse media coverage about their activities, even when those activities are unrelated to our business. Moreover, inaccurate, misleading or negative media coverage about us could harm our reputation and, accordingly, our ability to bid for and win government contracts.

**We may be unable to attract and retain sufficient qualified personnel to sustain our business.**

Our delivery of services is labor-intensive. When we are awarded a government contract, we must quickly hire project leaders and case management personnel. The additional staff also creates a concurrent demand for increased administrative personnel. Our success requires that we attract, develop, motivate and retain:

- experienced and innovative executive officers;
- senior managers who have successfully managed or designed government services programs; and
- information technology professionals who have designed or implemented complex information technology projects.

Innovative, experienced and technically proficient individuals are in great demand and are likely to remain a limited resource. There can be no assurance that we will be able to continue to attract and retain desirable executive officers and senior managers. Our inability to hire sufficient personnel on a timely basis or the loss of significant numbers of executive officers and senior managers could adversely affect our business.

**If we fail to establish and maintain important relationships with government entities and agencies, our ability to successfully bid for RFPs may be adversely affected.**

To facilitate our ability to prepare bids in response to RFPs, we rely in part on establishing and maintaining relationships with officials of various government entities and agencies. These relationships enable us to provide informal input and advice to the government entities and agencies prior to the development of an RFP. We also engage marketing consultants, including lobbyists, to establish and maintain relationships with elected officials and appointed members of government agencies. The effectiveness of these consultants may be reduced or eliminated if a significant political change occurs. In that circumstance, we may be unable to successfully manage our relationships with government entities and agencies and with elected officials and appointees. Any failure to maintain positive relationships with government entities and agencies may adversely affect our ability to bid successfully in response to RFPs.

**The federal government may limit or prohibit the outsourcing of certain programs or may refuse to grant consents and/or waivers necessary to permit private entities, such as us, to perform certain elements of government programs.**

The federal government could limit or prohibit private contractors like MAXIMUS from operating or performing elements of certain government programs. State or local governments could be required to operate such programs with government employees as a condition of receiving federal funding. Moreover, under current law, in order to privatize certain functions of government programs, the federal government must grant a consent and/or waiver to the petitioning state or local agency. If the federal government does not grant a necessary consent or waiver, the state or local agency will be unable to outsource that function to a private entity, such as us. This situation could eliminate a contracting opportunity or reduce the value of an existing contract.

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**Our business could be adversely affected by future legislative or government budgetary and spending changes.**

The market for our services depends largely on federal and state legislative programs and the budgetary capability to support programs, including the continuance of existing programs. These programs can be modified or amended at any time by acts of federal and state governments.

Moreover, part of our growth strategy includes aggressively pursuing new opportunities and continuing to serve existing programs scheduled for re-bid, which are or may be created by federal and state initiatives, principally in the area of health services, human services and child welfare.

State budgets were adversely impacted by a general economic slowdown in fiscal 2003, creating state budget deficits, which trend, although to a lesser extent, continued into fiscal 2004 and 2005. All but one state must operate under a balanced budget. There are a number of alternatives to states in managing a possible budget deficit, including:

- Accessing previously set aside or “rainy day” funds;
- Increasing taxes;
- Elimination or reduction in services;
- Cost containment and savings;
- Pursuit of additional federal assistance; and
- Developing additional sources of revenue, such as the legalization of gaming.

While we believe that the demand for our services remains substantial, state budget deficits could adversely impact our existing and anticipated business as well as our future financial performance.

Also, changes in federal initiatives or in the level of federal spending due to budgetary or deficit considerations may have a significant impact on our future financial performance. For example, increased or changed spending on defense, security or anti-terrorism threats may impact the level of demand for our services. Many state programs, such as Medicaid, are federally mandated and fully or partially funded by the federal government. Changes, such as program eligibility, benefits, or the level of

federal funding may impact the demand for our services. Certain changes may present new opportunities to us and other changes may reduce the level of demand for services provided by us, which could materially adversely impact our future financial performance.

**If we do not successfully integrate the businesses that we acquire, our results of operations could be adversely affected.**

Business combinations involve a number of factors that affect operations, including:

- diversion of management's attention;
- loss of key personnel;
- entry into unfamiliar markets;
- assumption of unanticipated legal or financial liabilities;
- becoming significantly leveraged as a result of incurring debt to finance an acquisition;
- unanticipated operating, accounting or management difficulties in connection with the acquired entities;
- impairment of acquired intangible assets, including goodwill; and
- dilution to our earnings per share.

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Businesses we acquire may not achieve the revenue and earnings we anticipated. Customer dissatisfaction or performance problems with an acquired firm could materially and adversely affect our reputation as a whole. As a result, we may be unable to profitably manage businesses that we have acquired or that we may acquire or we may fail to integrate them successfully without incurring substantial expenses, delays or other problems that could materially negatively impact our business and results of operations.

**Federal government officials may discourage state and local governmental entities from engaging us, which may result in a decline in revenue.**

To avoid higher than anticipated demands for federal funds, federal government officials occasionally discourage state and local authorities from engaging private consultants to advise them on obtaining federal funding reimbursements. If state and local officials are dissuaded from engaging us for revenue maximization services, we will not receive contracts for, or revenue from, those services.

**We may rely on subcontractors and partners to provide clients with a single-source solution.**

From time to time, we may engage subcontractors, teaming partners or other third parties to provide our customers with a single-source solution. While we believe that we perform appropriate due diligence on our subcontractors and teaming partners, we cannot guarantee that those parties will comply with the terms set forth in their agreements. We may have disputes with our subcontractors, teaming partners or other third parties arising from the quality and timeliness of the subcontractor's work, customer concerns about the subcontractor or other matters. Subcontractor performance deficiencies could result in a customer terminating our contract for default. We may be exposed to liability, and we and our clients may be adversely affected if a subcontractor or teaming partner failed to meet its contractual obligations.

**We face competition from a variety of organizations, many of which have substantially greater financial resources than we do; we may be unable to compete successfully with these organizations.**

Our Consulting Segment typically competes for consulting contracts with large consulting firms such as Accenture Ltd., as well as smaller niche players, such as Public Consulting Group.

Our Systems Segment competes for system products sales and system service contracts with a large number of competitors, including Unisys Corporation, SAP America, Inc., Oracle Corporation, BearingPoint, Inc., Accenture Ltd., Deloitte & Touche LLP, Northrop Grumman Corporation, and Electronic Data Systems Corporation.

Our Operations Segment competes for program management contracts with the following:

- government services divisions of large organizations such as Affiliated Computer Services, Inc., Electronic Data Systems Corporation, and International Business Machines Corporation;
- specialized service providers; and
- local non-profit organizations such as the United Way of America, Goodwill Industries and Catholic Charities, USA.

Many of these companies are national and international in scope, are larger than us and have greater financial resources, name recognition and larger technical staffs. Substantial resources could enable certain competitors to initiate severe price cuts or take other measures in an effort to gain market share. In addition, we may be unable to compete for the limited number of large contracts because we may not be able to meet an RFP's requirement to obtain and post a large cash performance bond. Also, in some geographic areas, we face competition from smaller consulting firms with established reputations and political relationships. There can be no assurance that we will be able to compete successfully against our existing or any new competitors.

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**A number of factors may cause our cash flows and results of operations to vary from quarter to quarter.**

Factors which may cause our cash flows and results of operations to vary from quarter to quarter include:

- the terms and progress of contracts;
- the levels of revenue earned and profitability of fixed-price and performance-based contracts;
- expenses related to certain contracts which may be incurred in periods prior to revenue being recognized;



- the commencement, completion or termination of contracts during any particular quarter;
- the schedules of government agencies for awarding contracts;
- the term of awarded contracts; and
- potential acquisitions.

Changes in the volume of activity and the number of contracts commenced, completed or terminated during any quarter may cause significant variations in our cash flows and results of operations because a large amount of our expenses are fixed.

**Our Articles of Incorporation and bylaws include provisions that may have anti-takeover effects.**

Our Articles of Incorporation and bylaws include provisions that may delay, deter or prevent a takeover attempt that shareholders might consider desirable. For example, our Articles of Incorporation provide that our directors are to be divided into three classes and elected to serve staggered three-year terms. This structure could impede or discourage an attempt to obtain control of us by preventing stockholders from replacing the entire board in a single proxy contest, making it more difficult for a third party to take control of us without the consent of our Board of Directors. Our Articles of Incorporation further provide that our shareholders may not take any action in writing without a meeting. This prohibition could impede or discourage an attempt to obtain control of us by requiring that any corporate actions initiated by shareholders be adopted only at properly called shareholder meetings.

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