UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): November 20, 2025

	maximus	
	Maximus, Inc.	
	(Exact name of registrant as specified in its charter)	
Virginia	1-12997	54-1000588
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
1600 Tysons Boulevard	McLean , VA	22102
(Address of principal	al executive offices)	(Zip Code)
Registrant's telephone number	ber, including the area code (703) 251-8500	<u> </u>
	No Change	
	Former name or former address, if changed since last rep	port)
Check the appropriate box below if the Form 8-K filing is int	ended to simultaneously satisfy the filing obligation of the	e registrant under any of the following provisions:
☐ Written communications pursuant to Rule 425 under th	e Securities Act (17 CFR 230.425)	
$\hfill \Box$ Soliciting material pursuant to Rule 14a-12 under the E	xchange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rule	14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule	13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:		
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, no par value	MMS	New York Stock Exchange
Indicate by check mark whether the registrant is an emergin Securities Exchange Act of 1934 (§240.12b-2 of this chapter		ies Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the
Emerging growth company \square		
If an emerging growth company, indicate by check mark if the accounting standards provided pursuant to Section 13(a) of	he registrant has elected not to use the extended transition of the Exchange Act. \square	on period for complying with any new or revised financial
Item 2.02 Results of Operations and Financial Co	ondition.	
On November 20, 2025, the Company issued a press of the press release is furnished as Exhibit 99.1 to this		arter and fiscal year ended September 30, 2025. A copy

The information contained in this Current Report shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	<u>Description</u>
<u>99.1</u>	Press release dated November 20, 2025
104	Inline XBRL for the cover page of this Current Report on Form 8-K.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the rehereunto duly authorized.	egistrant has duly caused this report to be signed on its behalf by the undersigned
	Maximus, Inc. (Registrant)
Date: November 20, 2025	/s/ John T. Martinez John T. Martinez

Chief Legal Officer and Secretary



FOR IMMEDIATE RELEASE

Date: November 20, 2025

CONTACT:

James Francis, VP - IR Jessica Batt, VP - IR IR@maximus.com

Maximus Reports Fourth Quarter and Full Year Results for Fiscal Year 2025

Delivers margin expansion, strong cash generation, and establishes fiscal year 2026 guidance

(Tysons, Va. - November 20, 2025) - Maximus (NYSE: MMS), a leading provider of government services, reported financial results for the three months and year ended September 30, 2025.

Highlights for fiscal year 2025 include:

- Full year revenue increased 2.4% to \$5.43 billion, compared to \$5.31 billion for the prior year. Organic growth was 3.9% and driven by high demand for clinical services within the U.S. Federal Services Segment.
- Full year operating margin was 9.7% and the adjusted EBITDA margin was 12.9%, reflecting year-over-year margin expansion. Full year diluted earnings per share were \$5.51, and adjusted diluted earnings per share were \$7.36.
- Full year cash flows from operating activities totaled \$429 million, and free cash flow was \$366 million. Purchases of Maximus common stock totaled 5.8 million shares for \$457 million during the full year. The leverage ratio at September 30, 2025, was 1.5x, as calculated in accordance with our credit agreement.
- A quarterly cash dividend of \$0.30 per share payable on December 1, 2025, to shareholders of record on November 14, 2025.

"Fiscal 2025 was a year of significant achievement for Maximus, as our teams skillfully navigated shifting priorities, seized opportunities to step up for our customers, and ultimately delivered revenue growth and profitability well above our expectations at the beginning of the fiscal year," said Bruce Caswell, President and Chief Executive Officer. "Our performance underscores the essential nature of the services we provide, and the trust customers place in us to deliver meaningful outcomes."

Caswell continued, "For fiscal 2026, Maximus is prioritizing expansion in U.S. Federal markets, preparing for opportunities from recent Federal legislation, and deploying Al-enabled automation designed to drive productivity and operating leverage that we believe will enable growth acceleration in 2027 and beyond."

Consolidated Fiscal Year 2025 Results

Revenue for the full fiscal year 2025 increased 2.4% to \$5.43 billion, compared to \$5.31 billion for the prior year. Organic growth was 3.9% over the prior year due primarily to volume growth on clinical programs in the U.S. Federal Services Segment.

For the full fiscal year 2025, the operating margin was 9.7% and adjusted EBITDA margin was 12.9%. This compares to margins of 9.2% and 11.6%, respectively, for the prior fiscal year. Higher volumes in the U.S. Federal Services Segment, combined with technology and cost initiatives, drove the year-over-year improvement and demonstrate the benefits of our strategic focus on clinical programs and tech-enabled service delivery.

Diluted earnings per share were \$5.51 and adjusted diluted earnings per share were \$7.36. This compares to \$4.99 and \$6.11, respectively, for the prior year. The majority of the earnings improvement was attributable to enhanced operating profitability, with a smaller contribution derived from the purchase of Maximus common stock.

U.S. Federal Services Segment

U.S. Federal Services Segment revenue for fiscal year 2025 increased 12.1% to \$3.07 billion, compared to \$2.74 billion reported for the prior year. All growth was organic and driven predominantly by a combination of anticipated and



unforeseen volume growth across a range of clinical programs, further reinforcing U.S. Federal Services as a strong growth engine. In addition, natural disaster support activities provided a greater contribution to fiscal year 2025 as compared to the prior year.

The segment operating margin for the full fiscal year 2025 was 15.3%, as compared to 12.2% reported for the prior fiscal year. The margin improvement was attributable to clinical program-related volume growth improving the operating leverage of the segment, along with productivity enhancements tied to technology initiatives.

U.S. Services Segment

U.S. Services Segment revenue for fiscal year 2025 decreased by 7.7% to \$1.76 billion, compared to \$1.91 billion reported in the prior fiscal year. The decrease was primarily due to the prior fiscal year period containing excess volumes from Medicaid-related activities, including the extra redeterminations from the unwinding exercise.

The segment operating margin for fiscal year 2025 was 9.7%, compared to 12.9% reported in the prior fiscal year. The higher margin in the prior year period was a direct benefit of the excess volumes that were temporary. In addition, the segment's operating income was impacted by a meaningful portion of the company's \$16 million of severance charges booked in the fourth quarter of fiscal year 2025.

Outside the U.S. Segment

Outside the U.S. Segment revenue for fiscal year 2025 decreased 8.7% to \$599.9 million as compared to \$657.1 million reported for the prior fiscal year. The revenue reduction was due to the divestitures of multiple employment services businesses, and was partially offset by positive organic growth of 4.1%.

The segment operating margin for fiscal year 2025 was 3.7%, compared to 1.2% reported in the prior fiscal year. The segment is operating within its 3% to 7% target margin range due to divesting more volatile elements of the portfolio. Our goal remains to move the segment higher in the target margin range in future periods.

Sales and Pipeline

Year-to-date signed contract awards at September 30, 2025, totaled \$4.7 billion, and contracts pending (awarded but unsigned) totaled \$331 million. The book-to-bill ratio at September 30, 2025, was 0.9x on a trailing twelve-month basis.

The total sales pipeline at September 30, 2025, was \$51.3 billion (comprised of approximately \$3.37 billion in proposals pending, \$1.37 billion in proposals in preparation, and \$46.6 billion in opportunities tracking). New work opportunities represent approximately 64% of the total sales pipeline, and U.S. Federal Services Segment opportunities represent approximately 66% of the total sales pipeline, providing a diversified set of future growth drivers with an increasing tilt toward U.S. Federal programs.

Balance Sheet and Cash Flows

At September 30, 2025, cash and cash equivalents totaled \$222 million, and gross debt was \$1.35 billion. The ratio of debt, net of allowed cash, to consolidated EBITDA for the full year ended September 30, 2025, as calculated in accordance with our credit agreement, was 1.5x, as compared to 2.1x at June 30, 2025, providing meaningful financial flexibility for continued investment and shareholder returns.

For fiscal year 2025, cash flows from operating activities totaled \$429 million and free cash flow was \$366 million, enabled by \$642 million of free cash flow for the quarter ended September 30, 2025. This compares to \$515 million and \$401 million, respectively, in the prior fiscal year. DSO at September 30, 2025, were 62 days, demonstrating strong improvement of collections as expected following the 96-day DSO for the period ended June 30, 2025.

During fiscal year 2025, we purchased approximately 5.8 million shares of Maximus common stock totaling \$456.6 million. Subsequent to September 30, 2025, we purchased approximately 0.4 million shares totaling \$30.7 million. Including the subsequent activity, approximately \$250 million remains on the current \$400 million Board of Directors authorization granted in September 2025.

On October 6, 2025, our Board of Directors declared a quarterly cash dividend of \$0.30 for each share of our common stock outstanding. The dividend is payable on December 1, 2025, to shareholders of record on November 14, 2025.



Fiscal Year 2026 Outlook

Maximus is establishing fiscal year 2026 guidance. We expect revenue to range between \$5.225 billion and \$5.425 billion. We anticipate an adjusted EBITDA margin of approximately 13.7% for the full fiscal year. We expect adjusted diluted earnings per share, which excludes expense for amortization of intangible assets and divestiture-related charges, to range between \$7.95 and \$8.25 per share.

We expect free cash flow to range between \$450 million and \$500 million for fiscal year 2026. We forecast expenses of \$81 million for amortization of intangible assets, \$58 million for depreciation and amortization, and \$69 million for interest is anticipated for the full fiscal year. We expect an effective income tax rate of approximately 25% and weighted average shares outstanding of about 55.5 million is expected for fiscal year 2026.

Conference Call and Webcast Information

Maximus will host a conference call today, November 20, 2025, at 9:00 a.m. ET.

The call is open to the public and available by webcast or by phone at:

877.407.8289 (Domestic) / +1.201.689.8341 (International)

For those unable to listen to the live call, a recording of the webcast will be available on investor.maximus.com.

About Maximus

As a leading strategic partner to government, Maximus helps improve the delivery of public services amid complex technology, health, economic, and social challenges. With a deep understanding of program service delivery, acute insights that achieve operational excellence, and an extensive awareness of the needs of the people being served, our employees advance the critical missions of our partners. Maximus provides tech-enabled services to government agencies, including innovative business process management and technology solutions, that provide improved outcomes for the public and higher levels of productivity and efficiency of government-sponsored programs. For more information, visit maximus.com.

Non-GAAP Measures and Risk Factors

This release contains non-GAAP measures and other indicators, including organic growth, free cash flow, EPS adjusted for amortization of intangible assets and divestiture-related charges, adjusted EBITDA, consolidated EBITDA (as defined by our Credit Agreement) and other non-GAAP measures.

A description of these non-GAAP measures and details as to how they are calculated are included with our earnings presentation and forthcoming Form 10-K.

The presentation of these non-GAAP numbers is not meant to be considered in isolation, nor as alternatives to cash flows from operations, revenue growth, operating income, or net income as measures of performance. These non-GAAP financial measures, as determined and presented by us, may not be comparable to related or similarly titled measures presented by other companies.

Statements that are not historical facts, including statements about our confidence and strategies, and our guidance and expectations about revenues, results of operations, profitability, future contracts, market opportunities, market demand, or acceptance of our products are forward-looking statements that involve risks and uncertainties.

These risks could cause our actual results to differ materially from those indicated by such forward-looking statements. The guidance is only effective as of the date given. We undertake no obligation to update the guidance herein as circumstances evolve. A summary of risk factors can be found in Item 1A, "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended September 30, 2024, filed on November 21, 2024, as supplemented by the risk factor set forth in Part II, Item 1A "Risk Factors" in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, which was filed with the SEC on May 8, 2025. Our Securities and Exchange Commission (SEC) reports are accessible on maximus.com.

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FY26	Guidance	Reconciliation	- Non-GAAP

Low End		High End
\$ 579	\$	601
81		81
58		58
\$ 718	\$	740
\$ 5,225	\$	5,425
13.7 %		13.6 %
\$ 6.87	\$	7.17
 1.08		1.08
\$ 7.95	\$	8.25
\$ 490	\$	540
(40)		(40)
\$ 450	\$	500
\$ \$	\$ 579 81 58 \$ 718 \$ 5,225 13.7 % \$ 6.87 1.08 \$ 7.95 \$ 490 (40)	\$ 579 \$ 81



Maximus, Inc. Consolidated Statements of Operations (Unaudited)

For	the	Three	Months	Ended
		Contom	hor 20	

		For the Three				For the Year Ended September 30,					
		September 30, 2025 2024				2025	eu sep	2024			
	-	2023		(in thousands, excep	nt ner sh						
Revenue	\$	1,318,415	\$	1,315,870		5,431,276	\$	5,306,197			
Cost of revenue		984,863		1,014,175		4,097,833		4,054,545			
Gross profit		333,552		301,695		1,333,443		1,251,652			
Selling, general, and administrative expenses		187,684		166,901		713,107		671,583			
Amortization of intangible assets		23,006		23,038		92,047		91,570			
Operating income		122,862		111,756		528,289		488,499			
Interest expense		22,432		20,012		84,080		82,440			
Other (income)/expense, net		(37)		(925)		(640)		(450)			
Income before income taxes		100,467		92,669		444,849		406,509			
Provision for income taxes		25,179		20,165		125,815		99,595			
Net income	\$	75,288	\$	72,504	\$	319,034	\$	306,914			
Earnings per share:											
Basic	\$	1.34		1.20	\$	5.56	\$	5.03			
Diluted	\$	1.32		1.19	\$	5.51	\$	4.99			
Weighted average shares outstanding:											
Basic		56,366		60,553		57,413		61,049			
Diluted		56,987		61,085		57,921		61,484			
Dividends declared per share	\$	0.30	\$	0.30	\$	1.20	\$	1.20			

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Maximus, Inc. Consolidated Balance Sheets

	As of September 30,				
		2025		2024	
		(unaudited)			
		(in the	usands)		
Assets:	-				
Cash and cash equivalents	\$	222,351	\$	183,123	
Accounts receivable, net		898,095		879,514	
Income taxes receivable		3,904		5,282	
Prepaid expenses and other current assets		128,574		132,625	
Total current assets		1,252,924		1,200,544	
Property and equipment, net		30,972		38,977	
Capitalized software, net		214,260		187,677	
Operating lease right-of-use assets		100,514		133,594	
Goodwill		1,782,095		1,782,871	
Intangible assets, net		538,266		630,569	
Deferred contract costs, net		63,332		59,432	
Deferred compensation plan assets		63,272		55,913	
Deferred income taxes		11,491		14,801	
Other assets		12,513		27,130	
Total assets	\$	4,069,639	\$	4,131,508	
Liabilities and Shareholders' Equity:					
Liabilities:					
Accounts payable and accrued liabilities	\$	296,888	\$	303,321	
Accrued compensation and benefits		236,948		237,121	
Deferred revenue, current portion		53,784		83,238	
Income taxes payable		17,321		26,535	
Long-term debt, current portion		52.680		40.139	
Operating lease liabilities, current portion		38,605		47,656	
Other current liabilities		68,937		69,519	
Total current liabilities		765.163		807.529	
Deferred revenue, non-current portion		43.757		45.077	
Deferred income taxes		149,020		169,118	
Long-term debt, non-current portion		1,281,593		1,091,954	
Deferred compensation plan liabilities, non-current portion		62,145		57,599	
Operating lease liabilities, non-current portion		71,289		97,221	
Other liabilities		22,637		20,195	
Total liabilities	_	2,395,604	_	2,288,693	
Shareholders' equity:		2,000,004		2,200,000	
Common stock, no par value; 100,000 shares authorized; 54,805 and 60,352 shares issued and outstanding as of September 30, 2025 and 2024, respectively		628.118		598.304	
Accumulated other comprehensive loss		(17,867)		(32,460)	
Retained earnings		1,063,784		1,276,971	
Total shareholders' equity		1,674,035		1,842,815	
Total liabilities and shareholders' equity	\$	4.069.639	\$	4.131.508	
iotal liabilities and shaleholders equity	φ	4,009,039	Ψ	4,131,506	



Maximus, Inc. Consolidated Statements of Cash Flows (Unaudited)

(Unaudit	.ea)				
			ree Months otember 30,		ne Year ptember 30,
		2025	2024	2025	2024
			(in tho	usands)	
Cash flows from operating activities:		75.000			000044
Net income	\$	75,288	\$ 72,504	\$ 319,034	\$ 306,914
Adjustments to reconcile net income to cash flows from operations:					
Depreciation and amortization of property, equipment and capitalized software		14,167	9,811	41,669	33,957
Amortization of intangible assets		23,006	23,038	92,047	91,570
Amortization of debt issuance costs and debt discount		736	635	2,782	3,534
Deferred income taxes		(10,887)	(32,252)	(16,716)	(36,022)
Stock compensation expense		10,858	7,744	41,182	35,349
Divestiture-related charges		206	_	39,549	1,018
Change in assets and liabilities, net of effects of business combinations and disposals:					
Accounts receivable		521,445	(24,034)		• • •
Prepaid expenses and other current assets		(23,145)	(8,751)	(13,804)	10,565
Deferred contract costs		(1,261)	(4,778)	(2,117)	(13,155)
Accounts payable and accrued liabilities		14,316	19,926	(7,492)	18,267
Accrued compensation and benefits		62,594	59,290	12,225	38,247
Deferred revenue		(21,315)	10,455	(29,990)	28,534
Income taxes		(13,133)	21,729	(7,508)	32,305
Operating lease right-of-use assets and liabilities		1,571	225	(1,937)	(1,906
Other assets and liabilities		(5,074)	8,292	(7,700)	16,643
Net cash provided by operating activities		649,372	163,834	429,372	515,258
Cash flows from investing activities:					
Purchases of property and equipment and capitalized software		(7,527)	(31,953)	(63,213)	(114,190
Asset acquisition		_	7		(17,999
Proceeds from divestitures		4,381	7	5,117	3,085
Other			_	(2,165)	_
Net cash used in investing activities		(3,146)	(31,939)	(60,261)	(129,104
Cash flows from financing activities:				·- <u></u>	
Cash dividends paid to Maximus shareholders		(16,845)	(18,054)	(68,710)	(72,901
Purchases of Maximus common stock		(141,039)	(25,794)	(447,482)	(73,069
Tax withholding related to RSU vesting		_	_	(16,451)	•
Payments for contingent consideration		_	_		(10,977
Payments for debt financing costs		_	_	(1,658)	•
Proceeds from borrowings		163,792	250,000	1,499,000	1,100,166
Principal payments for debt		(487,465)	(259,377)		(1,212,202
Other		(9,113)	7,398	(10,937)	16,516
Net cash used in financing activities		(490,670)	(45,827)	(343,877)	(275,646
Effect of exchange rate changes on cash, cash equivalents, and restricted cash		(473)	1,894	(538)	3,164
Net change in cash, cash equivalents, and restricted cash		155,083	87,962	24,696	113,672
Cash, cash equivalents and restricted cash, beginning of period		105,063	147,801	235,763	122,091
	•				
Cash, cash equivalents and restricted cash, end of period	\$	260,459	\$ 235,763	\$ 260,459	\$ 235,763



Maximus, Inc. Consolidated Results of Operations by Segment (Unaudited)

	For the Three Months Ended September 30, 2025												
(dollars in thousands)	U.S. Fede Services	ral	% (1)		U.S	. Services	% (1)		Outside the U.S.		% (1)	Total	
Revenue	\$	747,935			\$	429,273			\$ 141,2	207		\$	1,318,415
Cost of revenue		538,679		72.0 %		330,997		77.1 %	115,	187	81.6 %		984,863
Gross profit		209,256		28.0 %		98,276		22.9 %	26,0	020	18.4 %		333,552
Other segment items (2)		96,044		12.8 %		66,623		15.5 %	22,4	185	15.9 %		185,152
Segment operating income	\$	113,212		15.1 %	\$	31,653		7.4 %	\$ 3,5	535	2.5 %		148,400
Divestiture-related charges (3)													(206)
Other (4)													(2,326)
Amortization of intangible assets													(23,006)
Operating income												\$	122,862
	-				Fo	r the Three	Months	Ended	September 30, 202	4			
	U.S. Fede	ral							•				_
(dollars in thousands)	Services		% (1)		U.S	. Services	% (1)		Outside the U.S.		% (1)	Total	
Revenue	\$	675,117			1\$	463,555			\$ 177,	198		\$	1,315,870
Cost of revenue		515,429		76.3 %		353,265		76.2 %	145,4	181	82.1 %		1,014,175
Gross profit		159,688		23.7 %		110,290		23.8 %	31,7	717	17.9 %		301,695
Other segment items (2)		84,469		12.5 %		58,773		12.7 %	23,	149	13.1 %		166,391
Segment operating income	\$	75,219		11.1 %	\$	51,517		11.1 %	\$ 8,5	568	4.8 %		135,304
Other (4)			-										(510)
Amortization of intangible assets													(23,038)
Operating income												\$	111,756
													-

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				For the Year I	Ended Septen	nber 30, 2025		
(dollars in thousands)	ι	.S. Federal Services	% (1)	U.S. Services	% (1)	Outside the U.S.	% (1)	Total
Revenue	\$	3,067,691		\$ 1,763,691		\$ 599,894	\$	5,431,276
Cost of revenue		2,256,928	73.6 %	1,352,709	76.7 %	488,196	81.4 %	4,097,833
Gross profit		810,763	26.4 %	410,982	23.3 %	111,698	18.6 %	1,333,443
Other segment items (2)		341,608	11.1 %	239,718	13.6 %	89,307	14.9 %	670,633
Segment operating income	\$	469,155	15.3 %	\$ 171,264	9.7 %	\$ 22,391	3.7 %	662,810
Divestiture-related charges (3)								(39,549)
Other (4)								(2,925)
Amortization of intangible assets								(92,047)
Operating income							\$	528,289
				For the Year I	Ended Septem	nber 30, 2024		
		.S. Federal			•			
(dollars in thousands)		Services	% (1)	U.S. Services	% (1)	Outside the U.S.	% (1)	Total
Revenue	\$	2,737,244		\$ 1,911,813		\$ 657,140	\$	5,306,197
Cost of revenue		2,071,482	75.7 %	1,432,026	74.9 %	551,037	83.9 %	4,054,545
Gross profit		665,762	24.3 %	479,787	25.1 %	106,103	16.1 %	1,251,652
Other segment items (2)		332,140	12.1 %	232,805	12.2 %	98,398	15.0 %	
								663,343
Segment operating income	\$	333,622	12.2 %	\$ 246,982	12.9 %	\$ 7,705	1.2 %	
• , ,	\$	333,622	12.2 %	\$ 246,982	12.9 %	\$ 7,705	1.2 %	588,309
Segment operating income	\$	333,622	12.2 %	\$ 246,982	12.9 %	\$ 7,705	1.2 %	588,309 (1,018)
Segment operating income Divestiture-related charges (3)	<u>\$</u>	333,622	12.2 %	\$ 246,982	12.9 %	\$ 7,705	1.2 %	663,343 588,309 (1,018) (7,222) (91,570)

- (1) Percentage of respective segment revenue.
- (2) Other segment items are principally SG&A expenses allocated to segments.
- (3) During fiscal years 2025 and 2024, we have divested businesses from our Outside the U.S. Segment.
- (4) Other includes credits and costs that are not allocated to a particular segment.



Maximus, Inc. Free Cash Flows - Non-GAAP (Unaudited)

	For the	he Three Month 3		ded September	For the Year Ended September 3			eptember 30,
	2025			2024	2025			2024
				(in thou	ısand	ls)		
Net cash provided by operating activities	\$	649,372	\$	163,834	\$	429,372	\$	515,258
Purchases of property and equipment and capitalized software		(7,527)		(31,953)		(63,213)		(114,190)
Free cash flow	\$	641,845	\$	131,881	\$	366,159	\$	401,068

Maximus, Inc. Non-GAAP Adjusted Results - Operating Income, Adjusted EBITDA, Net Income, and Diluted Earnings per Share (Unaudited)

		(Onaudit	.cu,					
	For the Three Months Ended September 30,					For the Year Ended September 30,		
		2025		2024		2025		2024
				(dollars in thousands,	except	per share data)		
Operating income	\$	122,862	\$	111,756	\$	528,289	\$	488,499
Add back: Amortization of intangible assets		23,006		23,038		92,047		91,570
Add back: Divestiture-related charges		206		_		39,549		1,018
Add back: Depreciation and amortization of property, equipment, and capitalized software		14,167		9,811		41,669		33,957
Adjusted EBITDA (Non-GAAP)	\$	160,241	\$	144,605	\$	701,554	\$	615,044
Adjusted EBITDA margin (Non-GAAP)		12.2 %	1	11.0 %		12.9 %		11.6 %
Net income	\$	75,288	\$	72,504	\$	319,034	\$	306,914
Add back: Amortization of intangible assets, net of tax		16,955		16,973		67,839		67,481
Add back: Divestiture-related charges		206		_		39,549		1,018
Adjusted net income excluding amortization of intangible assets and divestiture-related charges (Non-GAAP)	\$	92,449	\$	89,477	\$	426,422	\$	375,413
Diluted earnings per share	\$	1.32	\$	1.19	\$	5.51	\$	4.99
Add back: Effect of amortization of intangible assets on diluted earnings per share		0.30		0.27		1.17		1.10
Add back: Effect of divestiture-related charges on diluted earnings per share		_		_		0.68		0.02
Adjusted diluted earnings per share excluding amortization of intangible assets and divestiture-related charges (Non- GAAP)	\$	1.62	\$	1.46	\$	7.36	\$	6.11